



Regional Development Corporation

ANNUAL REPORT

2023-2024

Regional Development Corporation

ANNUAL REPORT 2023-2024

Province of New Brunswick

PO 6000, Fredericton NB E3B 5H1 CANADA

ISBN #978-1-4605-4191-3 (Bilingual print edition)

ISBN #978-1-4605-4192-0 (PDF: English edition)

ISSN #978-1-4605-4191-3 (Bilingual print edition)

ISSN #978-1-4605-4192-0 (PDF: English edition)

TRANSMITTAL LETTERS

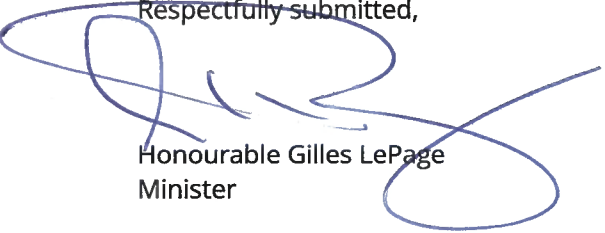
From the Minister to the Lieutenant-Governor

**Her Honour the Honourable Louise Imbeault
Lieutenant-Governor of New Brunswick**

May it please your Honour:

It is my privilege to submit the annual report of the Regional Development Corporation, Province of New Brunswick, for the fiscal year April 1, 2023 to March 31, 2024. The annual report also includes Provincial Holdings Ltd., a legal entity that is managed and administered by the staff of the Regional Development Corporation.

Respectfully submitted,



Honourable Gilles LePage
Minister

From the President to the Minister

**Honourable Gilles LePage
Minister responsible for the Regional Development Corporation**

Sir:

I am pleased to be able to present the annual report describing operations of the Regional Development Corporation and Provincial Holdings Ltd. for the fiscal year April 1, 2023 to March 31, 2024.

Respectfully submitted,



Rob Kelly
Acting President

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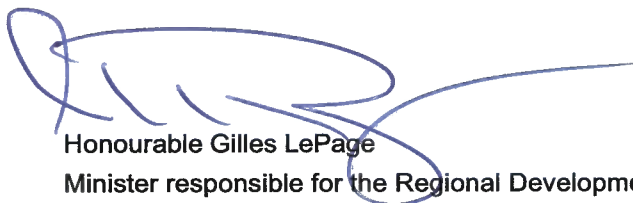
MINISTER'S MESSAGE

I am pleased to present the 2023-2024 Annual Report for the Regional Development Corporation (RDC). RDC had a successful year, working in partnership with municipalities, First Nations, and not-for-profit organizations to support development priorities locally, regionally, and provincially.

A few of the highlights from the year include that RDC has continued to work with federal partners to administer funding under the Integrated Bilateral Agreement for the Investing in Canada Infrastructure Program (IBA), completed a Regional Transportation Framework in collaboration with the Regional Service Commissions and introduced a new Preconstruction and Infrastructure Fund for housing and a First Nations Development Fund.

With each of these initiatives, RDC demonstrates how the organization is nimble and can effectively implement projects which cut across the mandates and responsibilities of several government departments. This collaboration with other entities is core to RDC's mandate, and I have found that RDC staff embrace the spirit of collaboration with everything they do and everyone they meet.

I want to take this opportunity to thank the President Joel Dickinson, Vice President Rob Kelly and the Senior Management Team for their leadership and ability to take on new challenges and deliver solutions. Thank you as well to the entire team at RDC for being exceptionally responsive and helpful. Rarely a day goes by that I do not hear from one of our stakeholders what a great job you do. Thank you!



Honourable Gilles LePage
Minister responsible for the Regional Development Corporation

PRESIDENT'S MESSAGE

I am very pleased to present the 2023-2024 Annual Report on behalf of the Regional Development Corporation. This report provides an opportunity to highlight the many achievements that have been made by RDC while fulfilling its mission to work in partnerships to support the development priorities of New Brunswick.

With a strong focus on both economic and community development, RDC has continued to deliver funding programs and services in fiscal 2023-2024 that enhance the quality of life for residents across the province. Major projects ranging from critical municipal infrastructure to smaller community-oriented initiatives received funding through RDC's core development funds totaling more than \$45.95 million. In addition, RDC has continued to work with federal partners to administer funding under the Integrated Bilateral Agreement for the Investing in Canada Infrastructure Program (IBA), and it pleases me to report that 83 projects received IBA funding during the fiscal year totaling \$100.3 million.

I also want to acknowledge the significant contributions made by RDC this past year because of new funding programs that were introduced. Each year offers new and exciting challenges, and this past year has been no exception. Pressing needs in the area of affordable housing led to the creation of a new \$22.5 million Preconstruction and Infrastructure Fund to Support Housing which will help play a crucial role in removing barriers to advance housing developments. Further, RDC unveiled a new First Nations Development Fund to support new funding initiatives identified through consultations with First Nation communities. This fund is already enabling investments to support the long-term development goals and objectives of four First Nations thanks to development agreements that have been signed with those nations. And lastly, RDC has partnered with the Department of Education and Early Childhood Development (EECD) to help administer the Canada-New Brunswick Canada-Wide Early Learning and Child Care Agreement and its commitment to create 3,400 new designated Early Learning Child Care (ELCC) spaces.

These achievements cannot happen without the efforts of highly capable and professional employees, so I want to thank all members of the RDC team for their continued hard work and dedicated service to the people of New Brunswick. RDC has established itself as a highly respected organization thanks to a longstanding tradition of helping others succeed. I continuously hear strong messages of endorsement from others who deeply appreciate the work that our staff do everyday to support local communities, and for this I want to convey my sincere thanks. It is an honour to be part of such an outstanding team!



Rob Kelly
Acting President

GOVERNMENT PRIORITIES

Strategy and Operations Management

The Government of New Brunswick (GNB) uses leading business practices to develop, communicate and review strategy. This provides the Public Service with a proven methodology to execute strategy, increase accountability and continuously drive improvement.

Government Priorities

Our vision for 2023-2024 is a vibrant and sustainable New Brunswick. To make progress towards this vision, we must focus on our government's priorities:

- Energize private sector,
- Vibrant and sustainable communities,
- Affordable, responsive, and high-performing government,
- Dependable public health care,
- World-class education, and
- Environment.

HIGHLIGHTS

During the 2023-2024 fiscal year, RDC made significant contributions to the government's priorities through:

- Continued collaboration with Housing, Infrastructure and Communities Canada (formerly Infrastructure Canada) to support new infrastructure and infrastructure renewal and modernization, including \$100.3 million in funding under the Integrated Bilateral Agreement for the Investing in Canada Infrastructure Program (IBA) to support 83 IBA projects.
- The delivery of funding programs that resulted in the investment of \$45.95 million to support local, regional, and provincial priority initiatives.
- The launch of the Preconstruction and Infrastructure Fund to Support Housing which provides \$22.5 million per year to increase the number of housing developments in the province.
- The implementation of the new First Nations Development Fund and participating in the formal negotiations process to develop First Nations Development Agreements between the Province and four First Nations with a five-year total value of \$32 million.
- The introduction of changes to the Community Investment Fund (CIF), for implementation on April 1, 2024 to achieve improved outcomes for communities including:
 - Increase the Provincial Electoral District (PED) budget allocation to \$65,000 from \$50,000;
 - Increase the level of 100% CIF funded projects to \$7,500 from \$5,000;
 - Increase the cost sharing level from CIF to 75% from 50% for contributions greater than \$7,500; and
 - Fund First Nation led community cultural events such as Pow Wows.
- A new partnership with the Department of Education and Early Childhood Development (EECD) to implement a process for administering federal funding effective April 1, 2024, for child care space creation. This contributes to New Brunswick's commitment under the Canada-New Brunswick Canada-Wide Early Learning and Child Care Agreement (Canada-Wide Agreement) to create 3,400 new designated Early Learning Child Care (ELCC) spaces.

PERFORMANCE OUTCOMES

Outcome # 1

Priority: Vibrant and sustainable communities.

Expected outcome: Assist communities and line departments in identifying and advancing priorities to create vibrant communities.

Overall Performance

In 2023-2024, RDC funded 448 projects under the Community Development Fund, Total Development Fund and Rural Economy Fund, plus an additional 572 projects under the Community Investment Fund, three projects under the First Nations Development Fund, and 23 projects under the Preconstruction and Infrastructure Fund to Support Housing for a total spend of \$45.95 million.

OVERVIEW OF DEPARTMENTAL OPERATIONS

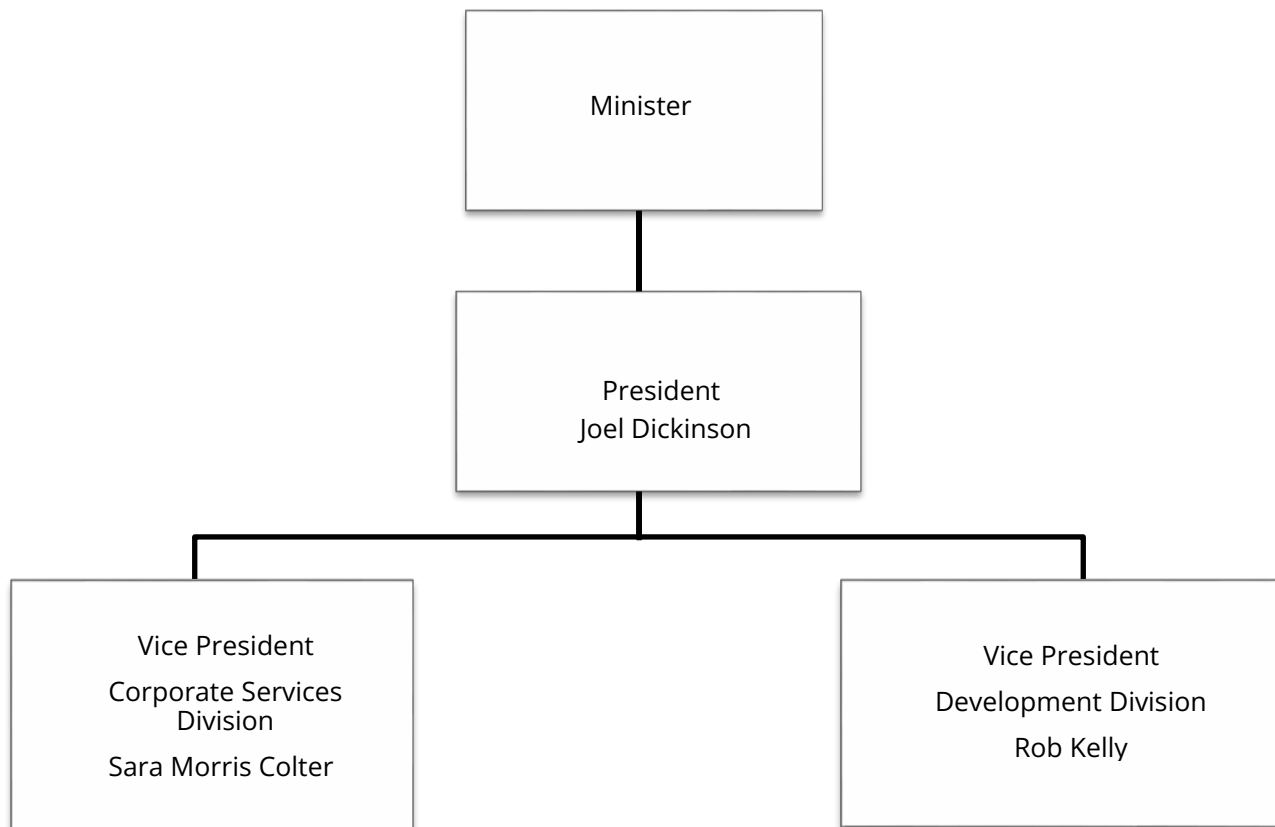
Mission

Working in partnership to support the development priorities of New Brunswick.

High-Level Organizational Chart

The Corporation is governed by a Board of Directors appointed by the Lieutenant-Governor in Council. The membership is generally drawn from Deputy Ministers of provincial departments and Presidents of Crown Agencies. The President of the Corporation is the Chairperson of the Board of Directors.

The Corporation reports to the Legislature through the Minister responsible for RDC. On December 31, 2023, RDC had 34 employees.



DIVISION OVERVIEW AND HIGHLIGHTS

RDC operates with two divisions each of which has different branches. The Development Division is responsible for the administration and management of development funding programs, and federal-provincial development agreements, while the Corporate Services Division provides financial services, strategic alignment, policy, and program support. During the 2023-2024 fiscal year, both divisions assumed new responsibilities following the introduction of new funding programs that were created to support government priorities in the areas of housing, child care space creation, and the development of new economic partnerships with First Nations. The details of these responsibilities are included in the overviews provided for each division.

DEVELOPMENT DIVISION

The Development Division is responsible for working in partnership with communities, other government agencies, institutions, and not-for-profit groups to support economic and community development priority initiatives. The division also supports the Corporation as the lead agency in the planning and negotiation processes for federal and provincial development agreements and works closely with Housing, Infrastructure and Communities Canada (HICC) and the Atlantic Canada Opportunities Agency (ACOA) on a range of regional development and strategic infrastructure projects and issues in New Brunswick.

The division consists of the following two branches:

- Development Branch, and
- Strategic Infrastructure and Agreements Branch.

The **Development Branch** aims to foster vibrant communities through funding programs that support local, regional, and provincial priority initiatives to help grow local economies. In fiscal 2023-2024, there were four funding programs administered by the branch.

The four funding programs are as follows:

1. The **Rural Economy Fund (REF)** recognizes the important contribution rural communities make to New Brunswick's economy, and the unique challenges they face in becoming prosperous. The REF aims to help rural regions in strengthening and growing local economies by supporting local and regional priority initiatives. The purpose of the fund is to help strengthen and diversify rural economies by addressing program and funding gaps and complementing, not duplicating, mandates of other government departments.

During the 2023-2024 fiscal year, a total of 114 projects were supported under this Fund at a total investment of \$8.06 million.

2. The **Community Development Fund (CDF)** recognizes the important contribution communities make to New Brunswick's economy and quality of life. The CDF aims to help foster vibrant communities by supporting community capital projects, national cultural or sporting events,

projects assisting in the establishment and development of facilities relating to tourism and recreation, municipal projects that are regionally focused, and other projects supporting government priorities.

During the 2023-2024 fiscal year, a total of 302 projects were supported under this Fund at a total investment of \$26.8 million.

3. The **Total Development Fund (TDF)** supports provincial priorities as well as sector/industry-wide initiatives that optimize development, improve productivity, accelerate growth, and/or enhance competitiveness across key sectors/industries.

Projects supported with this Fund must be linked to a regional or government priority and/or a departmental strategy and be able to demonstrate an economic benefit to the applied sector/industry or to the province.

During the 2023-2024 fiscal year, a total of 32 projects were supported under this Fund at a total investment of \$4.09 million.

4. The **Community Investment Fund (CIF)** supports communities by providing funding for eligible projects, events, and initiatives that enhance or support welcoming communities and vibrant places for everyone to live, provide economic and social benefits, enhance existing community assets, or enhance or develop initiatives that strengthen a community.

During the 2023-2024 fiscal year, a total of 572 projects were supported under this Fund at a total investment of \$2.29 million.

Preconstruction and Infrastructure Funding to Support Daycares

RDC agreed to a Memorandum of Understanding (MOU) with the Department of Education and Early Childhood Development (EECD) to administer federal funding made available to New Brunswick under the Canada-New Brunswick Canada-Wide Early Learning and Child Care Agreement (Canada-Wide Agreement). This agreement includes a commitment to create 3,400 new designated Early Learning Child Care (ELCC) spaces.

RDC administers the federal funding on behalf of EECD for pre-construction (feasibility studies, engineering design work, etc.) for both for-profit and not-for-profit facilities. In addition, RDC will match the federal portion of construction funding to non-profit facilities by providing funding up to 40 % through RDC's Community Development Fund.

RDC worked with EECD to establish the administrative process for the delivery of this funding throughout the winter of 2024 so that funding would be available beginning April 1, 2024. As a result, there were no projects funded prior to the end of fiscal 2023-2024.

Branch Highlights

- During the fiscal year, \$65.4 million in commitments were made resulting in \$41.2 million in expenditures across 1,020 projects.
- The branch developed a Regional Transportation Framework to assist Regional Service Commissions in fulfilling their expanded mandate to develop regional transportation plans, which fulfilled RDC's commitment under the provincial Climate Change Action Plan (CCAP).

- The branch conducted a review of the CIF, and received approval to implement the following changes effective April 1, 2024, that will improve the administration of the fund as well as better meet the needs of communities:
 - a. Increase the Provincial Electoral District (PED) budget allocation to \$65,000 from \$50,000;
 - b. Increase the level of 100% CIF funded projects to \$7,500 from \$5,000;
 - c. Increase the cost sharing level from CIF to 75% from 50% for contributions greater than \$7,500; and
 - d. Fund First Nation lead community cultural events such as Pow Wows.

The **Strategic Infrastructure and Agreements Branch** supports the Corporation as the lead agency in the planning and negotiation of federal and provincial infrastructure funding agreements administered by RDC and provides ongoing financial and administrative management for federal-provincial agreements. The delivery of programs and management of projects under these agreements is shared by RDC and provincial line departments.

During the fiscal year, the Branch continued to manage and deliver the **Integrated Bilateral Agreement for the Investing in Canada Infrastructure Program (IBA)**. The IBA supports new infrastructure projects and the renewal and modernization of existing infrastructure under five funding streams: green infrastructure, public transit, rural & northern communities, Covid-19 resiliency, and community, culture, and recreation. These investments are intended to sustain and improve the quality of life for all New Brunswickers, create jobs as the program is implemented, and in the long term provide the essential foundation for a strong and robust economy and vibrant communities.

In addition to federal-provincial agreements, the Branch was also responsible for the administration of the **Strategic Infrastructure Fund (SIF)**. The SIF is intended to address the need for infrastructure investments that create economic benefits and are sustainable.

Preconstruction and Infrastructure Fund to Support Housing

In October 2023, the **Preconstruction and Infrastructure Fund to Support Housing** was introduced, which makes \$22.5 million available per year through two specific streams: preconstruction funding, and community housing infrastructure funding. The purpose of each stream is to help advance housing developments by providing financial support for preconstruction work (feasibility studies, engineering designs, etc.) and building or enhancing infrastructure to support housing development in communities.

Branch Highlights

- During the 2023-2024 fiscal year, 83 IBA projects were supported totaling \$100.3 million, including significant work towards the new Caraquet Centre régional des générations, Grand Manan Airport Improvements, New Maryland Sunrise water supply, Pays de la Sagouine (Phase 1) and the Saint John Harbour Passage projects.

- The Preconstruction and Infrastructure Fund to Support Housing was launched in October 2023 which supported 23 projects during the fiscal year at a total cost of \$938,000, with additional commitments totalling \$2.4 million.
- The branch continued to administer RDC funding for strategic infrastructure projects such as the modernization of the Port of Saint John, which received \$7 million in 2023-2024.

CORPORATE SERVICES DIVISION

The Corporate Services Division is responsible for the delivery of specialized services and programs that support the Corporation's mandate. The division carries out these responsibilities with a structure that includes three branches:

- Financial Services and Program Support Branch,
- Strategy and Alignment Branch, and
- Policy Branch.

The **Financial Services and Program Support Branch** coordinates the financial planning, budgeting, and interim financial statement processes and provides financial information, analysis and advice to staff, executive management, and central agencies. The branch provides accounting services, including accounts payable and accounts receivable, loans receivable, financial statement preparation and year-end audit management for RDC, and Provincial Holdings Ltd. (PHL).

Program Support staff provide general office and administrative support services, including the management of all correspondence and the review of project claims for all programs.

The branch also has responsibility for the administration of the following funds:

1. Canada Community Building Fund (formerly named the Gas Tax Fund),
 2. Canada – New Brunswick New Building Canada Fund - Small Communities Fund,
 3. Low Carbon Economy Leadership Fund, and
 4. First Nations Development Fund
1. As part of the New Building Canada Plan, the Federal **Canada Community Building Fund (CCBF)** has been established to provide predictable, long-term, stable funding for Canadian municipalities to help them build and revitalize their local public infrastructure while creating jobs and long-term prosperity. RDC administers the fund while ELG administers the agreement with the federal government. This agreement is set to expire on March 31, 2024.

During the 2023-2024 fiscal year, 244 projects totaling \$63.9 million were funded in support of local or regional infrastructure needs.

2. The **New Building Canada Fund** is one component within the overall New Building Canada Plan (NBCP) that supports projects of national, regional, and local significance that promote economic growth, job creation and productivity. The NBCP was introduced by the Government of Canada for a 10-year period to 2024. The plan will provide over \$53 billion in infrastructure funding across the country. For New Brunswick, this represents approximately \$866 million of dedicated federal funding. New Brunswick's allocation of \$394 million under the NBCF is administered by RDC.

The Small Communities Fund (SCF) is a component of the NBCP, intended to address local priorities in communities with populations under 100,000 while contributing to national and regional objectives, supporting economic growth, a clean environment, and stronger communities. The Government of Canada allocated \$39.3 million to New Brunswick over the term of the SCF Agreement from June 2014 to March 31, 2024. Municipal and provincial governments are required to match federal funding. The NBCP is set to expire on March 31, 2024.

During the 2023-2024 fiscal year, 13 projects were funded totaling \$2.39 million.

3. In April 2018, the **Low Carbon Economy Leadership Fund (LCELF)** Funding Agreement with Environment and Climate Change Canada (ECCC) was signed by the Minister responsible for RDC on behalf of the Government of New Brunswick. This agreement provides \$51 million in federal funding to New Brunswick over a five-year period for projects that generate clean growth and reduce greenhouse gas (GHG) emissions.

The LCELF is delivered by NB Power, and it leverages investments in projects that will create jobs and deliver clean, sustained growth, support innovation, and reduce energy bills. Eligible recipients include municipalities, Regional Service Commissions, First Nations organizations, not-for-profit and for-profit organizations, and individuals. The New Brunswick allocation of \$51 million was determined by a base amount of \$30 million for all provinces plus funding based on population. This funding agreement is set to expire on March 31, 2024.

4. In fiscal 2023-2024, the responsibilities of the Corporate Services Division were expanded to support RDC's role in the implementation of new economic partnerships with New Brunswick's First Nations. This role includes supporting the Department of Indigenous Affairs (DIA) in the negotiations of formal agreements with First Nations, as well as the administration of the newly created **First Nations Development Fund**.

Through formal negotiations conducted during fiscal 2023-2024, the Province entered into new First Nations Development Agreements with four First Nations, including:

- Amlamgog (Fort Folly) First Nation,
- Neqotkuk (Tobique) First Nation,
- Welamukotuk (Oromocto) First Nation, and
- L'nui Menikuk (Indian Island).

The First Nations Development Fund was established by RDC in June 2023 to support the Province's financial obligations for implementing the agreed upon initiatives within each agreement. During the 2023-2024 fiscal year, three projects were funded totaling \$3.8 million.

The **Strategy and Alignment Branch** collaborates with Government to identify strategic goals and ensures all aspects of the Corporation, including its funds, teams, resources, processes, and performance metrics are properly arranged and working together to achieve and measure defined strategic and outcome objectives.

The **Policy Branch** provides legislative coordination, policy, and planning services, as well as provides leadership on the development of proposals to Government that support RDC strategic objectives, which may include the formulation of new policy, administrative procedures and practices, and the design and implementation of programs that enable the Corporation to deliver new products and services. The branch also processes requests under the *Right to Information and Protection of Privacy Act*.

Division Highlights

- Provided timely and accurate financial analysis and supported key GNB priorities.
- Developed and implemented the necessary standard operating procedures to support the administration of the new First Nations Development Fund.
- Introduced a standardized assessment tool for evaluating funding applications that provides transparent criteria, as well as a refined sector review process to ensure that each application is given a fair and thorough evaluation.

FINANCIAL INFORMATION

Regional Development Corporation Ordinary Account 2023-2024		
	Budget	Actuals
Development Initiatives	\$20,000,000	\$16,852,941
Community Initiatives	\$27,450,000	\$29,098,643
Fund Management and Administration	\$3,572,000	\$3,639,352
Total	\$51,022,000	\$49,590,936

Regional Development Corporation Capital Account 2023-2024		
	Budget	Actuals
Canada-New Brunswick Integrated Bilateral Agreement	\$49,500,000	\$49,500,000
Strategic Infrastructure Initiative	\$8,000,000	\$6,994,450
Total	\$57,500,000	\$56,494,450

SUMMARY OF STAFFING ACTIVITY

Pursuant to section 4 of the *Civil Service Act*, the Secretary to Treasury Board delegates staffing to each Deputy Head for his or her respective department(s). Please find below a summary of the staffing activity for 2023-2024 for the Regional Development Corporation.

NUMBER OF PERMANENT AND TEMPORARY EMPLOYEES AS OF DEC. 31 OF EACH YEAR		
EMPLOYEE TYPE	2024	2023
Permanent	31	33
Temporary	4	1
TOTAL	35	34

The department advertised 2 competitions, including 1 open (public) competition and 1 closed (internal) competition.

Pursuant to sections 15 and 16 of the *Civil Service Act*, the department made the following appointments using processes to establish merit other than the competitive process:

APPOINTMENT TYPE	APPOINTMENT DESCRIPTION	SECTION OF THE CIVIL SERVICE ACT	NUMBER
Specialized Professional, Scientific or Technical	An appointment may be made without competition when a position requires: - a high degree of expertise and training - a high degree of technical skill - recognized experts in their field	15(1)	0
Equal Employment Opportunity Program	Provides Aboriginals, persons with disabilities and members of a visible minority group with equal access to employment, training and advancement opportunities.	16(1)(a)	0
Department Talent Management Program	Permanent employees identified in corporate and departmental talent pools, who meet the four-point criteria for assessing talent, namely performance, readiness, willingness and criticalness.	16(1)(b)	0
Lateral transfer	The GNB transfer process facilitates the transfer of employees from within	16(1) or 16(1)(c)	2

APPOINTMENT TYPE	APPOINTMENT DESCRIPTION	SECTION OF THE CIVIL SERVICE ACT	NUMBER
	Part 1, 2 (school districts) and 3 (hospital authorities) of the Public Service.		
Regular appointment of casual/temporary	An individual hired on a casual or temporary basis under section 17 may be appointed without competition to a regular properly classified position within the Civil Service.	16(1)(d)(i)	1
Regular appointment of students/ apprentices	Summer students, university or community college co-op students or apprentices may be appointed without competition to an entry level position within the Civil Service.	16(1)(d)(ii)	0

Pursuant to section 33 of the *Civil Service Act*, 0 complaints alleging favouritism were made to the President of Regional Development Corporation and 0 complaints were submitted to the Ombud.

SUMMARY OF LEGISLATION AND LEGISLATIVE ACTIVITY

BILL #	NAME OF LEGISLATION	DATE OF ROYAL ASSENT	SUMMARY OF CHANGES
N/A			

The acts for which RDC was responsible in 2022-2023 may be found at:

[http:// 2011, c.216 - Regional Development Corporation Act \(gnb.ca\)](http://2011.c.216 - Regional Development Corporation Act (gnb.ca))

SUMMARY OF OFFICIAL LANGUAGES ACTIVITIES

Introduction

RDC has continued to work on its official languages action plan which includes the four sectors of activity as identified in the Plan on Official Languages – Official Bilingualism: A Fundamental Value. The following outlines the actions taken during 2023-2024 in each of the four areas of focus.

Focus 1

New Brunswickers will continue to have access to service of equal quality in English and French throughout the province.

RDC ensures that all written and oral communication is provided in the client's official language of choice. A balance of linguistic capabilities also ensured to provide quality services in both official languages throughout the province.

An annual determination of participants for second language training is made to identify priorities for training.

Focus 2

An environment and climate that encourages, for all employees, the use of the official language of their choice in their workplace.

Communication and correspondence with employees were delivered in their official language of choice. RDC continued to encourage the use of both official languages for small meetings. For all large meetings, the department promoted simultaneous interpretation, bilingual presentations, or separate English and French sessions.

Focus 3

New and revised government programs and policies will take the realities of the province's official linguistic communities into account.

RDC's annual report provides a summary of activities associated with official languages.

Focus 4

Public Service employees will continue to have a thorough knowledge and understanding of the *Official Languages Act*, policies, regulations, and the province's obligations with respect to official languages.

As part of the performance management, employees were required to review policies related to official languages.

Conclusion

RDC understands its obligations under the *Official Languages Act* and related policies and strives to provide quality services to clients in both official languages. RDC encourages and supports the use of both official languages in the workplace and invests in employee development through second language training.

SUMMARY OF RECOMMENDATIONS FROM THE OFFICE OF THE AUDITOR GENERAL

NEW: Section 1 – Includes the current reporting year and the previous year.

NAME AND YEAR OF AUDIT AREA WITH LINK TO ONLINE DOCUMENT	RECOMMENDATIONS
	TOTAL
Fiscal year 2023-2024: financial statements audit completed to year end March 31, 2024. 2024 Auditor General Collaborative Report	-
Fiscal year 2022-2023: financial statements audit completed to year end March 31, 2023. 2023 Auditor General Collaborative Report	-

Section 2 – Includes the reporting periods for years three, four and five.

NAME AND YEAR OF AUDIT AREA WITH LINK TO ONLINE DOCUMENT	RECOMMENDATIONS	
	TOTAL	IMPLEMENTED
Fiscal year 2021-2022: Volume III, Financial Audit 2022 Microsoft PowerPoint - Report Cover Vol III Eng 2022 (1)	2	2
Volume I, Performance Audit 2021 https://www.agnbvgnb.ca/uploads/volume_translations/33/report/Agrepe.pdf	7	7
Volume I, Performance Audit 2020 https://www.agnbvgnb.ca/uploads/volume_translations/47/report/Agrepe.pdf	-	-
Volume III Financial Audit 2020, Results of Financial Statement Audit https://www.agnbvgnb.ca/uploads/volume_translations/51/report/Agrepe.pdf	-	-

Volume II, January 2019 https://www.agnb-vgnb.ca/uploads/volume_translations/75/report/Agrepe.pdf	-	-
Volume I, Performance Audit 2019 https://www.agnb-vgnb.ca/uploads/volume_translations/55/report/Agrepe.pdf	-	-
Volume II, Performance Audit 2019 https://www.agnb-vgnb.ca/uploads/volume_translations/57/report/Agrepe.pdf	-	-
Volume III Financial Audit 2019, Results of Financial Statement Audit https://www.agnb-vgnb.ca/uploads/volume_translations/59/report/Agrepe.pdf	-	-

REPORT ON THE *PUBLIC INTEREST DISCLOSURE ACT*

As provided under section 18(1) of the *Public Interest Disclosure Act*, the chief executive shall prepare a report of any disclosures of wrongdoing that have been made to a supervisor or designated officer of the portion of the public service for which the chief executive officer is responsible. The Regional Development Corporation received 0 disclosure(s) of wrongdoing in the 2023-2024 fiscal year.

APPENDIX A

REGIONAL DEVELOPMENT CORPORATION

STATEMENT OF RESPONSIBILITY

The preparation of financial information is an integral part of management's responsibilities and the accompanying financial statements are the responsibility of the management of the Corporation. This responsibility includes the selection of appropriate accounting policies and making judgments and estimates consistent with Canadian Public Sector Accounting Standards (PSAS).

The Corporation maintains accounting systems and related controls to provide management and the Board of Directors with reasonable assurance that transactions are executed and recorded as authorized, that assets are properly safeguarded and accounted for, and that financial records are reliable for the preparation of financial statements in accordance with PSAS.

It is the responsibility of the Board of Directors to oversee management's performance of its financial reporting responsibilities and to review and approve the financial statements. The financial statements for the year ended March 31, 2024 are approved by the Board of Directors.


Joel Dickinson

President


Sara Morris-Colter

Vice President of Corporate Services

REGIONAL DEVELOPMENT CORPORATION

Statement of Financial Position

March 31, 2024

	2024	2023
Financial Assets		
Cash and cash equivalents	\$ 8,799,703	\$ 8,424,758
Accounts receivable (Note 2)	124,523,432	115,266,176
Loans (Note 3)	5,744,480	10,341,104
Total Financial Assets	139,067,615	134,032,038
Liabilities		
Accounts payable & accrued liabilities (Note 4)	51,798,467	53,016,352
Total Liabilities	51,798,467	53,016,352
Net Financial Assets	87,269,148	81,015,686
Non-Financial Assets		
Tangible capital assets (Note 5)	5,292,034	5,633,456
Prepaid expenses	2,434	1,440
Total Non-Financial Assets	5,294,468	5,634,896
Accumulated surplus (Note 6)	\$ 92,563,616	\$ 86,650,582

Commitments (Note 7)
Contingent Liabilities (Note 8)
Contractual Rights (Note 13)
Subsequent Events (Note 14)

The accompanying notes are an integral part of these Financial Statements.

Approved on behalf of the Board:


Chairperson


Director

REGIONAL DEVELOPMENT CORPORATION

Statement of Operations and Change in Accumulated Surplus

For The Year Ended March 31

	2024 Budget (Note 12)	2024 Actual	2023 Actual
Revenues			
Provincial contribution			
Regional Development Corporation initiatives (Note 15)	\$ 59,022,000	\$48,597,315	\$ 70,262,182
Special Operating Agency (Note 16)	49,500,000	49,500,000	16,500,000
Total Provincial Contributions	108,522,000	98,097,315	86,762,182
Federal and Other			
Federal contribution (Note 16)	170,186,000	134,661,562	112,637,043
Other contributions and recoveries (Note 15)	-	7,988,071	1,317,428
Other revenue (Note 16)	-	-	392,465
Total Federal and Other	170,186,000	142,649,633	114,346,936
Total Revenues	278,708,000	240,746,948	201,109,118
Expenses			
Development initiatives (Note 15)	20,000,000	16,852,941	16,708,144
Community development initiatives (Note 15)	27,450,000	29,098,643	30,761,943
Fund management and administration (Note 9)	11,572,000	10,633,802	24,109,523
Special Operating Agency (Note 16)	250,976,000	178,248,528	127,910,129
Total Expenses	309,998,000	234,833,914	199,489,739
Annual (deficit)/surplus	(31,290,000)	5,913,034	1,619,379
Accumulated surplus at beginning of year		86,650,582	85,031,203
Accumulated surplus at end of year (Note 6)		\$92,563,616	\$ 86,650,582

The accompanying notes are an integral part of these Financial Statements.

REGIONAL DEVELOPMENT CORPORATION

Statement of Cash Flow

For The Year Ended March 31

	2024	2023
Operating Activities		
Surplus	\$ 5,913,034	\$ 1,619,379
Non cash items		
Amortization of tangible capital asset	341,422	170,711
Increase in accounts receivable	(9,257,256)	(21,015,684)
Increase in prepaid expenses	(994)	(1,440)
(Decrease)/increase in accounts payable and accrued liabilities	(1,217,885)	13,957,499
Net cash from operating activities	(4,221,679)	(5,269,535)
Investing Activities		
Loan advances	-	(472,194)
Loan repayments	4,669,596	16,231,572
Decrease in provisions	(72,972)	(6,021,225)
Net cash generated in investing activities	4,596,624	9,738,153
Capital Activities		
Purchase of tangible capital asset	-	(5,804,167)
Net cash generated in capital activities	-	(5,804,167)
Increase/(decrease) in cash and cash equivalents during the year	374,945	(1,335,549)
Cash and cash equivalents at beginning of year	8,424,758	9,760,307
Cash and cash equivalents at end of year	\$ 8,799,703	\$ 8,424,758

The accompanying notes are an integral part of these Financial Statements.

REGIONAL DEVELOPMENT CORPORATION

Statement of Changes in Net Financial Assets

For The Year Ended March 31

	2024 Budget	2024	2023
Net Financial Assets at Beginning of Year	\$ 81,015,686	\$ 81,015,686	\$ 85,031,203
Changes in year:			
Annual (deficit)/surplus	(31,290,000)	5,913,034	1,619,379
Purchase of tangible capital asset	-	-	(5,804,167)
Amortization of tangible capital asset	-	341,422	170,711
Net change in prepaid expenses	-	(994)	(1,440)
(Decrease)/increase in net financial assets	(31,290,000)	6,253,462	(4,015,517)
Net Financial Assets at End of Year	\$ 49,725,686	\$ 87,269,148	\$ 81,015,686

The accompanying notes are an integral part of these Financial Statements.

REGIONAL DEVELOPMENT CORPORATION

Notes to the Financial Statements

March 31, 2024

Regional Development Corporation (the Corporation) is a provincial Crown agency incorporated by the *Regional Development Corporation Act*, an Act of the New Brunswick Legislature. The Corporation has management and/or administrative responsibility for initiatives assigned to it by the Province of New Brunswick. All operating funding is provided to the Corporation by the Province of New Brunswick. The Corporation has no share capital and the Act does not provide for this.

The Corporation established a Special Operating Agency (SOA) effective March 31, 1994. The SOA is responsible for the management and administration of a number of Canada - New Brunswick agreements and other initiatives assigned to it by the Province of New Brunswick.

1. Summary of Significant Accounting Policies

General

These financial statements are prepared by management in accordance with Canadian public sector accounting standards (PSAS) as issued by the Public Sector Accounting Board.

The financial statements provide the combined results of the Corporation and the Special Operating Agency. Details of operating results are in Notes 15 and 16.

a) Asset Classification

Assets are classified as either financial or non-financial. Financial assets are assets that could be used to discharge existing liabilities or finance future operations and are not for consumption in the normal course of operations. Non-financial assets are acquired assets that do not normally provide resources to discharge existing liabilities, but instead are employed to deliver government services, may be consumed in the normal course of operations and are not for resale. Non-financial assets include prepaid expenses and tangible capital assets.

b) Cash and cash equivalents

Cash and cash equivalents include cash on hand. The Corporation did not have any cash equivalents at year end.

c) Tangible Capital Assets

Tangible capital assets include acquired, built, developed, and improved tangible assets, whose useful life extends beyond the fiscal year, and which are intended to be used on an ongoing basis for producing goods or delivering services. Tangible capital assets are amortized on a straight-line basis over their estimated useful lives. In the year of acquisition and disposal, one-half of the annual amortization expense will be recorded.

The Corporation also owns several parcels of land in the Westmorland Chemical Park areas of the province. These assets are deemed to have no value and have not been recorded in these financial statements. Any costs are expensed as incurred.

d) Prepaid Expenses

Prepaid expenses are cash disbursements, other than tangible capital assets, that are expected to yield economic benefit over one or more future periods. Prepaid expenses are recorded as an asset at the time of incurrence and amortized to expense over the periods expected to benefit from it.

REGIONAL DEVELOPMENT CORPORATION

Notes to the Financial Statements

March 31, 2024

Note 1 (Continued)

e) Revenue Recognition

Revenue and recoveries are recognized on an accrual basis as earned. Amounts receivable but deemed uncollectable are recognized as bad debt expenses. Amounts received but not earned are recorded as deferred revenue.

Transactions with performance obligations, such as lease agreements, are recognized as revenue when the portion of the transaction price allocated to the performance obligation has been satisfied.

Government transfers are recognized as revenues when the transfer is authorized and any eligibility criteria have been met, except to the extent that the transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled. Government transfers are provided by the Province in the form of operating grants in accordance with the Government's Main Estimates process and the Federal Government as Federal Contributions as described in Note 16.

f) Measurement Uncertainty

The preparation of financial statements in accordance with PSAS requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. The most significant areas requiring the use of management estimates related to the determination of provisions for loans, recognition of revenue, the estimated useful lives of tangible capital assets and contingent liabilities.

Actual results could differ from management's best estimates, as additional information becomes available in the future. Contributions received from the federal government under Canada-New Brunswick cost-sharing agreements are subject to adjustment following audits for federal authorities.

g) Expenses

Expenses are recorded for all goods and services, including losses, and are defined as decreases in economic resources, either by way of decreases in assets or increases in liabilities, resulting from the operations, transactions and events of the accounting period.

Government transfers are transfers of money, such as grants, to an organization for which the Corporation does not receive any goods or services directly in return. Government transfers are comprised of all Corporation expenses with the exception of bad debt expense described in Note 3 and Salaries, Benefits and Other Services as described in Note 15.

h) Pension Expenses Paid by the Province of New Brunswick

The Province of New Brunswick made changes to the New Brunswick Public Service Superannuation Plan in 2014. The previous multi-employer defined benefit pension plan has since changed to a shared risk plan, New Brunswick Public Service Pension (NBPSPP). Effective January 1, 2014, all permanent employees of the Corporation are required to participate in this new plan. The plan continues to be a multi-employer plan under which contributions are made by both the employee and employer. The Corporation is not responsible for any unfunded liability, nor does it have access to any surplus with respect to its employee pensions. Employer

REGIONAL DEVELOPMENT CORPORATION

Notes to the Financial Statements

March 31, 2024

Note 1 (Continued)

pension contributions paid by the Corporation were \$302,757 in fiscal 2023-24 and \$309,830 in the prior year.

i) Provision for losses

An annual review is performed on loans and a provision is made, which reflects management's best estimate of probable losses. Initial and subsequent changes in the amount of valuation allowance are charged or credited to expenses in the statement of operations.

j) Expenses paid by other parties

The Corporation uses office space for which rent or operating costs are paid by the Province. Sick leave and WorkSafe liabilities are accounted for by the Province in its financial statements. These expenses and related asset/liability balances are not presented in these financial statements.

k) Financial Instruments

Financial instruments consist of cash and cash equivalents, accounts receivable, loans, accounts payable and accrued liabilities. Financial instruments are recognized when the Corporation becomes a party to the contractual rights and obligations of the financial instrument. Financial instruments are derecognized when the contractual rights to the cash flows from the financial asset have expired or have been transferred, and the Corporation has transferred substantially all risks and rewards of ownership or are derecognized when the contractual obligation has been discharged, cancelled, or has expired.

The Corporation designates its financial instruments as follows:

- a) Cash and cash equivalents are measured at fair value. Fair value is assumed to represent the carrying value, which is at historical cost.
- b) Accounts receivable, loans, accounts payable and accrued liabilities are measured at cost.

Fair value of these financial instruments approximates their carrying value unless otherwise noted.

l) Loans

Loans receivables are initially recorded at cost and reported as the lower of cost and net recoverable value through a valuation allowance. Changes in the valuation allowance are recognized in expense. Amounts deemed uncollectable are written off from the accounts of the Corporation once the write-off has been approved. Interest revenue is recognized on loans receivable when earned. Interest revenue ceases to be accrued on a loan receivable when the collectability of either principal or interest is not reasonably assured.

m) Change in Accounting Policy

Effective 1 April 2023, the Corporation has adopted Public Sector Accounting Standards PS 3400. Under this new standard, the method of recognizing and reporting revenue is determined based upon whether or not the transaction includes a performance obligation and how obligations are satisfied. PS 3400 has been applied prospectively to these financial statements, and as

REGIONAL DEVELOPMENT CORPORATION

Notes to the Financial Statements

March 31, 2024

Note 1 (Continued)

permitted by the transitional provisions, prior periods were not restated. The implementation of this new standard did not have any impact on the financial statements.

Effective 1 April 2023, the Corporation has adopted Public Sector Accounting Standard PS 3160. This new standard provides guidance on the accounting, measurement, and disclosure of infrastructure assets and related liabilities where the government procures the assets using a private sector partner. The Corporation has adopted this standard using a prospective application. The Corporation has no public private partnerships, and no additional recognition or disclosures were required because of the adoption of this standard.

Effective 1 April 2023, the Corporation has adopted Public Sector Guideline PSG-8. This new guideline provides guidance on the accounting, measurement, and disclosure of purchased intangibles, which are identifiable nonmonetary economic resources without physical substance acquired through an exchange transaction. The Corporation has adopted this standard using a prospective application. There has been no impact to these financial statements as a result of adopting this guideline.

2. Accounts Receivable

	2024	2023
Government of Canada	\$ 50,918,115	\$ 40,946,230
Province of New Brunswick	70,909,274	72,573,684
Other	2,696,043	1,746,262
	\$ 124,523,432	\$ 115,266,176

3. Loans

	2024	2023
<u>Centre Culturel Aberdeen</u> , non-interest bearing, repayable in monthly installments of \$1,000 for 12 months with a progressive increase in each subsequent year until the loan is reimbursed. The final payment is due March 1, 2027.	50,070	64,470
<u>Atlantic Star Uniforms 2009 Inc.</u> , Renegotiated in 2023. Non-interest bearing, repayable in lump sum payments in addition to monthly payments of \$2,000 in 2023 and monthly payments of \$3,000 in 2024. The final payment is due December 1, 2024.	80,925	110,925
<u>Belledune Port Authority</u> , non-interest bearing, repayable in annual payments of \$285,714 commencing on April 1, 2022 and on April 1 st each year from that date until the principal balance is paid in full. The term of the loan is not to exceed 9 years.	1,312,113	1,574,536

REGIONAL DEVELOPMENT CORPORATION

Notes to the Financial Statements

March 31, 2024

Note 3 (Continued)

The New Brunswick Association of CBDC's will remit on a quarterly basis loan payments received net of 2% interest, which is one half of the interest collected on the total portfolio. The term of the loan is to 2033.

	7,745,225	12,107,998
	\$ 9,188,333	\$ 13,857,929
Less: Provision for loss	(3,443,853)	(3,516,825)
	\$ 5,744,480	\$ 10,341,104

Total outstanding loans for the period are \$9,188,333, less \$3,443,853 in provisions on the loans where management estimates amounts may be uncollectible in the future. Total bad debt expense (recovery) for 2024 was (\$72,972) and (\$412,036) in 2023.

4. Accounts Payable and Accrued Liabilities

	2024	2023
Accounts payable and accrued liabilities	\$ 51,670,665	\$ 52,901,244
Accrued vacation	127,802	115,108
	\$ 51,798,467	\$ 53,016,352

5. Tangible Capital Assets

The floating dry-dock is being amortized over a period of 17 years.

	<u>Floating Dry Dock</u>	<u>2024 Total</u>	<u>2023 Total</u>
Cost			
Opening balance	\$ 5,804,167	\$ 5,804,167	\$ -
Additions	-	-	5,804,167
Disposals	-	-	-
Closing balance	<u>\$ 5,804,167</u>	<u>\$ 5,804,167</u>	<u>\$ 5,804,167</u>
Accumulated Amortization			
Opening balance	\$ 170,711	\$ 170,711	\$ -
Amortization	341,422	341,422	170,711
Disposals	-	-	-
Closing balance	<u>512,133</u>	<u>512,133</u>	<u>170,711</u>
Net Book Value	<u>\$ 5,292,034</u>	<u>\$ 5,292,034</u>	<u>\$ 5,633,456</u>

6. Accumulated Surplus

The accumulated surplus results from revenue received by the SOA for which there are future commitments under federal-provincial agreements. The accumulated surplus is restricted for the purpose of meeting these commitments.

REGIONAL DEVELOPMENT CORPORATION

Notes to the Financial Statements

March 31, 2024

7. Commitments

The nature of the Corporation's activities results in significant multi-year contracts and obligations. The Corporation currently has outstanding contractual commitments of \$682.2 million. Included in the commitments of the Corporation are contractual obligations with related parties in the amount of \$44.7 million.

(millions)	2025	2026	2027	2028	2029+	Total
Development initiatives	\$ 28.2	8.0	6.7	5.0	-	\$ 47.9
Community development initiatives	24.8	3.2	-	-	-	28.0
Fund management and administration	4.8	2.2	-	-	-	7.0
Various agreements	349.4	145.1	74.9	21.0	8.9	599.3
	\$ 407.2	158.5	81.6	26.0	8.9	\$ 682.2

Such commitments are made subject to funds being approved by the Legislature of New Brunswick.

8. Contingent Liabilities

a) Contributions from the federal government

Contributions received from the federal government under Canada-New Brunswick cost-sharing agreements are subject to adjustment following audits for federal authorities. Adjustments as a result of federal audits will be reflected in the financial statements of the Corporation in the period of settlement.

b) Guaranteed Loans

The Corporation has no outstanding loan guarantees.

c) Litigation

The Corporation may be subject to litigation in the course of its operations. In management's judgement, no material exposure exists at this time and accordingly, management has not recorded a provision for loss in the financial statements.

d) Insurance

The Corporation does not carry general liability insurance or property insurance on its assets. Any successful liability claims against the Corporation and any replacement of lost or damaged property are charged to expense in the year of settlement or replacement.

REGIONAL DEVELOPMENT CORPORATION

Notes to the Financial Statements

March 31, 2024

9. Contributions to SOA

The Statement of Operations has been adjusted to eliminate the Provincial contribution to the SOA reported on Note 16. Fund management and administration expenses reported on Note 15 have been adjusted as detailed below. These amounts are reported in the revenue and expenses of the SOA.

	2024	2023
Fund management and administration (Note 15)	\$ 60,133,802	\$ 40,609,523
Less:		
Grants to SOA (Note 15)	(49,500,000)	(16,500,000)
	\$ 10,633,802	\$ 24,109,523

10. Risk Management

An analysis of significant risk from the Corporation's financial instruments is provided below:

Credit Risk

Credit risk is the risk that one party to a financial instrument will cause financial loss for the other party by failing to discharge an obligation. The Corporation manages this exposure through credit approval procedures for loan applicants, and the monitoring of payments from debtors. Receivables from the Province and the Government of Canada are considered low risk due to the excellent collection history.

The Corporation's maximum exposure to credit risk at March 31, 2024 is equal to the amounts below:

	2024
Loans	\$ 9,188,333
Other Receivables	2,696,043
Province of New Brunswick	70,909,274
Government of Canada	50,918,115
	\$ 133,711,765

Liquidity Risk

Liquidity risk is the risk of not being able to settle or meet an obligation on time or at a reasonable price. The Corporation manages liquidity risk through its Cash and cash equivalents and Due from Province of New Brunswick to ensure sufficient cash availability to meet operating and capital requirements.

Interest Rate Risk

Interest rate risk is the risk that the market value of the Corporation's debt will fluctuate due to changes in the market interest rates. The Corporation's rate of interest charged on loans receivable are fixed as stated in the legal agreements. Any change in market interest rates during the period would have no effect on the cash flows of the Corporation.

REGIONAL DEVELOPMENT CORPORATION

Notes to the Financial Statements

March 31, 2024

Note 10 (Continued)

Currency Risk

Currency risk arises on financial instruments denominated in a foreign currency. The Corporation is exposed to currency risk on transactions that are denominated in a currency other than the Corporation's operational currency. There were no foreign currency transactions in 2023-24.

11. Related Entity Transactions

The Corporation is related to the Province of New Brunswick and all departments, agencies, commissions, and Crown corporations under common control of the Province. The Corporation is economically dependent on the Province. The Corporation received \$98.1 million (2023 - \$86.8 million) in funding from the Province during the fiscal year. Some of the Corporations expenses and revenues flow through the Province's bank account and are presented in the Corporations accounts receivable. In 2024, the amount due from the Province of New Brunswick was \$70.9 million (2023 - \$72.6 million). Included in related party revenue is \$6.8 million in non-recurring recoveries revenue related to the settlement of a financial assistance package guarantee agreement.

Transactions with the Province of New Brunswick and entities under common control of the Province are settled on normal trade terms, with the exception of the items noted below:

- The Corporation uses some office space for which rent is paid by the Province.
- The Province records sick leave liability accruals and these accruals are not presented in these financial statements.
- The Corporation sold several properties related to the Charlo Dam and Pipeline to the Minister of Transportation and Infrastructure for \$1.

The Statement of Financial Position contains the following related entity amounts:

	<u>2024</u>	<u>2023</u>
Accounts Receivables	\$ 73,511,569	\$ 74,215,892
Accounts Payable and Accrued Liabilities	<u>(14,769,832)</u>	<u>(14,506,904)</u>
Net Due to the Corporation	\$ 58,741,737	\$ 59,708,988

The Statement of Operations and Change in Accumulated Surplus contains the following amounts that were received from or paid to the Province of New Brunswick related entities:

	<u>2024</u>	<u>2023</u>
Revenue	\$104,856,675	\$ 86,762,182
Expense	<u>(16,758,173)</u>	<u>(14,816,916)</u>
Net Revenue	\$ 88,098,502	\$ 71,945,266

12. Budget

The Corporation's budget is approved and voted in the New Brunswick Legislature. The budget figures included in these financial statements are the amounts published in Main Estimates.

REGIONAL DEVELOPMENT CORPORATION

Notes to the Financial Statements

March 31, 2024

13. Contractual Rights

The nature of the Corporation's activities results in significant multi-year agreements. The Corporation currently has outstanding contractual rights of \$497.2 million. This amount includes claim-based agreements and therefore represents the maximum amount of eligible future costs that could be claimed.

(millions)	2025	2026	2027	2028	2029+	Total
Federal/Provincial Agreements	\$118.5	\$100.6	\$99.2	\$103.5	\$64.4	\$486.2
Lease	0.7	0.7	0.7	0.7	8.2	11.0
	\$119.2	\$101.3	\$99.9	\$104.2	\$72.6	\$497.2

14. Subsequent Events

Effective April 1, 2024, responsibility for the Canada Community-Building Fund (CCBF) in New Brunswick has been transferred from the Corporation to the Department of Environment and Local Government (ELG). The transfer of the CCBF program to ELG will result in a decrease in the Corporations Accumulated Surplus of \$37.9 million. This transfer included an associated budget of \$47.0 million.

REGIONAL DEVELOPMENT CORPORATION

Notes to the Financial Statements

March 31, 2024

15. The Corporation's Operating Results

	2024 Budget (Note 12)	2024 Actual	2023 Actual
Revenues			
Provincial contribution	\$ 59,022,000	\$ 48,597,315	\$ 70,262,182
Provincial contribution to Special Operating Agency (Note 9)	49,500,000	49,500,000	16,500,000
Lease agreement	-	731,784	60,982
Other contributions and recoveries	-	7,256,287	1,256,446
Total Revenues	108,522,000	106,085,386	88,079,610
Expenses			
Development initiatives			
Total Development Fund	10,000,000	4,087,261	5,319,449
Rural Economy Fund	10,000,000	8,059,126	11,388,695
First Nations Development Fund	-	3,768,331	-
Housing - Preconstruction	-	814,729	-
Housing - Small Community Infrastructure	-	123,494	-
	20,000,000	16,852,941	16,708,144
Community development initiatives			
Community Development Fund	25,000,000	26,804,287	28,186,109
Community Investment Fund	2,450,000	2,294,356	2,575,834
	27,450,000	29,098,643	30,761,943
Fund management and administration			
Grants to RDC - Special Operating Agency	49,500,000	49,500,000	16,500,000
Strategic Infrastructure Fund	8,000,000	6,994,450	20,982,879
Small Business Working Capital Program	-	22,295	91,069
Salaries, Benefits and Other Services	3,572,000	3,617,057	3,035,575
	61,072,000	60,133,802	40,609,523
Total Expenses	108,522,000	106,085,386	88,079,610
Annual surplus/(deficit)	\$ -	\$ -	\$ -

REGIONAL DEVELOPMENT CORPORATION

Notes to the Financial Statements

March 31, 2024

16. The Special Operating Agency's Operating Results and Change in Accumulated Surplus

	2024 Budget (Note 12)	2024 Actual	2023 Actual
Revenues			
Federal contribution			
Canada - Community Building Fund	\$ 49,198,000	\$ 51,800,129	\$ 48,790,131
Building Canada Fund - Small Communities	1,938,000	1,195,578	1,107,794
Integrated Bilateral Agreement	107,450,000	69,941,738	44,487,136
Low Carbon Economy Leadership Fund	11,600,000	11,724,117	11,960,258
Atlantic Fisheries Fund	-	-	27,724
Public Transit and Housing	-	-	6,264,000
	170,186,000	134,661,562	112,637,043
Provincial contribution			
Integrated Bilateral Agreement	49,500,000	49,500,000	16,500,000
	49,500,000	49,500,000	16,500,000
Other	-	-	392,465
Total Revenues	219,686,000	184,161,562	129,529,508
Expenses			
Canada - Community Building Fund	78,550,000	63,881,966	60,671,561
Building Canada Fund - Small Communities	3,876,000	2,391,156	2,215,588
Integrated Bilateral Agreement	156,950,000	100,251,289	46,771,001
Low Carbon Economy Leadership Fund	11,600,000	11,724,117	11,960,258
Atlantic Fisheries Fund	-	-	27,724
Public Transit and Housing	-	-	6,263,997
Total Expenses	250,976,000	178,248,528	127,910,129
Annual (deficit)/surplus	(31,290,000)	5,913,034	1,619,379
Accumulated surplus at beginning of year		86,650,582	85,031,203
Accumulated surplus at end of year (Note 6)		\$ 92,563,616	\$ 86,650,582

Regional Development Corporation \ Société de développement régional
PROGRAM EXPENDITURES / DÉPENSES DE PROGRAMME
FOR THE YEAR ENDED 31 MARCH 2024 / POUR L'ANNÉE TERMINÉE LE 31 MARS 2024

Program Programme	Project Projet	Description	Expenditure Dépenses
4274	COMMUNITY INVESTMENT FUND / FONDS D'INVESTISSEMENT COMMUNAUTAIRE		
	15940	Anagance Public Hall Association Inc. - Improvements / améliorations	\$6,900.00
	15954	ASSOCIATION POUR L'INTEGRATION COMMUNAUTAIRE DE GRAND-SAUTL INC. - Equipment Purchase / achat d'équipement	\$5,334.00
	15961	PAROISSE SAINT-THOMAS - Equipment Purchase / achat d'équipement	\$5,326.00
	15962	PAROISSE NOTRE-DAME DU SACRE COEUR - Improvements / améliorations	\$8,000.00
	15966	New Hope Community Church Homestead - Equipment Purchase / achat d'équipement	\$20,000.00
	15971	FESTIVAL DES RAMEURS INC. - Event / Trade Show / événement	\$10,000.00
	15976	Chevaliers de Colomb de Drummond - Equipment Purchase / achat d'équipement	\$4,985.00
	15977	PARTENAIRE DUMONT INC. - Event / Trade Show / événement	\$2,000.00
	15990	LA SANTÉ MENTALE DE GRAND-SAUTL ET RÉGION INC. - Equipment Purchase / achat d'équipement	\$4,784.00
	15991	THE CORPORATION OF THE ANGLICAN PARISH OF SHEDIAC - Improvements / améliorations	\$7,844.00
	15994	Rothsay - Community Development / développement communautaire	\$20,000.00
	16000	Village of Doaktown - Community Development / développement communautaire	\$4,907.00
	16003	Royal Canadian Legion Branch #22 Bayview - Improvements / améliorations	\$5,000.00
	16010	YORK-SUNBURY SEARCH AND RESCUE INC. - Equipment Purchase / achat d'équipement	\$4,730.00
	16013	Carsonville Cemetery Association Inc. - Improvements / améliorations	\$4,387.00
	16022	Miramichi Housing Solutions Inc. - Improvements / améliorations	\$2,556.00
	16031	BUSINESS FREDERICTON NORTH INC. - Equipment Purchase / achat d'équipement	\$5,000.00
	16048	BEAVERBROOK AUDITORIUM - Improvements / améliorations	\$4,530.00
	16063	St. Teresa of Calcutta - Improvements / améliorations	\$4,300.00
	16066	N.B. CRIME STOPPERS INC./ECHEC AU CRIME N.-B. INC. - Equipment Purchase / achat d'équipement	\$1,229.00
	16069	CHIPMAN COMMUNITY CARE INC. - Improvements / améliorations	\$5,521.00
	16073	Fredericton Active Transportation Coalition Inc. - Equipment Purchase / achat d'équipement	\$3,179.00
	16076	Grand-Sault/Grand Falls - Event / Trade Show / événement	\$500.00
	16080	THE ROMAN CATHOLIC BISHOP OF SAINT JOHN - Improvements / améliorations	\$1,021.00
	16082	ASSOCIATION DES LOISIRS SAINT-BERNARD INC. - Event / Trade Show / événement	\$1,800.00
	16085	CAMP CANAK INC. - Equipment Purchase / achat d'équipement	\$5,000.00
	16087	Fundy Bay Senior Citizens Club Inc. - Equipment Purchase / achat d'équipement	\$1,189.00
	16092	BURTTS CORNER COMMUNITY CEMETERY INC. - Equipment Purchase / achat d'équipement	\$5,000.00
	16100	Royal Canadian Legion Branch #55 Gladstone - Improvements / améliorations	\$5,000.00
	16104	Sussex Vale Women's Institute - Event / Trade Show / événement	\$500.00
	16105	RIVER BANK CEMETERY COMPANY, LIMITED - Improvements / améliorations	\$5,000.00
	16106	Elgin Women's Institute - Equipment Purchase / achat d'équipement	\$3,700.00
	16107	CLUB D'AGE D'OR DE LA VALLEE DE MEMRAMCOOK INC. - Improvements / améliorations	\$4,767.00
	16108	GLADSTONE CURLING CLUB INC. - Improvements / améliorations	\$5,000.00
	16109	Fredericton Marathon Inc. - Event / Trade Show / événement	\$1,429.00
	16113	CLUB D'AGE D'OR DE ST. ANTOINE INC. - Equipment Purchase / achat d'équipement	\$9,420.00
	16124	CLUB V.T.T.4 SAISON INC. - Infrastructure / infrastructure	\$5,000.00
	16130	THE KINCARDINE BURNS CLUB, LIMITED - Improvements / améliorations	\$2,500.00
	16132	MCNAMEE RECREATION ASSOCIATION INC. - Improvements / améliorations	\$5,000.00
	16133	PAROISSE SAINT-JEAN-BAPTISTE - Improvements / améliorations	\$5,000.00
	16142	Sussex - Equipment Purchase / achat d'équipement	\$5,000.00
	16143	Moncton Black Tide Rugby Club Inc. - Equipment Purchase / achat d'équipement	\$2,477.00
	16144	CHEVALIERS DE COLOMB CONSEIL 7576 INC. - Improvements / améliorations	\$5,000.00
	16146	Belyea's Cove Community Hall Inc. - Improvements / améliorations	\$5,457.00

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16148	LE CENTRE DE RESSOURCES FAMILIALES DU COMTE DE KENT, INC. - Equipment Purchase / achat d'équipement	\$4,516.00
16149	LE CENTRE DE RESSOURCES FAMILIALES DU COMTE DE KENT, INC. - Equipment Purchase / achat d'équipement	\$4,556.00
16168	TRI-COUNTY COMPLEX INC. - Equipment Purchase / achat d'équipement	\$6,000.00
16172	WATERFORD COMMUNITY CENTRE 2018 INC. - Improvements / améliorations	\$5,000.00
16173	Royal Canadian Legion Branch #55 Gladstone - Equipment Purchase / achat d'équipement	\$5,000.00
16176	CLUB DE L'AGE D'OR DE SHIPPAGAN INC. - Equipment Purchase / achat d'équipement	\$5,000.00
16178	PENNIAC RECREATION COUNCIL INC. - Equipment Purchase / achat d'équipement	\$5,000.00
16185	ALBERT COUNTY HISTORICAL SOCIETY INCORPORATED - Improvements / améliorations	\$5,000.00
16186	CARE 'N' SHARE INC. - Improvements / améliorations	\$5,000.00
16188	Imaginons la Péninsule Acadienne Autrement Inc. - Event / Trade Show / événement	\$1,000.00
16190	KOUCHIBOUGUAC COMMUNITY CENTER INC. - Improvements / améliorations	\$4,973.00
16191	Royal Canadian Legion Branch #26 Sackville - Improvements / améliorations	\$9,470.00
16192	Campbellton - Event / Trade Show / événement	\$4,000.00
16193	Fredericton Marathon Inc. - Event / Trade Show / événement	\$1,429.00
16194	Fredericton Marathon Inc. - Event / Trade Show / événement	\$1,429.00
16195	Fredericton Marathon Inc. - Event / Trade Show / événement	\$1,428.00
16196	Fredericton Marathon Inc. - Event / Trade Show / événement	\$1,428.00
16197	Fredericton Marathon Inc. - Event / Trade Show / événement	\$1,428.00
16198	Fredericton Marathon Inc. - Event / Trade Show / événement	\$1,429.00
16199	CLUB D'AGE D'OR DE SCOUDOU INC. - Improvements / améliorations	\$4,646.00
16201	THE FREDERICTON YMCA INC. - Equipment Purchase / achat d'équipement	\$4,945.00
16202	MIRAMICHI GROUND SEARCH & RESCUE INC. - Equipment Purchase / achat d'équipement	\$4,798.00
16205	THE ROYAL CANADIAN LEGION LANCASTER BR#69 - Improvements / améliorations	\$4,375.00
16208	CLUB SKIRAKDOO (2009) LTÉE - Improvements / améliorations	\$5,000.00
16210	CLUB LA CHAINE D'OR DE GRANDE ANSE, INC. - Equipment Purchase / achat d'équipement	\$3,760.00
16211	HAMPTON SENIORS RESOURCE CENTER INC. - Expansion / agrandissement	\$5,000.00
16214	Hampton - Improvements / améliorations	\$4,325.00
16215	PARTENAIRE DUMONT INC. - Community Development / développement communautaire	\$3,250.00
16216	PARTENAIRE DUMONT INC. - Community Development / développement communautaire	\$3,250.00
16217	PARTENAIRE DUMONT INC. - Community Development / développement communautaire	\$3,250.00
16218	PARTENAIRE DUMONT INC. - Community Development / développement communautaire	\$3,250.00
16219	PARTENAIRE DUMONT INC. - Community Development / développement communautaire	\$3,250.00
16220	PARTENAIRE DUMONT INC. - Event / Trade Show / événement	\$2,000.00
16221	PARTENAIRE DUMONT INC. - Event / Trade Show / événement	\$2,000.00
16222	PARTENAIRE DUMONT INC. - Event / Trade Show / événement	\$2,000.00
16223	PARTENAIRE DUMONT INC. - Event / Trade Show / événement	\$2,000.00
16225	CONQUERORS CLUB INC. - Equipment Purchase / achat d'équipement	\$5,000.00
16229	SUSSEX AND AREA CRISIS PREGNANCY CENTRE INC. - Equipment Purchase / achat d'équipement	\$1,670.00
16230	The Saint Stephen Rural Cemetery - Equipment Purchase / achat d'équipement	\$4,399.00
16231	Rivière-du-Nord - Community Development / développement communautaire	\$4,270.00
16233	ROTHESAY YACHT CLUB INC. - Improvements / améliorations	\$8,148.00
16234	Salle Grand-Barachois Hall Inc. - Equipment Purchase / achat d'équipement	\$7,213.00
16235	FESTIVAL DES CHÂTEAUX DE SABLE DE LE GOULET INC. - Event / Trade Show / événement	\$4,000.00
16236	PORTLAND UNITED CHURCH - Event / Trade Show / événement	\$1,000.00
16239	ST. CROIX PARISH - Improvements / améliorations	\$5,000.00
16240	LE CLUB ACADIEN DE RICHIBOUCTOU INC. - Equipment Purchase / achat d'équipement	\$5,000.00
16242	Shelter Movers - Equipment Purchase / achat d'équipement	\$3,941.00

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16243	THE CORPORATION OF THE ANGLICAN PARISH OF KINGSTON - Maintenance / Entretien	\$4,675.00
16249	Roachville Cemetery Association Inc. - Improvements / améliorations	\$5,000.00
16250	Royal Canadian Legion Branch #18 - Equipment Purchase / achat d'équipement	\$3,400.00
16251	NB SAFETY COUNCIL INC. - Equipment Purchase / achat d'équipement	\$5,000.00
16252	FLORENCEVILLE CURLING CLUB, LTD. - Improvements / améliorations	\$5,344.00
16253	Miramichi Filipino Association Inc. - Event / Trade Show / événement	\$3,500.00
16255	MINTO SENIOR CITIZENS CLUB INC. - Equipment Purchase / achat d'équipement	\$2,500.00
16256	Rivière-du-Nord - Community Development / développement communautaire	\$3,841.00
16257	Moncton - Event / Trade Show / événement	\$2,000.00
16258	CLUB DE HOCKEY KENT JUNIOR INC. - Equipment Purchase / achat d'équipement	\$4,874.00
16265	Centreville Baptist Church - Event / Trade Show / événement	\$956.00
16266	Réseau des Complexes Jeunesse Multifonctionnels - NB Inc. - Improvements / améliorations	\$10,000.00
16267	HAMPTON COMMUNITY CLUB INC. - Equipment Purchase / achat d'équipement	\$3,399.00
16268	CHATHAM COLUMBUS CLUB INC. - Improvements / améliorations	\$2,875.00
16269	NEW DENMARK RECREATION COUNCIL INC. - Event / Trade Show / événement	\$3,000.00
16270	The Bathurst Agricultural Society No. 3 - Improvements / améliorations	\$4,974.00
16271	FREDERICTON COMMUNITY KITCHENS INC. - Equipment Purchase / achat d'équipement	\$5,000.00
16274	Wirral Community Organization - Improvements / améliorations	\$5,000.00
16276	LE CLUB RECREATIF DE GRAND-DIGUE INC. - Improvements / améliorations	\$5,000.00
16278	CAMPBELLTON REGIONAL CHAMBER OF COMMERCE INC. - Event / Trade Show / événement	\$5,000.00
16284	THE YORK-SUNBURY HISTORICAL SOCIETY, LTD. - Equipment Purchase / achat d'équipement	\$2,246.00
16285	RIVER VALLEY COMMUNITY CENTER FOUNDATION INC. - Equipment Purchase / achat d'équipement	\$2,500.00
16286	LE CLUB DE L'AGE D'OR LES TROIS ANNEAUX INC - Equipment Purchase / achat d'équipement	\$5,000.00
16290	Fundy Shores - Equipment Purchase / achat d'équipement	\$4,581.00
16293	Campbellton - Event / Trade Show / événement	\$5,000.00
16294	Kingston Minor Softball Association Inc. - Equipment Purchase / achat d'équipement	\$4,872.00
16299	FREDERICTON COMMUNITY KITCHENS INC. - Equipment Purchase / achat d'équipement	\$5,000.00
16301	FREDERICTON COMMUNITY KITCHENS INC. - Equipment Purchase / achat d'équipement	\$5,000.00
16302	THE KIRK HILL CEMETERY, LIMITED - Improvements / améliorations	\$5,000.00
16305	Dragonfly Centre for Autism Inc. - Equipment Purchase / achat d'équipement	\$2,726.00
16306	RENDEZ-VOUS DES ARTISTES INC. - Improvements / améliorations	\$4,905.00
16307	VALLEY HORSE & SADDLE CLUB INC. - Improvements / améliorations	\$5,000.00
16308	LA COOPERATIVE DU CLUB D'AGE D'OR DE L'ASSOMPTION DE GRAND-S - Equipment Purchase / achat d'équipement	\$5,000.00
16310	LA COOP DU CLUB D'AGE D'OR MGR. MORNEAU LIMITEE - Event / Trade Show / événement	\$1,000.00
16311	LORNE RECREATIONAL DEVELOPMENT COUNCIL INC. - Event / Trade Show / événement	\$3,000.00
16312	Kennebecasis Valley Girls Softball Association Inc. - Equipment Purchase / achat d'équipement	\$5,000.00
16313	LORNE RECREATIONAL DEVELOPMENT COUNCIL INC. - Improvements / améliorations	\$2,000.00
16314	Moncton Black Tide Rugby Club Inc. - Equipment Purchase / achat d'équipement	\$2,477.00
16315	Juniper Community Centre Inc. - Improvements / améliorations	\$5,000.00
16316	CLUB SPORTIF DE LEGACEVILLE INC. - Event / Trade Show / événement	\$6,000.00
16317	MONCTON HOSPITAL SCHOOL OF NURSING ALUMNAE, INC. - Event / Trade Show / événement	\$2,000.00
16319	Elks Club of Moncton - Equipment Purchase / achat d'équipement	\$2,500.00
16320	ST. CROIX ESTUARY PROJECT INC. - Event / Trade Show / événement	\$5,000.00
16323	CINB-FM Communications, Inc. - Equipment Purchase / achat d'équipement	\$2,370.00
16324	Bien vieillir chez soi Cocagne Inc. - Equipment Purchase / achat d'équipement	\$3,760.00

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16326	RESTIGOUCHE COUNTY VOLUNTEER ACTION ASSOCIATION INC. - Equipment Purchase / achat d'équipement	\$5,000.00
16327	RILEY BROOK RECREATION COUNCIL INC. - Improvements / améliorations	\$5,000.00
16329	Food DEPOT Alimentaire Inc. - Expansion / agrandissement	\$4,788.00
16330	MONCTON HOSPITAL SCHOOL OF NURSING ALUMNAE, INC. - Event / Trade Show / événement	\$2,000.00
16331	MONCTON HOSPITAL SCHOOL OF NURSING ALUMNAE, INC. - Event / Trade Show / événement	\$2,000.00
16332	MONCTON HOSPITAL SCHOOL OF NURSING ALUMNAE, INC. - Event / Trade Show / événement	\$2,000.00
16333	MONCTON HOSPITAL SCHOOL OF NURSING ALUMNAE, INC. - Event / Trade Show / événement	\$2,000.00
16334	Hampton - Improvements / améliorations	\$4,275.00
16335	FESTIVAL DES MOLLUSQUES BOUCTOUCHE INC. - Event / Trade Show / événement	\$3,500.00
16337	CLUB DE SKI DE FOND ACA-SKI, INC. - Improvements / améliorations	\$5,000.00
16341	L'ÉVÊQUE CATHOLIQUE ROMAIN DE BATHURST - Improvements / améliorations	\$5,000.00
16343	HAMMOND RIVER ANGLING ASSOCIATION INC. - Equipment Purchase / achat d'équipement	\$4,300.00
16345	Festival des Pêches et de l'Aquaculture du NB Shippagan Inc. - Event / Trade Show / événement	\$4,000.00
16349	Elks Club of Moncton - Equipment Purchase / achat d'équipement	\$2,500.00
16350	Village of Fredericton Junction - Event / Trade Show / événement	\$1,000.00
16355	CHATHAM HEAD RECREATION AND COMMUNITY CENTRE INC. - Improvements / améliorations	\$4,504.00
16357	Albert Agricultural Society #133 Inc. - Equipment Purchase / achat d'équipement	\$5,000.00
16358	Tantramar Outdoor Club Inc. - Improvements / améliorations	\$4,729.00
16360	CLUB D'AGE D'OR DE DIEPPE INC. - Equipment Purchase / achat d'équipement	\$4,996.00
16361	Moving Forward Co-operative Ltd. - Improvements / améliorations	\$6,000.00
16362	SACKVILLE CURLING CLUB LIMITED - Equipment Purchase / achat d'équipement	\$10,000.00
16363	Quispamsis - Equipment Purchase / achat d'équipement	\$2,100.00
16366	Quispamsis - Equipment Purchase / achat d'équipement	\$20,000.00
16367	ROYAL CANADIAN LEGION HARTLAND BR NB NO 24 - Improvements / améliorations	\$5,000.00
16369	Miramichi Motocross Association Inc. - Expansion / agrandissement	\$2,363.00
16370	Club VTT Rogersville Trail Runners Inc. - Event / Trade Show / événement	\$500.00
16371	Centre plein air de la grande Rivière Tracadie Inc. - Community Development / développement communautaire	\$5,000.00
16373	GREATER MONCTON Y.M.C.A. INC. - Equipment Purchase / achat d'équipement	\$5,000.00
16374	MILLIDGEVILLE-NORTH END LIONS CLUB, INC. - Improvements / améliorations	\$4,945.00
16375	STICKNEY & AREA RECREATION COUNCIL INC. - Improvements / améliorations	\$4,658.00
16377	Grand-Bouctouche - Improvements / améliorations	\$6,000.00
16378	The Corporation of the Anglican Parish of St. Mark, Saint John - Improvements / améliorations	\$5,000.00
16379	Beaurivage - Event / Trade Show / événement	\$500.00
16383	L'EVÊQUE CATHOLIQUE ROMAIN DE BATHURST - Equipment Purchase / achat d'équipement	\$4,000.00
16386	HOYT FALL FAIR INC. - Improvements / améliorations	\$5,376.00
16387	Glassville Community Centre Inc. - Equipment Purchase / achat d'équipement	\$3,503.00
16391	Grand-Bouctouche - Community Development / développement communautaire	\$3,000.00
16392	CLUB D'AGE D'OR - NOTRE-DAME DE GRACE - MONCTON INC. - Improvements / améliorations	\$5,000.00
16397	Belyea's Cove Community Hall Inc. - Study / Étude	\$3,680.00
16399	Nackawic-Millville - Equipment Purchase / achat d'équipement	\$5,000.00
16402	POINTE DU CHENE RECREATIONAL AND COMMUNITY CENTRE LTD. - Improvements / améliorations	\$7,475.00
16403	Chipman Youth Centre Inc. - Improvements / améliorations	\$11,118.00
16405	La Paroisse Religieuse de Saint Basile / Scouts de St-Basile Inc. - Improvements / améliorations	\$4,967.00

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16407	4 Directions Coop Ltd. - Equipment Purchase / achat d'équipement	\$7,600.00
16411	Royal Canadian Legion Branch #20 Sussex - Improvements / améliorations	\$5,000.00
16415	THE GRAND ORANGE LODGE OF NEW BRUNSWICK - Equipment Purchase / achat d'équipement	\$5,000.00
16417	RIVERVIEW LIONS CLUB INC. - Maintenance / Entretien	\$4,800.00
16418	ATELIER SECONDE CHANCE INC. / SECOND CHANCE WORKSHOP INC. - Improvements / améliorations	\$5,000.00
16419	Shippagan - Equipment Purchase / achat d'équipement	\$5,000.00
16420	Shippagan - Equipment Purchase / achat d'équipement	\$4,000.00
16421	Autism Connections Fredericton Inc. - Expansion / agrandissement	\$2,793.00
16422	BAYVIEW CHRISTIAN CAMP INCORPORATED - Equipment Purchase / achat d'équipement	\$5,000.00
16424	NORTH AND SOUTH ESK RECREATION COUNCIL INC. - Maintenance / Entretien	\$4,778.00
16427	Royal Canadian Legion Branch #7 - Improvements / améliorations	\$5,000.00
16428	ST. CROIX PARISH - Maintenance / Entretien	\$5,000.00
16429	Bois-Joli - Community Development / développement communautaire	\$5,000.00
16430	Bois-Joli - Equipment Purchase / achat d'équipement	\$5,000.00
16431	InterAction Theatre Company Inc. - Improvements / améliorations	\$2,000.00
16432	AUTISM RESOURCES MIRAMICHI INC. - Expansion / agrandissement	\$5,000.00
16433	Hanwell - Event / Trade Show / événement	\$3,000.00
16437	TARGETTVILLE RECREATION CENTER INC. - Equipment Purchase / achat d'équipement	\$5,000.00
16440	MIRAMICHI RECREATION COUNCIL INC. - Equipment Purchase / achat d'équipement	\$5,000.00
16441	Grand Manan - Improvements / améliorations	\$5,000.00
16443	Moncton - Event / Trade Show / événement	\$2,000.00
16444	Moncton - Event / Trade Show / événement	\$2,000.00
16445	Moncton - Event / Trade Show / événement	\$2,000.00
16446	Moncton - Event / Trade Show / événement	\$2,000.00
16452	MONCTON AND DISTRICT MINOR BASEBALL ASSOCIATION INCORPORATED - Improvements / améliorations	\$5,650.00
16453	Hartland - Improvements / améliorations	\$4,850.00
16454	GEARY LIONS CLUB INC. - Study / Étude	\$3,933.00
16455	L'ÉCLOSION INC. - Equipment Purchase / achat d'équipement	\$3,453.00
16456	Chevaliers de Colomb Conseil #6957 - Equipment Purchase / achat d'équipement	\$4,995.00
16457	Bois-Joli - Event / Trade Show / événement	\$4,500.00
16459	The Lions Sick Children's Fund Inc. - Event / Trade Show / événement	\$1,000.00
16460	The Lions Sick Children's Fund Inc. - Event / Trade Show / événement	\$1,000.00
16461	The Lions Sick Children's Fund Inc. - Event / Trade Show / événement	\$1,000.00
16462	The Lions Sick Children's Fund Inc. - Event / Trade Show / événement	\$1,000.00
16463	The Lions Sick Children's Fund Inc. - Event / Trade Show / événement	\$1,000.00
16468	District of Carleton North - Equipment Purchase / achat d'équipement	\$4,000.00
16473	LA SOCIETE HISTORIQUE DE ST-HILAIRE INC. - Event / Trade Show / événement	\$3,200.00
16474	Centre plein air Les Gailurons Inc. - Improvements / améliorations	\$5,000.00
16476	Wesleyan Union Cemetery Limited - Improvements / améliorations	\$3,000.00
16479	LOWER NORTON SHORE COMMUNITY CLUB INC. - Improvements / améliorations	\$5,000.00
16481	St. Croix Branch 9 Royal Canadian Legion - Improvements / améliorations	\$5,000.00
16482	ST. STEPHEN CHOCOLATE FEST INC. - Event / Trade Show / événement	\$5,000.00
16483	LE COMITE DU FESTIVAL DES COQUES INC. - Event / Trade Show / événement	\$2,000.00
16484	Chevaliers de Colomb Balmoral - Equipment Purchase / achat d'équipement	\$5,000.00
16485	Guilde des Ébénistes Codiac Woodworkers Guild Incorporated - Improvements / améliorations	\$5,000.00
16486	KV OLD BOYS Inc. - Equipment Purchase / achat d'équipement	\$2,400.00
16487	HARVEY MEMORIAL COMMUNITY CENTRE INC. - Improvements / améliorations	\$4,298.00

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16488	CENTRE RECREATIF DE LA PAROISSE DE VAL D'AMOUR INC. - Improvements / améliorations	\$5,000.00
16489	First Steps Housing Project Inc. - Event / Trade Show / événement	\$1,000.00
16490	Eastern Charlotte - Maintenance / Entretien	\$5,000.00
16492	THE ATLANTIC DISTRICT OF THE WESLEYAN CHURCH - Equipment Purchase / achat d'équipement	\$5,000.00
16494	A FAMILY PLACE INC./LE CERCLE FAMILIAL INC. - Equipment Purchase / achat d'équipement	\$4,534.00
16495	L'ASSOCIATION DES LOISIRS DE SAUMAREZ INC. - Equipment Purchase / achat d'équipement	\$5,000.00
16499	Association Plein Air Shediak / Shediak Outdoors Association - Equipment Purchase / achat d'équipement	\$5,000.00
16501	Miramichi River Valley - Improvements / améliorations	\$5,000.00
16504	ST. AUGUSTINE CEMETERY COMPANY INC. - Improvements / améliorations	\$2,472.00
16506	Club d'Âge d'Or des Forges de Ledges Coop Ltée - Improvements / améliorations	\$5,000.00
16509	Fête au Village de Charlo Inc./Charlo Fall Fair Inc. - Event / Trade Show / événement	\$5,000.00
16510	FESTIVAL BON AMI GET TOGETHER INC. - Event / Trade Show / événement	\$5,000.00
16511	RECREAPLEX, INC. - Equipment Purchase / achat d'équipement	\$5,000.00
16512	NASHWAAK VALLEY RECREATION ASSOCIATION INC. - Maintenance / Entretien	\$6,000.00
16513	THE PENINSULA HERITAGE, INC. - Improvements / améliorations	\$2,635.00
16518	MARCHÉ COMMUNAUTAIRE BATHURST COMMUNITY MARKET INC. - Equipment Purchase / achat d'équipement	\$2,500.00
16521	TOBIQUE RIVER RECREATION COUNCIL INC. - Improvements / améliorations	\$5,000.00
16528	CLUB DE L'AGE D'OR CHAL BAIE (Beresford) Inc. - Equipment Purchase / achat d'équipement	\$4,827.00
16529	Belle-Baie - Equipment Purchase / achat d'équipement	\$4,692.00
16530	COMMUNITY AUTISM CENTRE INC. - Equipment Purchase / achat d'équipement	\$4,476.00
16532	Taymouth Community Association Inc. - Equipment Purchase / achat d'équipement	\$4,929.00
16535	MONCTON AND DISTRICT MINOR BASEBALL ASSOCIATION INCORPORATED - Improvements / améliorations	\$5,650.00
16536	MARINERS ALUMNI ASSOCIATION INC. - Event / Trade Show / événement	\$3,000.00
16538	Cap-Acadie - Equipment Purchase / achat d'équipement	\$9,900.00
16544	COMPLEXE SPORTIF LÉOPOLD THÉRIAULT INC. - Equipment Purchase / achat d'équipement	\$5,000.00
16545	ROCK 'N ROLL FESTIVAL MIRAMICHI, NB INC. - Event / Trade Show / événement	\$5,000.00
16547	River Bend Festivals Inc. - Event / Trade Show / événement	\$8,000.00
16548	CENTRAL NEW BRUNSWICK SELF HELP GROUP INC. - Improvements / améliorations	\$5,000.00
16549	OFFICE DU TOURISME EDMUNDSTON MADAWASKA INC. - Community Development / développement communautaire	\$3,000.00
16553	Bathurst - Equipment Purchase / achat d'équipement	\$1,823.00
16555	THE KETEPEC-BELMONT-MORNA OUTING ASSOCIATION, LIMITED - Equipment Purchase / achat d'équipement	\$5,000.00
16557	Municipality of Grand Lake - Study / Étude	\$5,000.00
16558	Carleton Community Centre Inc. - Event / Trade Show / événement	\$5,000.00
16562	Metepenagiag Mi'Kmaq Nation - Equipment Purchase / achat d'équipement	\$5,750.00
16564	Amicale du Burkina à Moncton-ABMON Inc. - Event / Trade Show / événement	\$900.00
16565	MONCTON WEST ROTARY CHARITIES INC. - Event / Trade Show / événement	\$1,700.00
16567	Campbellton - Event / Trade Show / événement	\$1,500.00
16568	CLUB D'AGE D'OR DE ST-JOSEPH DE MADAWASKA COOP LTÉE - Improvements / améliorations	\$9,100.00
16570	L'EVÊQUE CATHOLIQUE ROMAIN DE BATHURST - Improvements / améliorations	\$5,000.00
16571	MONCTON WEST ROTARY CHARITIES INC. - Event / Trade Show / événement	\$1,700.00
16572	MONCTON WEST ROTARY CHARITIES INC. - Event / Trade Show / événement	\$1,650.00
16573	MONCTON WEST ROTARY CHARITIES INC. - Event / Trade Show / événement	\$1,650.00
16574	MONCTON WEST ROTARY CHARITIES INC. - Event / Trade Show / événement	\$1,650.00
16575	MONCTON WEST ROTARY CHARITIES INC. - Event / Trade Show / événement	\$1,650.00

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16578	Bathurst - Equipment Purchase / achat d'équipement	\$1,822.00
16579	THE CORPORATION OF THE ANGLICAN PARISH OF KENT - Equipment Purchase / achat d'équipement	\$4,558.00
16583	Île-de-Lamèque - Community Development / développement communautaire	\$5,000.00
16584	LAMEQUE CENTRE-VILLE INC. - Equipment Purchase / achat d'équipement	\$5,000.00
16586	THE HAMPTON CURLING CLUB COMPANY LTD. - Equipment Purchase / achat d'équipement	\$5,000.00
16591	FUNDY CURLING CLUB LIMITED - Improvements / améliorations	\$9,750.00
16595	Sackville Commons Cooperative Ltd. - Equipment Purchase / achat d'équipement	\$4,707.00
16597	WESTFIELD UNITED CHURCH - Improvements / améliorations	\$4,900.00
16600	Municipality of Grand Lake - Event / Trade Show / événement	\$2,500.00
16601	Campbellton - Event / Trade Show / événement	\$1,500.00
16603	CARLETON MANOR INC. - Equipment Purchase / achat d'équipement	\$2,000.00
16604	CLUB DE L'AGE D'OR DE LAMEQUE INC. - Improvements / améliorations	\$985.00
16606	Royal Canadian Legion Branch # 59 - Improvements / améliorations	\$4,847.00
16607	LE CLUB D'AGE D'OR DE ATHOLVILLE INC. - Improvements / améliorations	\$5,000.00
16608	LA COOP DU CLUB D'AGE D'OR MGR. MORNEAU LIMITEE - Equipment Purchase / achat d'équipement	\$2,030.00
16612	Nouvelle-Arcadie - Community Development / développement communautaire	\$5,000.00
16614	Capital Region Association of Geocachers Inc. - Equipment Purchase / achat d'équipement	\$1,480.00
16616	GREATER MONCTON Y.M.C.A. INC. - Equipment Purchase / achat d'équipement	\$4,377.00
16618	Bois-Joli - Equipment Purchase / achat d'équipement	\$1,970.00
16620	THE RANGE CEMETERY INC. - Maintenance / Entretien	\$2,500.00
16624	Belleisle Regional High School Home and School Association - Equipment Purchase / achat d'équipement	\$5,000.00
16628	RIVERSIDE CEMETERY COMPANY - Improvements / améliorations	\$5,000.00
16629	Food DEPOT Alimentaire Inc. - Expansion / agrandissement	\$3,090.00
16630	Food DEPOT Alimentaire Inc. - Expansion / agrandissement	\$3,090.00
16631	Food DEPOT Alimentaire Inc. - Expansion / agrandissement	\$3,090.00
16632	Food DEPOT Alimentaire Inc. - Expansion / agrandissement	\$1,130.00
16633	Food DEPOT Alimentaire Inc. - Expansion / agrandissement	\$3,100.00
16636	Royal Canadian Legion Branch #71 - Improvements / améliorations	\$5,000.00
16637	CLUB D'AGE D'OR DU CHRIST-ROI INC. - Equipment Purchase / achat d'équipement	\$5,000.00
16639	Festival d'Automne de Kedgwick Inc. - Event / Trade Show / événement	\$5,000.00
16640	Bois-Joli - Event / Trade Show / événement	\$4,500.00
16641	BIG BROTHERS AND SISTERS OF CARLETON-YORK INC. - Equipment Purchase / achat d'équipement	\$5,000.00
16642	The Community of Three Rivers - Equipment Purchase / achat d'équipement	\$5,000.00
16643	THE CORPORATION OF THE ANGLICAN PARISH OF MONCTON - Equipment Purchase / achat d'équipement	\$2,500.00
16645	NORTHAMPTON RECREATION COUNCIL INC. - Event / Trade Show / événement	\$500.00
16646	Nouvelle-Arcadie - Equipment Purchase / achat d'équipement	\$860.00
16648	UNITED BAPTIST GREEN HILL LAKE CAMP INC. - Improvements / améliorations	\$2,500.00
16649	POKESHAW & BLACK ROCK RECREATION COUNCIL INC. - Event / Trade Show / événement	\$1,000.00
16650	HOYT RECREATION COUNCIL INC. - Improvements / améliorations	\$5,000.00
16651	GREENWOOD CEMETERY COMPANY, LIMITED - Maintenance / Entretien	\$4,674.00
16652	HARVEY COMMUNITY NETWORK INC. - Event / Trade Show / événement	\$5,000.00
16653	RENDEZ-VOUS DES ARTISTES INC. - Improvements / améliorations	\$3,478.00
16654	Heron Bay/Baie-des-Hérons - Event / Trade Show / événement	\$2,000.00
16655	GREATER SHEDIAC SAILING SCHOOL INC. - Equipment Purchase / achat d'équipement	\$10,000.00
16659	MIRAMICHI HERITAGE INC. - Maintenance / Entretien	\$5,000.00
16661	Royal Canadian Legion Branch #12 - Maintenance / Entretien	\$5,000.00

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16662	Commission de services régionaux de Kent - Equipment Purchase / achat d'équipement	\$5,000.00
16665	Arcadia - Equipment Purchase / achat d'équipement	\$4,828.00
16666	LA SOCIETE DE DEVELOPPEMENT DU CENTRE DES AFFAIRES D'EDMUNDS - Equipment Purchase / achat d'équipement	\$2,322.00
16667	THE GREENWICH RECREATION ASSOCIATION INC. - Equipment Purchase / achat d'équipement	\$3,567.00
16668	Capital Region Mental Health & Addictions Association, Inc. - Equipment Purchase / achat d'équipement	\$4,858.00
16671	Hampton Rural Cemetery Company - Equipment Purchase / achat d'équipement	\$5,000.00
16672	MARCHÉ COMMUNAUTAIRE BATHURST COMMUNITY MARKET INC. - Equipment Purchase / achat d'équipement	\$2,500.00
16673	WOODSTOCK PADDLING CLUB INC. - Equipment Purchase / achat d'équipement	\$5,000.00
16674	SCOTTISH HERITAGE ASSOCIATION (MIRAMICHI) INC. - Maintenance / Entretien	\$4,950.00
16675	Chatham Head Oldtimers Association - Improvements / améliorations	\$5,000.00
16677	FOUR LAKES SENIOR CITIZEN'S CLUB INC. - Equipment Purchase / achat d'équipement	\$2,292.00
16678	Lakeville Corner Women's Institute - Equipment Purchase / achat d'équipement	\$2,292.00
16679	PENTECOSTAL LIGHTHOUSE RIVER DECHUTE INC. - Improvements / améliorations	\$5,000.00
16680	NEW DENMARK HISTORICAL SOCIETY INC. - Improvements / améliorations	\$5,000.00
16682	Royal Canadian Legion Branch #76 - Maintenance / Entretien	\$3,171.00
16683	Corporation de Développement Touristique Vert et Écologique - Economic Development / développement économique	\$4,312.00
16685	Belle-Baie - Improvements / améliorations	\$8,400.00
16687	GREATER MONCTON CHAMBER OF COMMERCE - Equipment Purchase / achat d'équipement	\$2,500.00
16688	Dieppe - Community Development / développement communautaire	\$20,000.00
16689	ST VINCENT DE PAUL SOCIETY - Equipment Purchase / achat d'équipement	\$5,000.00
16690	Chambre de commerce Cap-Acadie Chamber of Commerce Inc. - Equipment Purchase / achat d'équipement	\$9,800.00
16691	CONSEIL RECREATIF DE HAUT-RIVIERE-DU-PORTAGE INC. - Improvements / améliorations	\$4,947.00
16694	LA SOCIETE DE DEVELOPPEMENT DU CENTRE DES AFFAIRES D'EDMUNDS - Event / Trade Show / événement	\$800.00
16696	MEALS ON WHEELS OF FREDERICTON, INC. - Equipment Purchase / achat d'équipement	\$4,545.00
16697	Royal Canadian Legion Branch 19 - Improvements / améliorations	\$3,739.00
16700	TABUSINTAC COMMUNITY DEVELOPMENT CORPORATION INC. - Improvements / améliorations	\$3,622.00
16702	LE FESTIVAL DES HUITRES DE MAISONNETTE INC. - Event / Trade Show / événement	\$8,000.00
16703	TRI-COUNTY GROUND SEARCH AND RESCUE GROUP INC. - Equipment Purchase / achat d'équipement	\$2,843.00
16705	Valley SPCA La Vallée Inc. - Improvements / améliorations	\$7,421.00
16708	Caraquet - Equipment Purchase / achat d'équipement	\$3,826.00
16709	THE SALVATION ARMY COMMUNITY RESOURCE CENTRE (MIRAMICHI) - Improvements / améliorations	\$5,000.00
16712	Dieppe - Event / Trade Show / événement	\$5,000.00
16714	COMITE DE LOISIRS DE MADRAN, INC. - Event / Trade Show / événement	\$1,000.00
16717	EASTERN CHARLOTTE COMMUNITY CENTRE INC. - Improvements / améliorations	\$3,995.00
16720	Neighbourhood Works Inc. - Equipment Purchase / achat d'équipement	\$5,000.00
16721	Club de pickleball de Dieppe Inc. - Equipment Purchase / achat d'équipement	\$4,300.00
16723	CLUB DE SKI DE FOND BEAVER INC. - Infrastructure / infrastructure	\$5,750.00
16725	Commission de services régionaux Chaleur - Community Development / développement communautaire	\$1,700.00
16727	Royal Canadian Legion Branch #18 - Community Development / développement communautaire	\$2,366.00
16728	Royal Canadian Legion Branch #18 - Community Development / développement communautaire	\$2,366.00
16730	Fundy Albert - Equipment Purchase / achat d'équipement	\$900.00
16732	Sussex - Event / Trade Show / événement	\$500.00

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16733	LE FESTIVAL PROVINCIAL DE LA TOURBE INC. - Event / Trade Show / événement	\$4,015.00
16735	CENTRE COMMUNAUTAIRE GODBOUT INC. - Equipment Purchase / achat d'équipement	\$5,000.00
16736	La Zone Chaleur Autism Connection Autisme Chaleur Limitée - Equipment Purchase / achat d'équipement	\$4,150.00
16737	Comité des Citoyens d'Alcida et Dauversière, Inc - Event / Trade Show / événement	\$1,000.00
16738	NEW BRUNSWICK YOUTH ORCHESTRA, INC. - Improvements / améliorations	\$3,000.00
16740	Dieppe - Event / Trade Show / événement	\$5,000.00
16741	DENIS MORRIS COMMUNITY CENTRE INC. - Improvements / améliorations	\$11,450.00
16742	Festival Voir Miscou et mourir inc. - Equipment Purchase / achat d'équipement	\$3,000.00
16748	Shediac Minor Soccer Association - Community Development / développement communautaire	\$6,930.00
16749	LE FESTIVAL AU HOMARD DE SHEDIAC, INCORPOREE - Event / Trade Show / événement	\$8,104.00
16752	HOYT RECREATION COUNCIL INC. - Improvements / améliorations	\$5,000.00
16753	Les Festivités du Demi-Marathon Saint-François Inc. - Event / Trade Show / événement	\$7,796.00
16754	Shediac Minor Soccer Association - Community Development / développement communautaire	\$612.00
16755	Shediac Minor Soccer Association - Community Development / développement communautaire	\$8,000.00
16758	Anagance Public Hall Association Inc. - Maintenance / Entretien	\$2,530.00
16761	Commission de services régionaux Chaleur - Community Development / développement communautaire	\$1,650.00
16762	Commission de services régionaux Chaleur - Community Development / développement communautaire	\$1,650.00
16763	EASTERN CHARLOTTE COMMUNITY KITCHEN Inc. - Equipment Purchase / achat d'équipement	\$3,658.00
16764	GREATER MONCTON CHAMBER OF COMMERCE - Equipment Purchase / achat d'équipement	\$2,500.00
16765	Miramichi Filipino Association Inc. - Event / Trade Show / événement	\$3,500.00
16766	NEW BRUNSWICK YOUTH ORCHESTRA, INC. - Improvements / améliorations	\$2,000.00
16767	THE CORPORATION OF THE ANGLICAN PARISH OF MONCTON - Equipment Purchase / achat d'équipement	\$2,500.00
16768	TRI-COUNTY GROUND SEARCH AND RESCUE GROUP INC. - Equipment Purchase / achat d'équipement	\$2,842.00
16773	PINE HILL CEMETERY LTD. - Improvements / améliorations	\$5,000.00
16775	NB Community Harvest Gardens Inc. / - Expansion / agrandissement	\$5,000.00
16778	Jardin du Partage Sainte-Marie Inc. - Improvements / améliorations	\$1,930.00
16780	Belle-Baie - Community Development / développement communautaire	\$4,534.00
16789	Kehkimin - Equipment Purchase / achat d'équipement	\$3,875.00
16790	Kehkimin - Equipment Purchase / achat d'équipement	\$4,313.00
16791	ATELIER Tournesol Inc. - Equipment Purchase / achat d'équipement	\$4,000.00
16792	CONSEIL RECREATIF DE ST-CHARLES INC. - Improvements / améliorations	\$4,519.00
16793	The Community of Three Rivers - Equipment Purchase / achat d'équipement	\$4,702.00
16794	Miramichi Motocross Association Inc. - Expansion / agrandissement	\$2,364.00
16797	Club de Judo Otoshi Inc. / Otoshi Judo Club Inc. - Equipment Purchase / achat d'équipement	\$5,000.00
16800	Municipality of Grand Lake - Improvements / améliorations	\$2,000.00
16801	Vallée-des-Rivières - Infrastructure / infrastructure	\$4,000.00
16806	Festival Paquetstock Inc. - Event / Trade Show / événement	\$10,000.00
16808	CLUB DE L'AGE D'OR DE PETIT-ROCHER INC. - Improvements / améliorations	\$5,000.00
16809	CLUB D'AGE D'OR DE ROBERTVILLE INC. - Equipment Purchase / achat d'équipement	\$7,800.00
16811	SCOUTS DE DIEPPE INC. - Equipment Purchase / achat d'équipement	\$5,000.00
16816	NORTH AND SOUTH ESK RECREATION COUNCIL INC. - Maintenance / Entretien	\$2,000.00
16823	TOMLINSON LAKE HIKE TO FREEDOM - Event / Trade Show / événement	\$500.00
16825	DOAKTOWN CURLING CLUB, INC. - Equipment Purchase / achat d'équipement	\$4,893.00
16826	MONCTON PRESS CLUB LIMITED - Equipment Purchase / achat d'équipement	\$1,675.00
16827	CLUB D'AGE D'OR NOTRE DAME DE LA PAIX, INC. - Equipment Purchase / achat d'équipement	\$5,000.00

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16828	La Barque, la coopérative d'entraide et de solidarité communautaire chaleur Ltée - Equipment Purchase / achat d'équipement	\$3,675.00
16829	ASTLE RECREATIONAL ASSOCIATION INC. - Improvements / améliorations	\$4,500.00
16830	MONCTON PRESS CLUB LIMITED - Equipment Purchase / achat d'équipement	\$1,675.00
16831	MONCTON PRESS CLUB LIMITED - Equipment Purchase / achat d'équipement	\$1,650.00
16832	SAINT JOHN AIRPORT INC. - Study / Étude	\$18,750.00
16833	NACKAWIC CURLING CLUB INC. - Maintenance / Entretien	\$3,750.00
16835	ASSOCIATION COMMUNAUTAIRE DE ROBERTVILLE INC. - Community Development / développement communautaire	\$3,675.00
16837	SEAVIEW COMMUNITY CLUB INC. - Improvements / améliorations	\$4,000.00
16838	Big Brothers Big Sisters of Fredericton and Oromocto, Inc. - Equipment Purchase / achat d'équipement	\$4,674.00
16840	CENTRE DE PRÉVENTION DE LA VIOLENCE DANS KENT INC./KENT CENTRE FOR PREVENTION OF VIOLENCE INC. - Equipment Purchase / achat d'équipement	\$3,641.00
16843	NAUWIGEWAWUK COMMUNITY CLUB, INC. - Improvements / améliorations	\$3,800.00
16846	CLUB D'AGE D'OR LE VILLAGEOIS INC. - Equipment Purchase / achat d'équipement	\$3,012.00
16848	MONCTON GUN CLUB, LIMITED - Improvements / améliorations	\$5,000.00
16850	Municipality of Grand Lake - Equipment Purchase / achat d'équipement	\$2,000.00
16852	Branch Out Productions Inc. - Equipment Purchase / achat d'équipement	\$5,000.00
16854	Club de Judo Otoshi Inc. / Otoshi Judo Club Inc. - Equipment Purchase / achat d'équipement	\$5,000.00
16855	DEBEC RECREATION COUNCIL INC. - Event / Trade Show / événement	\$1,000.00
16857	Club 50+ de Saint-Basile coop ltée - Equipment Purchase / achat d'équipement	\$4,640.00
16858	Sunny Brae Royal Canadian Legion Branch #54 - Equipment Purchase / achat d'équipement	\$2,500.00
16859	HUM-LEW-SUN LIONS CLUB INC. - Improvements / améliorations	\$5,859.00
16861	NASHWAAK CURLING CLUB, INC. - Equipment Purchase / achat d'équipement	\$4,344.00
16864	NORTH AND SOUTH ESK RECREATION COUNCIL INC. - Equipment Purchase / achat d'équipement	\$5,000.00
16866	Centre des arts et de la culture de Dieppe Inc. - Community Development / développement communautaire	\$2,426.00
16867	SOCIETE CULTURELLE NIGAWOUEK INC. - Equipment Purchase / achat d'équipement	\$5,000.00
16868	St. John Paul II Parish - Maintenance / Entretien	\$5,000.00
16871	CLUB MOTONEIGE CHALEUR INC. - Community Development / développement communautaire	\$2,000.00
16872	Domaine Brookridge Estates Inc. - Community Development / développement communautaire	\$4,273.00
16873	CAFETERIA ECOLE NOTRE-DAME INC. - Equipment Purchase / achat d'équipement	\$3,421.00
16874	La Zone Chaleur Autism Connection Autisme Chaleur Limitée - Equipment Purchase / achat d'équipement	\$4,150.00
16877	Municipalité des Hautes-Terres - Event / Trade Show / événement	\$2,000.00
16878	Sunny Brae Royal Canadian Legion Branch #54 - Equipment Purchase / achat d'équipement	\$2,073.00
16879	NACKAWIC LIONS CLUB INC. - Maintenance / Entretien	\$5,000.00
16880	Fredericton Homeless Shelters Inc. - Equipment Purchase / achat d'équipement	\$5,000.00
16881	Fredericton Homeless Shelters Inc. - Equipment Purchase / achat d'équipement	\$5,000.00
16885	THE BATHURST FESTIVAL COMMISSION INC. - Equipment Purchase / achat d'équipement	\$2,500.00
16886	Domaine Brookridge Estates Inc. - Community Development / développement communautaire	\$3,546.00
16887	Domaine Brookridge Estates Inc. - Community Development / développement communautaire	\$727.00
16888	THE LUTZ MOUNTAIN HERITAGE FOUNDATION INC. - Equipment Purchase / achat d'équipement	\$2,886.00
16893	Harvey - Maintenance / Entretien	\$5,000.00
16895	CLUB VEHICULES TOUT-TERRAIN PENINSULE ACADIENNE INC. - Improvements / améliorations	\$7,293.00
16896	The City of Saint John - Improvements / améliorations	\$10,000.00
16897	LE MUSEE HISTORIQUE DE TRACADIE INCORPOREE - Improvements / améliorations	\$4,155.00
16898	LA COOPÉRATIVE DE THÉÂTRE L'ESCAOUPETTE LTÉE - Community Development / développement communautaire	\$4,876.00

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16901	CHARLOTTE COUNTY GROUND SEARCH AND RESCUE TEAM INC. - Equipment Purchase / achat d'équipement	\$4,936.00
16902	LIVE BAIT THEATRE INC. - Event / Trade Show / événement	\$5,000.00
16904	Elmwood North Community Association Inc. - Equipment Purchase / achat d'équipement	\$5,000.00
16905	CLUB AMICAL DE L'AGE D'OR DE POINTE VERTE INC. - Equipment Purchase / achat d'équipement	\$466.00
16907	L'ATELIER R.A.D.O. INC. - Equipment Purchase / achat d'équipement	\$5,000.00
16908	L'Association de Recherche et Sauvetage au sol du Nord-Ouest - Equipment Purchase / achat d'équipement	\$2,242.00
16909	CLUB D'AGE D'OR "GAIS MARINS" INC. - Improvements / améliorations	\$5,000.00
16911	Baseball Dieppe Inc. - Equipment Purchase / achat d'équipement	\$5,000.00
16913	LES DANSEURS DU MADAWASKA INC. - Equipment Purchase / achat d'équipement	\$4,092.00
16917	WATERFORD YOUTH CENTRE INC. - Improvements / améliorations	\$5,000.00
16919	JEMSEG LIONS CLUB INC. - Equipment Purchase / achat d'équipement	\$3,500.00
16920	LA COOPÉRATIVE DE THÉÂTRE L'ESCAOUPETTE LTÉE - Community Development / développement communautaire	\$3,824.00
16921	TOMLINSON LAKE HIKE TO FREEDOM - Equipment Purchase / achat d'équipement	\$500.00
16923	LE CLUB SPORTIF DE ROGERSVILLE INC. - Improvements / améliorations	\$5,000.00
16928	The Elizabeth Fry Society of Saint John, N.B. Inc. - Equipment Purchase / achat d'équipement	\$2,400.00
16929	THE BATHURST FESTIVAL COMMISSION INC. - Equipment Purchase / achat d'équipement	\$2,500.00
16931	PERTH-ANDOVER RECREATION COMMISSION INC. - Event / Trade Show / événement	\$2,000.00
16934	St. Mary's - Equipment Purchase / achat d'équipement	\$3,699.00
16936	St. Michael the Archangel Parish - Equipment Purchase / achat d'équipement	\$3,600.00
16937	NB Cares/Le N.-B. se soucie - Equipment Purchase / achat d'équipement	\$1,272.00
16939	NB Cares/Le N.-B. se soucie - Equipment Purchase / achat d'équipement	\$2,678.00
16941	Quispamsis - Infrastructure / infrastructure	\$20,000.00
16942	S.P.C.A. (MONCTON) INC. - Improvements / améliorations	\$6,399.00
16943	S.P.C.A. (MONCTON) INC. - Improvements / améliorations	\$6,399.00
16945	NASHWAAK CURLING CLUB, INC. - Equipment Purchase / achat d'équipement	\$4,700.00
16947	THE CORPORATION OF THE ANGLICAN PARISH OF CENTRAL KINGS - Equipment Purchase / achat d'équipement	\$2,862.00
16950	UNITED WAY OF GREATER MONCTON AND SOUTHEASTERN NEW BRUNSWICK REGION INC. - Equipment Purchase / achat d'équipement	\$2,182.00
16951	UNITED WAY OF GREATER MONCTON AND SOUTHEASTERN NEW BRUNSWICK REGION INC. - Improvements / améliorations	\$2,182.00
16957	Vie Autonome Péninsule Acadienne Inc. - Equipment Purchase / achat d'équipement	\$1,586.00
16959	Village of McAdam - Equipment Purchase / achat d'équipement	\$2,963.00
16961	NBSPCA/SPA [N-B] New Brunswick Society for the Prevention - Equipment Purchase / achat d'équipement	\$5,000.00
16964	Moncton - Event / Trade Show / événement	\$2,060.00
16965	CLUB D'AGE D'OR AMITIE INC. - Equipment Purchase / achat d'équipement	\$5,000.00
16966	Saint Mary's First Nation - Equipment Purchase / achat d'équipement	\$5,000.00
16967	Shiretown Community Services Inc. - Equipment Purchase / achat d'équipement	\$4,800.00
16970	The Elizabeth Fry Society of Saint John, N.B. Inc. - Improvements / améliorations	\$4,800.00
16974	RIVER VALLEY GROUND SEARCH & RESCUE TEAM INC. - Maintenance / Entretien	\$3,000.00
16975	The Elizabeth Fry Society of Saint John, N.B. Inc. - Equipment Purchase / achat d'équipement	\$2,400.00
16980	Patrouille Canadienne de Ski d'Edmundston - Infrastructure / infrastructure	\$2,000.00
16982	Greater Fredericton Social Innovation Inc. - Equipment Purchase / achat d'équipement	\$2,929.00
16983	ROYAL CANADIAN LEGION HARTLAND BR NB NO 24 - Improvements / améliorations	\$4,700.00
16985	OLD BATHURST POST OFFICE PRESERVATION PROJECT LTD. - Community Development / développement communautaire	\$5,129.00
16986	OLD BATHURST POST OFFICE PRESERVATION PROJECT LTD. - Community Development / développement communautaire	\$4,871.00

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16988	Compassionate Care Centre of Southern New Brunswick, Inc. - Equipment Purchase / achat d'équipement	\$4,000.00
16990	DEBEC RECREATION COUNCIL INC. - Equipment Purchase / achat d'équipement	\$1,193.00
16994	Moncton - Event / Trade Show / événement	\$2,000.00
16997	THE GREENWICH RECREATION ASSOCIATION INC. - Equipment Purchase / achat d'équipement	\$1,021.00
16999	MIRAMICHI OFF-ROAD ATV CLUB INC. - Equipment Purchase / achat d'équipement	\$1,615.00
17005	JOBS UNLIMITED INC. - Improvements / améliorations	\$5,778.00
17006	Moncton - Event / Trade Show / événement	\$3,576.00
17007	Moncton - Event / Trade Show / événement	\$1,760.00
17008	Moncton - Event / Trade Show / événement	\$10.00
17009	Moncton - Event / Trade Show / événement	\$3,400.00
17010	Moncton - Event / Trade Show / événement	\$1,600.00
17020	La Rencontre des Camionneurs Péninsule Acadienne 2021 Inc. - Event / Trade Show / événement	\$490.00
17023	CLUB DE L'AGE D'OR STE BERNADETTE DE ST-SAUVEUR INC. - Improvements / améliorations	\$3,025.00
17028	Taymouth Community Association Inc. - Improvements / améliorations	\$4,900.00
17033	La Rencontre des Camionneurs Péninsule Acadienne 2021 Inc. - Event / Trade Show / événement	\$10.00
17035	Centre de conditionnement physique et communautaire de St-Is - Equipment Purchase / achat d'équipement	\$1,900.00
17038	Oromocto Pioneer Gardens Cemetery Company Inc. - Improvements / améliorations	\$5,000.00
17039	THE GREENWICH RECREATION ASSOCIATION INC. - Equipment Purchase / achat d'équipement	\$1,300.00
17040	THE BATHURST VOLUNTEER CENTRE DE BENEVOLAT DE BATHURST INC. - Equipment Purchase / achat d'équipement	\$1,013.00
17041	KESWICK VALLEY REGIONAL COMPLEX INC. - Equipment Purchase / achat d'équipement	\$3,764.00
17043	THE BATHURST VOLUNTEER CENTRE DE BENEVOLAT DE BATHURST INC. - Equipment Purchase / achat d'équipement	\$2,352.00
17050	OROMOCTO TRAINING & EMPLOYMENT CENTRE INC. - Equipment Purchase / achat d'équipement	\$4,300.00
17053	BATHURST HERITAGE TRUST COMMISSION INC. - Improvements / améliorations	\$2,500.00
17054	BATHURST HERITAGE TRUST COMMISSION INC. - Improvements / améliorations	\$2,500.00
17055	SUSSEX DOWNTOWN BUSINESS ASSOCIATION INC. - Event / Trade Show / événement	\$1,000.00
17068	ROYAL CANADIAN LEGION HARTLAND BR NB NO 24 - Improvements / améliorations	\$4,200.00
17073	ISLAND VIEW LIONS CLUB INC. - Improvements / améliorations	\$2,500.00
17076	ASSOCIATION SPORTS & LOISIRS DUGUAYVILLE - Improvements / améliorations	\$500.00
17078	Moncton - Event / Trade Show / événement	\$3,000.00
17079	Moncton - Event / Trade Show / événement	\$2,594.00
17083	St. John Paul II Parish - Maintenance / Entretien	\$3,625.00
17085	LE FESTIVAL AU HOMARD DE SHEDIAC, INCORPOREE - Event / Trade Show / événement	\$363.00
17087	Hartland - Equipment Purchase / achat d'équipement	\$733.00
17088	NATATION EDMUNDSTON SWIMMING INC. - Equipment Purchase / achat d'équipement	\$4,210.00
17089	Alnwick - Improvements / améliorations	\$2,300.00
17091	CLUB DE RADIO AMATEUR DU MADAWASKA (CRAM) INC. - Equipment Purchase / achat d'équipement	\$3,745.00
17094	Entrepreneurs 3000 Inc. - Event / Trade Show / événement	\$1,000.00
17100	BEAVERBROOK AUDITORIUM - Equipment Purchase / achat d'équipement	\$5,000.00
17101	CANADIAN AVIATION HISTORICAL SOCIETY - TURNBULL CHAPTER NB - Equipment Purchase / achat d'équipement	\$4,700.00
17112	OROMOCTO PUBLIC HOSPITAL FOUNDATION, INC. - Improvements / améliorations	\$4,412.00
17123	PENNIAC RECREATION COUNCIL INC. - Equipment Purchase / achat d'équipement	\$1,785.00
17126	Royal Canadian Legion Kennebecasis Branch #58 - Equipment Purchase / achat d'équipement	\$5,000.00
17131	RIVERVIEW LIONS CLUB INC. - Equipment Purchase / achat d'équipement	\$4,801.00

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	17137	HELPLINE INC. - Community Development / développement communautaire	\$3,953.00
	17153	St. George Animal Shelter Inc. - Equipment Purchase / achat d'équipement	\$4,890.00
	17155	HILLSBOROUGH KIWANIS COMMUNITY CENTER, INC. - Improvements / améliorations	\$10,150.00
	17163	SAINT JOHN AQUATIC CENTER COMMISSION - Equipment Purchase / achat d'équipement	\$4,500.00
	17168	SOPHIA RECOVERY CENTRE INC. - Equipment Purchase / achat d'équipement	\$2,475.00
	17171	Royal Canadian Legion Branch #87 Greenwich - Equipment Purchase / achat d'équipement	\$1,300.00
	17172	Royal Canadian Legion Branch #87 Greenwich - Equipment Purchase / achat d'équipement	\$1,357.00
	17188	CAMP MEDLEY - Improvements / améliorations	\$8,975.00
	17189	CAMP MEDLEY - Improvements / améliorations	\$8,975.00
	17196	The Town of Riverview - Improvements / améliorations	\$3,105.00
	17213	JOBS UNLIMITED INC. - Improvements / améliorations	\$5,778.00
	17227	SAINT JOHN ARTS CENTRE INC. - Equipment Purchase / achat d'équipement	\$3,700.00
	17235	EASTERN CHARLOTTE WATERWAYS INC. - Equipment Purchase / achat d'équipement	\$1,669.00
	17237	The Gaia Project - Equipment Purchase / achat d'équipement	\$4,618.00
	17241	Sistema New Brunswick - Equipment Purchase / achat d'équipement	\$4,639.00
	17248	Royal Canadian Legion Branch #20 Sussex - Improvements / améliorations	\$5,000.00
	17278	Royal Canadian Legion Branch 17 - Improvements / améliorations	\$3,266.00
	17305	TRC (The Resource Centre) for Youth in Greater Saint John, I - Equipment Purchase / achat d'équipement	\$4,352.00
	17307	KV OLD BOYS Inc. - Equipment Purchase / achat d'équipement	\$1,069.00
	17325	BullyingCanada Inc. - Equipment Purchase / achat d'équipement	\$3,526.00
	17332	Royal Canadian Legion Branch #80 - Equipment Purchase / achat d'équipement	\$1,913.00
	17337	BANQUE ALIMENTAIRE REGIONALE DE GRAND-SAULT INC./GRAND FALLS REGIONAL FOOD BANK INC. - Equipment Purchase / achat d'équipement	\$593.00
	17344	Nackawic-Millville - Improvements / améliorations	\$3,916.00
	17345	Around the Back Bay Loop Group Inc. - Improvements / améliorations	\$1,798.00
	17347	Kennebecasis Paddling Centre Inc. - Equipment Purchase / achat d'équipement	\$6,945.00
	17348	Just Us WeAllStruggle Inc. - Improvements / améliorations	\$4,347.00
	Project Total / Total de projet		\$2,294,356.00
4275	COMMUNITY DEVELOPMENT FUND / FONDS DE DÉVELOPPEMENT COMMUNAUTAIRE		
	1140	Regional Development Corporation - Infrastructure / infrastructure	\$80,066.27
	11858	Hartland - Infrastructure / infrastructure	\$1,891,393.00
	12046	White Head Recreation Council Inc. - Infrastructure / infrastructure	\$36,576.00
	12841	DANSE EN L'AIR Inc. - Community Development / développement communautaire	\$61,976.00
	13293	The City of Saint John - Infrastructure / infrastructure	\$70,751.00
	13471	Rising Tide Community Initiatives Communautaire Marée Montante Inc. - Community Development / développement communautaire	\$724,045.00
	13662	District scolaire francophone Nord-Est / ÉCO W.- A.- L. - Infrastructure / infrastructure	\$1,087.00
	13727	LA FONDATION DES JEUX DE L'ACADIE INC. - Study / Étude	\$7,568.00
	13766	Moncton - Infrastructure / infrastructure	\$450,000.00
	13823	The City of Saint John - Infrastructure / infrastructure	\$648,446.00
	14076	District scolaire francophone Sud - Improvements / améliorations	\$31,706.00
	14082	BEAVERBROOK AUDITORIUM - Improvements / améliorations	\$5,157.00
	14114	LES FORCES-VIVES INC. - Community Development / développement communautaire	\$20,461.00
	14143	District scolaire francophone Nord-Est - Community Development / développement communautaire	\$15,000.00
	14163	Anglophone North School District - Community Development / développement communautaire	\$30,963.00
	14200	Grand-Bouctouche - Infrastructure / infrastructure	\$47,881.00
	14238	The City of Saint John - Improvements / améliorations	\$161,733.00
	14252	CLUB DE CURLING TRACADIE-SHEILA INC. - Improvements / améliorations	\$136,579.00

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14283	Saint-Quentin - Infrastructure / infrastructure	\$247,066.00
14361	Saint John Trojans R.F.C. Inc. - Infrastructure / infrastructure	\$299,676.00
14385	District scolaire francophone du Nord-Ouest - Community Development / développement communautaire	\$217,714.00
14396	Belledune - Infrastructure / infrastructure	\$16,881.00
14430	The City of Fredericton - Improvements / améliorations	\$8,818.00
14436	Edmundston - Infrastructure / infrastructure	\$54,784.00
14445	District scolaire francophone Sud - Infrastructure / infrastructure	\$150,000.00
14483	Centre culturel Aberdeen Inc. - Improvements / améliorations	\$80,149.00
14498	Dieppe - Infrastructure / infrastructure	\$273,872.00
14522	Rothsay - Infrastructure / infrastructure	\$447,801.00
14532	ROTARY CLUB OF PERTH-ANDOVER, INC. - Community Development / développement communautaire	\$14,493.00
14533	District scolaire francophone du Nord-Ouest - Improvements / améliorations	\$59,078.00
14574	The City of Saint John - Improvements / améliorations	\$99,530.00
14608	Fredericton Pickleball Club Inc. - Infrastructure / infrastructure	\$71,039.00
14624	Université de Moncton, Campus de Moncton - Community Development / développement communautaire	\$16,043.00
14639	DIALOGUE NEW BRUNSWICK INC./DIALOGUE NOUVEAU-BRUNSWICK INC. - Startup / Démarrage	\$80,000.00
14684	Quispamsis - Infrastructure / infrastructure	\$185,428.00
14717	CAMPBELLTON CURLING CLUB, LIMITED - Improvements / améliorations	\$39,848.00
14725	ESTEY'S BRIDGE RECREATION ASSOCIATION INC. - Improvements / améliorations	\$85,185.00
14728	NORTH TETAGOUCHE RATEPAYERS ASSOCIATION & RECREATION COUNCIL INC. - Community Development / développement communautaire	\$27,062.00
14757	Curl Moncton Inc. - Infrastructure / infrastructure	\$24,589.00
14772	District scolaire francophone Sud - Infrastructure / infrastructure	\$52,299.00
14828	Elsipogtog First Nation - Improvements / améliorations	\$1,151,961.00
14901	Woodstock First Nation - Community Development / développement communautaire	\$240,455.00
14924	VILLAGE OF HOPE INC. - Infrastructure / infrastructure	\$295,244.00
15010	UPPER NASHWAAK AGRENA ASSOCIATION INC. - Improvements / améliorations	\$82,220.00
15030	Legion Royale Canadienne Filiale 45 - Improvements / améliorations	\$16,741.00
15055	Capital Region Service Commission - Study / Étude	\$28,894.00
15084	THE BEAVERBROOK ART GALLERY - Improvements / améliorations	\$300,000.00
15097	Dieppe - Infrastructure / infrastructure	\$8,536.00
15115	Miramichi - Improvements / améliorations	\$31,583.00
15149	Saint-Quentin - Infrastructure / infrastructure	\$11,995.00
15160	Atlantic Ballet Theatre of Canada Inc. - Improvements / améliorations	\$284,553.00
15190	THE SCIENCE EAST ASSOCIATION INC. - Infrastructure / infrastructure	\$29,534.00
15193	LA COOPÉRATIVE DE THÉÂTRE L'ESCAQUETTE LTÉE - Improvements / améliorations	\$168,006.00
15204	12Neighbours Community Inc. - Infrastructure / infrastructure	\$361,296.00
15229	The City of Fredericton - Improvements / améliorations	\$154,547.00
15324	Anglophone West School District - Community Development / développement communautaire	\$8,878.00
15403	LA COOPERATIVE DES ARCADIENS LIMITEE - Community Development / développement communautaire	\$79,865.00
15407	Maple Hills - Infrastructure / infrastructure	\$265,563.00
15411	FREDERICTON LIONS CLUB INC. - Equipment Purchase / achat d'équipement	\$60,293.00
15425	EOS Eco-Energy/ Éco-Énergie Inc. - Infrastructure / infrastructure	\$16,715.00
15432	Bois-Joli - Improvements / améliorations	\$51,355.00
15451	THE LUTZ MOUNTAIN HERITAGE FOUNDATION INC. - Improvements / améliorations	\$1,038.00
15457	Le Gala de la chanson de Caraquet Inc. - Infrastructure / infrastructure	\$20,922.00

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15466	Neguac - Infrastructure / infrastructure	\$25,707.00
15475	Tantrammar - Infrastructure / infrastructure	\$54,286.00
15498	Anglophone West School District - Equipment Purchase / achat d'équipement	\$17,971.00
15531	Cap-Acadie - Study / Étude	\$19,209.00
15554	Nackawic-Millville - Improvements / améliorations	\$90,641.00
15564	MONCTON BOYS' AND GIRLS' CLUB INC.-CLUB DES GARÇONS ET FILLES DE MONCTON INC. - Improvements / améliorations	\$96,688.00
15617	KESWICK VALLEY REGIONAL COMPLEX INC. - Infrastructure / infrastructure	\$500,000.00
15619	Town of Saint Andrews - Study / Étude	\$8,343.00
15654	TRACY RECREATION COUNCIL INC. - Improvements / améliorations	\$13,766.00
15676	GREATER MONCTON Y.M.C.A. INC. - Improvements / améliorations	\$67,708.00
15714	KINGSBRAE INTERNATIONAL RESIDENCE FOR THE ARTS FOUNDATION IN - Improvements / améliorations	\$56,500.00
15717	Hockey Canada - Event / Trade Show / événement	\$250,000.00
15719	Bathurst - Study / Étude	\$56,639.00
15720	District scolaire francophone Nord-Est - Infrastructure / infrastructure	\$87,475.00
15775	Dieppe - Infrastructure / infrastructure	(\$14,951.00)
15778	Volunteer Family Services Inc. (Upper Valley Foodbank) - Infrastructure / infrastructure	\$22,905.00
15779	Saint John Track and Field Club Inc. - Event / Trade Show / événement	\$13,540.00
15781	Beaurivage - Infrastructure / infrastructure	\$39,770.00
15782	Pentagon Archery Group - Equipment Purchase / achat d'équipement	\$19,444.00
15786	District scolaire francophone Sud - Infrastructure / infrastructure	\$37,650.00
15804	Rusagonis ATV Club Inc. - Infrastructure / infrastructure	\$16,000.00
15816	MONCTON BOYS' AND GIRLS' CLUB INC.-CLUB DES GARÇONS ET FILLES DE MONCTON INC. - Improvements / améliorations	\$72,951.00
15868	Caraquet - Improvements / améliorations	\$30,926.00
15869	Caraquet - Infrastructure / infrastructure	\$1,942,510.00
15901	THISTLE-ST. ANDREWS CURLING CLUB - Event / Trade Show / événement	\$1,000.00
15910	District scolaire francophone Nord-Est - Infrastructure / infrastructure	\$77,992.00
15913	Cap-Acadie - Infrastructure / infrastructure	\$331,982.00
15914	Belledune - Improvements / améliorations	\$22,217.00
15921	Maple Hills - Equipment Purchase / achat d'équipement	\$38,235.00
15927	Commission de services régionaux de Kent - Research & Development / recherche	\$23,422.00
15929	RINGUETTE N.B. RINGETTE, INC. - Event / Trade Show / événement	\$20,113.00
15934	THÉÂTRE CAPITOL THEATRE INC. - Infrastructure / infrastructure	\$194,748.00
15939	Capital Region Service Commission - Study / Étude	\$19,378.00
15947	Town of Saint Andrews - Improvements / améliorations	\$64,063.00
15952	Venn Innovation Inc. - Equipment Purchase / achat d'équipement	\$151,104.00
15953	RESTIGOUCHE COUNTY VOLUNTEER ACTION ASSOCIATION INC. - Improvements / améliorations	\$35,272.00
15955	MUSEE DE KENT INC. - Study / Étude	\$9,400.00
15965	Dieppe - Improvements / améliorations	\$158,031.00
15968	Moncton - Event / Trade Show / événement	\$23,436.00
16002	Fundy Regional Service Commission - Study / Étude	\$21,100.00
16026	Campbellton - Improvements / améliorations	\$20,526.00
16028	Caraquet - Community Development / développement communautaire	\$10,956.00
16038	Eel River Bar First Nation - Infrastructure / infrastructure	\$60,259.00
16040	Rivière-du-Nord - Infrastructure / infrastructure	\$5,921.00
16041	Municipalité des Hautes-Terres - Infrastructure / infrastructure	\$281.00
16044	Belle-Baie - Infrastructure / infrastructure	\$69,312.00

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16090	ELGIN ECO ASSOCIATION INC. - Improvements / améliorations	\$22,994.00
16094	University of New Brunswick - Study / Étude	\$34,612.00
16102	CHATHAM COLUMBUS CLUB INC. - Infrastructure / infrastructure	\$36,125.00
16110	SOPHIA RECOVERY CENTRE INC. - Infrastructure / infrastructure	\$156,924.00
16119	AU RAYON D'ESPOIR INC. - Infrastructure / infrastructure	\$42,438.00
16123	District scolaire francophone Nord-Est - Infrastructure / infrastructure	\$55,403.00
16125	District scolaire francophone Nord-Est - Infrastructure / infrastructure	\$44,242.00
16156	CLUB SPORTIF DE LEGACEVILLE INC. - Infrastructure / infrastructure	\$42,519.00
16167	Beaurivage - Infrastructure / infrastructure	\$427,096.00
16171	KESWICK FACILITIES IMPROVEMENT TEAM INC. - Infrastructure / infrastructure	\$254,023.00
16174	Anglophone South School District - Expansion / agrandissement	\$20,400.00
16180	PARTNERS FOR YOUTH INC. - Infrastructure / infrastructure	\$15,136.00
16187	Grand Manan - Infrastructure / infrastructure	\$76,895.00
16203	Village of Tracy - Infrastructure / infrastructure	\$11,920.00
16204	Belle-Baie - Infrastructure / infrastructure	\$15,977.00
16226	Capital Region Association of Geocachers Inc. - Event / Trade Show / événement	\$14,693.00
16237	Municipality of Grand Lake - Infrastructure / infrastructure	\$27,636.00
16246	THE BEAVERBROOK ART GALLERY - Infrastructure / infrastructure	\$18,168.00
16260	Moncton - Event / Trade Show / événement	\$25,000.00
16264	Commission de services régionaux Péninsule acadienne - Study / Étude	\$22,666.00
16272	Parasport New Brunswick Inc./Parasport Nouveau-Brunswick Inc - Event / Trade Show / événement	\$25,500.00
16273	ATV COUNTRY WHEELERS INC. - Infrastructure / infrastructure	\$28,088.00
16275	Southwest New Brunswick Regional Service Commission - Study / Étude	\$7,500.00
16277	CARLETON CURLING CLUB, LIMITED - Improvements / améliorations	\$43,502.00
16280	Anglophone West School District - Improvements / améliorations	\$3,450.00
16281	Anglophone West School District - Improvements / améliorations	\$5,500.00
16282	Anglophone West School District - Community Development / développement communautaire	\$4,000.00
16289	SOFTBALL NEW BRUNSWICK INC. - Event / Trade Show / événement	\$10,000.00
16291	LE PHARE DES SERVICES COMMUNAUTAIRES INC. - Improvements / améliorations	\$38,964.00
16292	Comité Organisateur de la 42e Finale des Jeux del'Acadie2023 - Event / Trade Show / événement	\$100,000.00
16295	Rural Community of Campobello Island - Community Development / développement communautaire	\$4,849.00
16321	Anglophone West School District - Infrastructure / infrastructure	\$251,893.00
16328	Bathurst - Infrastructure / infrastructure	\$23,435.00
16338	Anglophone East School District - Improvements / améliorations	\$31,762.00
16359	YMCA OF GREATER SAINT JOHN INC. - Infrastructure / infrastructure	\$40,733.00
16381	Kaleidoscope Social Impact Inc. - Community Development / développement communautaire	\$23,625.00
16389	Royal Canadian Legion Branch #3 Chatham - Improvements / améliorations	\$15,456.00
16390	NEW DENMARK RECREATION COUNCIL INC. - Infrastructure / infrastructure	\$93,150.00
16395	Vallée-des-Rivières - Community Development / développement communautaire	\$22,500.00
16401	MIRAMICHI SPORTSMENS CLUB INC. - Equipment Purchase / achat d'équipement	\$29,871.00
16413	Anglophone North School District - Infrastructure / infrastructure	\$12,350.00
16449	Greater Shediac Community Garden Inc. - Jardin Communautaire de Shediac et Banlieuses Inc. - Infrastructure / infrastructure	\$44,047.00
16451	RENOUS RECREATION COUNCIL INC. - Improvements / améliorations	\$9,423.00
16458	District scolaire francophone Sud - Infrastructure / infrastructure	\$22,943.00
16466	Sussex - Expansion / agrandissement	\$23,758.00
16469	Village of Fredericton Junction - Infrastructure / infrastructure	\$25,005.00

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16480	Sussex - Improvements / améliorations	\$7,315.00
16497	BEAVERBROOK AUDITORIUM - Improvements / améliorations	\$24,436.00
16507	Anglophone South School District - Improvements / améliorations	\$67,500.00
16508	Shippagan - Infrastructure / infrastructure	\$173,852.00
16519	Grand-Bouctouche - Improvements / améliorations	\$21,700.00
16534	The City of Saint John - Improvements / améliorations	\$113,411.00
16537	KESWICK RIVER TRAIL BLAZERS SNOWMOBILE CLUB INC. - Community Development / développement communautaire	\$91,991.00
16540	Tracadie - Infrastructure / infrastructure	\$12,712.00
16543	NORTH AND SOUTH ESK RECREATION COUNCIL INC. - Infrastructure / infrastructure	\$48,000.00
16546	CLUB SKIROUE INC. - Infrastructure / infrastructure	\$26,972.00
16566	The City of Saint John - Improvements / améliorations	\$97,309.00
16582	Grand Lake West Recreation Council Inc. - Infrastructure / infrastructure	\$5,593.00
16585	COMITE DE LOISIRS DU FAIR-ISLE INCORPORE - Improvements / améliorations	\$51,570.00
16587	Dieppe - Infrastructure / infrastructure	\$230,975.00
16588	Dieppe - Infrastructure / infrastructure	\$436,649.00
16593	250 (SAINT JOHN) WING RCAFA INC. - Infrastructure / infrastructure	\$22,603.00
16594	Anglophone West School District - Improvements / améliorations	\$44,100.00
16598	OFFICE DU TOURISME EDMUNDSTON MADAWASKA INC. - Community Development / développement communautaire	\$51,365.00
16602	Anglophone West School District - Improvements / améliorations	\$720.00
16613	Anglophone West School District - Community Development / développement communautaire	\$9,940.00
16615	Edmundston - Community Development / développement communautaire	\$15,685.00
16622	Anglophone West School District - Community Development / développement communautaire	\$53,089.00
16623	Quispamsis - Event / Trade Show / événement	\$27,360.00
16660	POKESHAW & BLACK ROCK RECREATION COUNCIL INC. - Infrastructure / infrastructure	\$203,024.00
16663	IMPERIAL THEATRE INC./THEATRE IMPERIAL INC. - Improvements / améliorations	\$33,556.00
16681	Dieppe - Study / Étude	\$20,000.00
16684	CENTRE DE DÉVELOPPEMENT NATIONAL DE CYCLISTES À DIEPPE INC. - Event / Trade Show / événement	\$7,000.00
16686	ATELIER Tournesol Inc. - Community Development / développement communautaire	\$17,005.00
16693	Tracadie - Infrastructure / infrastructure	\$37,530.00
16711	BLACKVILLE RECREATION COUNCIL INC. - Improvements / améliorations	\$7,627.00
16719	HOSPICE MIRAMICHI INC. - Infrastructure / infrastructure	\$54,408.00
16729	Commission de services régionaux Péninsule acadienne - Infrastructure / infrastructure	\$14,088.00
16743	CLUB D'AGE D'OR LA RENCONTRE DES AMIS DE LAGACEVILLE, INC. - Improvements / améliorations	\$24,480.00
16771	Belle-Baie - Improvements / améliorations	\$26,551.00
16772	Belle-Baie - Study / Étude	\$2,918.00
16782	Miramichi - Improvements / améliorations	\$38,816.00
16799	Miramichi - Improvements / améliorations	\$142,561.00
16804	Shediac - Study / Étude	\$32,428.00
16812	Fundy-St. Martins - Improvements / améliorations	\$83,775.00
16818	District scolaire francophone Sud - Infrastructure / infrastructure	\$12,415.00
16819	Caraquet - Infrastructure / infrastructure	\$13,523.00
16834	Belle-Baie - Improvements / améliorations	\$74,516.00
16853	NEW DENMARK HISTORICAL SOCIETY INC. - Improvements / améliorations	\$28,185.00
16856	MONCTON BOYS' AND GIRLS' CLUB INC.-CLUB DES GARÇONS ET FILLES DE MONCTON INC. - Expansion / agrandissement	\$210,919.00
16860	Greater Blackville Resource Center Inc. - Equipment Purchase / achat d'équipement	\$16,211.00
16883	Vallée-des-Rivières - Community Development / développement communautaire	\$42,000.00

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16884	Tracadie - Study / Étude	\$14,079.00
16889	The City of Fredericton - Infrastructure / infrastructure	\$450,000.00
16890	The City of Fredericton - Infrastructure / infrastructure	\$450,000.00
16891	The City of Fredericton - Infrastructure / infrastructure	\$185,129.00
16906	The City of Saint John - Expansion / agrandissement	\$313,770.00
16914	Anglophone North School District - Improvements / améliorations	\$15,730.00
16916	HARVEST JAZZ AND BLUES FESTIVAL INC. - Event / Trade Show / événement	\$190,000.00
16938	The City of Saint John - Infrastructure / infrastructure	\$259,950.00
16953	Champdoré - Improvements / améliorations	\$6,014.00
16971	Vélo Restigouche Cycling Inc. - Infrastructure / infrastructure	\$10,750.00
16984	Royal Canadian Legion Branch #3 Chatham - Equipment Purchase / achat d'équipement	\$29,740.00
16992	île-de-Lamèque - Equipment Purchase / achat d'équipement	\$27,980.00
17029	Bathurst - Improvements / améliorations	\$13,505.00
17037	Eel River Bar First Nation - Study / Étude	\$8,800.00
17047	Hartland - Community Development / développement communautaire	\$54,722.00
17056	Commission de services régionaux de Kent - Improvements / améliorations	\$8,093.00
17058	Carrefour ACCÈS Inc. - Community Development / développement communautaire	\$144,542.00
17071	Edmundston - Community Development / développement communautaire	\$86,765.00
17102	Dieppe - Improvements / améliorations	\$126,923.00
17103	Tantramar - Infrastructure / infrastructure	\$25,237.00
17106	The City of Saint John - Infrastructure / infrastructure	\$188,086.00
17109	The City of Saint John - Infrastructure / infrastructure	\$4,742.00
17111	Dieppe - Infrastructure / infrastructure	\$46,979.00
17120	The Corporation of the Anglican Parish of St. Mark, Saint John - Improvements / améliorations	\$40,000.00
17132	The City of Saint John - Improvements / améliorations	\$47,025.00
17140	The City of Saint John - Infrastructure / infrastructure	\$424,535.00
17141	The City of Saint John - Improvements / améliorations	\$151,974.00
17142	The City of Saint John - Improvements / améliorations	\$139,900.00
17147	Bathurst - Infrastructure / infrastructure	\$2,268.00
17149	District of Carleton North - Community Development / développement communautaire	\$22,838.00
17167	BANQUE ALIMENTAIRE COUP D'POUCE LTÉE - Improvements / améliorations	\$27,906.00
17175	ASSOCIATION POUR L'INTEGRATION COMMUNAUTAIRE DE TRACADIE INC. - Infrastructure / infrastructure	\$94,413.00
17176	The City of Fredericton - Improvements / améliorations	\$495,000.00
17178	The City of Fredericton - Study / Étude	\$31,528.00
17179	The City of Fredericton - Equipment Purchase / achat d'équipement	\$23,254.00
17181	The City of Fredericton - Community Development / développement communautaire	\$208,000.00
17182	The City of Fredericton - Improvements / améliorations	\$11,488.00
17183	The City of Fredericton - Improvements / améliorations	\$35,087.00
17202	Moncton - Improvements / améliorations	\$49,484.00
17203	Moncton - Improvements / améliorations	\$471,925.00
17204	Moncton - Improvements / améliorations	\$358,000.00
17206	Moncton - Improvements / améliorations	\$411,424.00
17210	Moncton - Study / Étude	\$65,513.00
17211	Moncton - Improvements / améliorations	\$307,558.00
17215	Dieppe - Study / Étude	\$14,600.00
17220	Mount Allison University - Event / Trade Show / événement	\$20,000.00
17238	Grand-Sault/Grand Falls - Equipment Purchase / achat d'équipement	\$7,400.00
17250	One Hope Ministries of Canada - Improvements / améliorations	\$23,465.00

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	17260	New Maryland - Study / Étude	\$9,166.00
	17266	Grand-Sault/Grand Falls - Community Development / développement communautaire	\$39,611.00
	17355	New Maryland - Study / Étude	\$11,872.00
	2326	Centre culturel Aberdeen Inc. - Recoveries / Recouvrements	(\$14,400.00)
	Project Total / Total de projet		\$26,804,287.27
4305	TOTAL DEVELOPMENT FUND / FONDS DE DÉVELOPPEMENT TOTAL		
	11266	Université de Moncton, campus de Shippagan - Research & Development / recherche	\$119,331.00
	13385	Green Economy Canada - Startup / Démarrage	\$121,526.00
	14156	Transportation and Infrastructure / Agriculture, Aquaculture and Fisheries - Equipment Purchase / achat d'équipement	\$10,222.00
	14236	Agriculture, Aquaculture and Fisheries - Research & Development / recherche	\$14,351.00
	14285	Transportation and Infrastructure - Economic Development / développement économique	(\$13,999.15)
	14350	MONCTON INDUSTRIAL DEVELOPMENT LIMITED - Expansion / agrandissement	\$1,255,667.00
	14918	Dieppe - Infrastructure / infrastructure	\$32,096.00
	15022	Tourism, Heritage and Culture - Economic Development / développement économique	\$57,600.00
	15047	Transport Canada - Agreement / Entente	\$1,030,000.00
	15527	Agriculture, Aquaculture and Fisheries - Study / Étude	\$15,735.00
	15589	Environment and Local Government - Study / Étude	\$6,450.00
	15716	Fredericton International Airport Authority Inc. - Economic Development / développement économique	\$181,706.00
	15754	The City of Fredericton - Infrastructure / infrastructure	\$5,844.00
	15835	Greater Moncton International Airport Authority Inc./Direction de L'Aéroport International du Grand Moncton Inc. - Economic Development / développement économique	\$196,232.00
	15888	Agriculture, Aquaculture and Fisheries - Study / Étude	\$24,482.00
	15986	Tourism, Heritage and Culture - Study / Étude	\$51,828.00
	16017	The City of Saint John - Infrastructure / infrastructure	\$129,869.00
	16140	Opportunities New Brunswick - Study / Étude	\$10,000.00
	16183	Tourism, Heritage and Culture - Event / Trade Show / événement	\$202,371.00
	16288	The Cohesia Institute of Canada Inc. Institut Cohesia de Can - Study / Étude	\$40,000.00
	16393	Tourism, Heritage and Culture - Research & Development / recherche	\$67,195.00
	16634	Gemtec Consulting Engineers and Scientists Limited - Agreement / Entente	\$6,000.00
	16635	Opportunities New Brunswick - Study / Étude	\$271,452.00
	16774	Opportunities New Brunswick - Startup / Démarrage	\$64,286.00
	16926	Urban/Rural Rides-Transport Urbain/Rural Inc. - Agreement / Entente	\$53,218.16
	17186	Opportunities New Brunswick - Study / Étude	\$133,799.00
	Project Total / Total de projet		\$4,087,261.01
5262	SMALL BUSINESS WORKING CAPITAL / LOAN / FONDS DE ROULEMENT D'URGENCE POUR LES PETITES ENTREPRISES		
	12789	The New Brunswick Association of CBDCs - Agreement / Entente	\$22,295.00
	Project Total / Total de projet		\$22,295.00
5270	RURAL ECONOMY FUND / FONDS POUR L'ÉCONOMIE RURALE		
	10581	BELLEDUNE PORT AUTHORITY - Infrastructure / infrastructure	\$22,302.00
	12062	Carrefour Coop Ltée - Infrastructure / infrastructure	\$397,840.00
	12205	Agriculture, Aquaculture and Fisheries / FÉDÉRATION RÉGIONALE ACADIENNE DES PÊCHEURS PROFESSIONNELS INC. - Research & Development / recherche	\$704.00
	12227	DESIGN BUILT MECHANICAL INC. - Research & Development / recherche	\$6,922.00
	13820	Caraquet - Infrastructure / infrastructure	\$9,811.00
	14185	Edmundston - Infrastructure / infrastructure	\$165,027.00
	14260	MIRAMICHI BOATING AND YACHT CLUB INC. - Infrastructure / infrastructure	\$26,604.00
	14323	Shippagan - Infrastructure / infrastructure	\$86,543.00

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14398	Vélo Restigouche Cycling Inc. - Economic Development / développement économique	\$58,469.00
14408	MCADAM HISTORICAL RESTORATION COMMISSION INC. - Improvements / améliorations	\$6,115.00
14413	Municipal District of St. Stephen - Improvements / améliorations	\$220,050.00
14416	District of Carleton North - Community Development / développement communautaire	\$155,992.00
14437	BATHURST MARINA INC. - MARINA DE BATHURST INC. - Infrastructure / infrastructure	\$40,766.00
14461	New Brunswick Potato Museum Inc. - Infrastructure / infrastructure	\$258,307.00
14464	Bathurst - Community Development / développement communautaire	\$18,486.00
14476	POINTE DU CHENE HARBOUR AUTHORITY INC. - Improvements / améliorations	\$25,528.00
14517	Village of Doaktown - Infrastructure / infrastructure	\$226,809.00
14627	CENTRE CULTUREL DE CARAQUET INC. - Community Development / développement communautaire	\$109,602.00
14744	Fundy Trail Development Authority Inc. - Improvements / améliorations	\$229,434.00
14776	Sussex - Infrastructure / infrastructure	\$382,505.00
14839	Maritime Lumber Bureau - Marketing / marketing	\$80,000.00
14894	Northern Hardwoods Research Institute Inc. Institut de recherche sur les feuillus nordique Inc. - Research & Development / recherche	\$116,592.00
14920	LA SOCIETE DU JARDIN BOTANIQUE DU NOUVEAU-BRUNSWICK INC. - Economic Development / développement économique	\$46,785.00
14925	Commission de services régionaux Nord-Ouest - Infrastructure / infrastructure	\$10,332.00
14926	Restigouche Regional Service Commission - Infrastructure / infrastructure	\$10,528.00
14927	Commission de services régionaux Péninsule acadienne - Improvements / améliorations	\$15,999.00
14928	Greater Miramichi Regional Service Commission - Infrastructure / infrastructure	\$8,300.00
14930	Southeast Regional Service Commission - Infrastructure / infrastructure	\$14,470.00
14955	Metepenagiag Heritage Park Inc. - Improvements / améliorations	\$190,308.00
15051	Salisbury Farmers and Artisans Market Co-operative Ltd. - Community Development / développement communautaire	\$159,334.00
15069	Atlantic Ballet Theatre of Canada Inc. - Marketing / marketing	\$166,737.00
15092	District of Tobique Valley - Community Development / développement communautaire	\$18,660.00
15096	Western Valley Regional Service Commission - Infrastructure / infrastructure	\$7,381.00
15114	Campbellton - Community Development / développement communautaire	\$989.00
15116	MIRAMICHI SPORTSMENS CLUB INC. - Improvements / améliorations	\$47,555.00
15118	LE PAYS DE LA SAGUINE INC. - Administration / Administration	\$58,000.00
15121	BEAVERBROOK AUDITORIUM - Improvements / améliorations	\$176,178.00
15128	PRODUCTION DE L'ETOILE INC. - Improvements / améliorations	\$144,982.00
15140	Fundy-St. Martins - Improvements / améliorations	\$106,365.00
15141	Elsipogtog Tourism Corporation - Economic Development / développement économique	\$30,919.00
15162	Sentier Nepisiguit Migmaq Trail Inc. - Economic Development / développement économique	\$2,883.00
15183	Municipalité des Hautes-Terres - Infrastructure / infrastructure	\$134,242.00
15187	CENTRAL NEW BRUNSWICK WOODMEN'S MUSEUM INC. - Infrastructure / infrastructure	\$71,996.00
15188	Woodstock - Infrastructure / infrastructure	\$369,361.00
15200	SYMPHONY NEW BRUNSWICK INC. - Improvements / améliorations	\$169,444.00
15209	NAPAN AGRICULTURAL SHOW INC. - Improvements / améliorations	\$32,900.00
15323	Réseau de logements du Nouveau-Brunswick Inc.- Housing Hub of New Brunswick Inc. - Startup / Démarrage	\$400,000.00
15358	CORPORATION D'AMELIORATION DES AFFAIRES DE CAMPBELLTON INC. - Equipment Purchase / achat d'équipement	\$21,375.00
15364	Mountain Bike Minto Inc. - Improvements / améliorations	\$18,998.00
15401	Memramcook - Infrastructure / infrastructure	\$200,240.00
15423	Nackawic-Millville - Study / Étude	\$12,657.00
15444	Bathurst - Infrastructure / infrastructure	\$11,920.00
15491	Belle-Baie - Infrastructure / infrastructure	\$231,576.00

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15606	Miramichi Public Transit Commission Inc. - Study / Étude	\$7,205.00
15627	Commission de services régionaux Péninsule acadienne - Community Development / développement communautaire	\$35,112.00
15653	Coopérative Républik Nature Ltée / Edmundston - Infrastructure / infrastructure	\$180,813.00
15687	CLUB VTT ATV CHALEUR INC. - Infrastructure / infrastructure	\$67,940.00
15693	Restigouche Snowmobile Club Co-op Ltd. - Infrastructure / infrastructure	\$4,603.00
15750	Municipalité des Hautes-Terres - Infrastructure / infrastructure	\$87,982.00
15800	Kedgwick - Infrastructure / infrastructure	\$26,043.00
15857	CAMP JEUNESSE RICHELIEU INC. - Infrastructure / infrastructure	\$166,386.00
15912	ÉDIFICE MAILLET INC. - Infrastructure / infrastructure	\$450,000.00
15916	Greater Miramichi Regional Service Commission - Study / Étude	\$20,870.00
15938	North Shore Mi'kmaq Tribal Council Incorporated - Study / Étude	\$27,164.00
15948	Commission de services régionaux Péninsule acadienne - Equipment Purchase / achat d'équipement	\$21,724.00
15999	Alnwick - Startup / Démarrage	\$11,827.00
16027	Campbellton - Infrastructure / infrastructure	\$8,277.00
16032	Grand Manan - Infrastructure / infrastructure	\$63,860.00
16034	COMITE PERMANENT DE DEVELOPPEMENT DU JUVENAT DE PETIT ROCHER - Improvements / améliorations	\$65,204.00
16042	Municipalité des Hautes-Terres - Infrastructure / infrastructure	\$114,143.00
16045	Belle-Baie - Infrastructure / infrastructure	\$37,259.00
16046	Belle-Baie - Infrastructure / infrastructure	\$6,600.00
16055	Bois-Joli - Infrastructure / infrastructure	\$78,487.00
16127	Bois-Joli - Community Development / développement communautaire	\$26,850.00
16145	Neguac - Infrastructure / infrastructure	\$75,708.00
16182	MIRAMICHI VALLEY SNOWMOBILE CLUB INC. - Infrastructure / infrastructure	\$17,405.00
16212	Commission de services régionaux Nord-Ouest - Study / Étude	\$33,371.00
16241	Bilijk - Equipment Purchase / achat d'équipement	\$35,344.00
16254	NEW BRUNSWICK RESEARCH AND PRODUCTIVITY COUNCIL - Equipment Purchase / achat d'équipement	\$18,583.00
16351	SWALLOWTAIL KEEPERS SOCIETY Incorporated - Improvements / améliorations	\$85,000.00
16365	MIRAMICHI AIRPORT COMMISSION (1993) INC. - Improvements / améliorations	\$106,218.00
16505	MIRAMICHI FISHERIES MANAGEMENT LTD. - Improvements / améliorations	\$6,282.00
16539	Tracadie - Infrastructure / infrastructure	\$80,572.00
16542	Tracadie - Study / Étude	\$71,200.00
16580	Municipality of Grand Lake - Study / Étude	\$6,257.00
16599	Neguac - Infrastructure / infrastructure	\$33,302.00
16625	CBDC Chaleur Inc. - Productivity Improvements / Amélioration de la productivité	\$91,324.00
16716	Grand-Bouctouche - Economic Development / développement économique	\$31,133.00
16724	Neguac - Infrastructure / infrastructure	\$102,200.00
16769	FESTIVAL WESTERN DE ST-QUENTIN INC. - Community Development / développement communautaire	\$114,956.00
16784	Miramichi - Improvements / améliorations	\$37,515.00
16845	L'ATELIER R.A.D.O. INC. - Community Development / développement communautaire	\$64,603.00
16847	Grand-Sault/Grand Falls - Economic Development / développement économique	\$12,397.00
16863	Commission de services régionaux Chaleur / Commission de services régionaux 3 - Study / Étude	\$844.00
16876	Fundy-St. Martins - Study / Étude	\$11,450.00
16948	Restigouche Regional Service Commission - Startup / Démarrage	\$391.00
17105	Butternut Valley - Study / Étude	\$8,900.00
2943	ATLANTIC STAR UNIFORMS 2009 INC. - Economic Development / développement économique	(\$30,000.00)

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	Project Total / Total de projet		\$8,059,126.00
5276	STRATEGIC INFRASTRUCTURE FUND / FONDS D'INFRASTRUCTURE STRATÉGIQUE		
	13786	Saint John Port Authority - Expansion / agrandissement	\$5,853,038.00
	8312	Saint John Port Authority - Infrastructure / infrastructure	\$1,141,412.00
	Project Total / Total de projet		\$6,994,450.00
5300	FIRST NATIONS DEVELOPMENT AGREEMENTS FUND / FONDS DE DÉVELOPPEMENT DES PREMIÈRES NATIONS		
	16745	Tobique - Housing and Housing Repairs	\$2,815,974.00
	17207	Indian Island - Housing and Housing Repairs	\$360,150.00
	16745	Tobique - Roads and Transportation	\$592,207.00
	Project Total / Total de projet		\$3,768,331.00
5400	PRECONSTRUCTION AND INFRASTRUCTURE FUND TO SUPPORT HOUSING - FONDS POUR LA PRÉCONSTRUCTION ET LES INFRASTRUCTURES DE LOGEMENT		
	16184	Nackawic-Millville - Community Development / développement communautaire	\$60,772.00
	16563	Commission de services régionaux Péninsule acadienne - Study / Étude	\$16,081.00
	16798	SUSSEX VALE TRANSITION HOUSE INC. - Study / Étude	\$24,913.00
	16836	Commission de services régionaux Chaleur - Study / Étude	\$63,744.00
	16918	Kaleidoscope Social Impact Inc. - Community Development / développement communautaire	\$210,000.00
	16960	Belleterre Community Partners Incorporated - Administration / Administration	\$11,145.00
	16963	Belleterre Community Partners Incorporated - Administration / Administration	\$55,633.00
	17016	BRYANT DRIVE HOLDINGS INC. - Study / Étude	\$10,078.00
	17044	The City of Fredericton - Community Development / développement communautaire	\$55,207.00
	17045	The City of Fredericton - Study / Étude	\$17,144.00
	17048	THE CENTRE FOR YOUTH CARE INC. - Study / Étude	\$7,160.00
	17049	L'Association de logements et d'alimentation de St-Isidore I - Study / Étude	\$11,250.00
	17051	REHABITAT INC. - Study / Étude	\$25,800.00
	17052	REHABITAT INC. - Community Development / développement communautaire	\$30,299.00
	17064	Town of Saint Andrews - Study / Étude	\$11,250.00
	17150	L'AUBERGE STE-THERESE INC. - Study / Étude	\$19,217.00
	17198	Royal Canadian Legion Branch #33 Shediac - Study / Étude	\$1,688.00
	17231	Municipalité des Hautes-Terres - Study / Étude	\$15,563.00
	17272	PROJECT VILLAGE HOUSING INC. - Community Development / développement communautaire	\$167,785.00
	17062	Belle-Baie - Infrastructure / infrastructure	\$61,061.00
	17063	Bois-Joli - Infrastructure / infrastructure	\$39,341.00
	17296	Belle-Baie - Infrastructure / infrastructure	\$8,452.00
	17297	Belle-Baie - Infrastructure / infrastructure	\$14,640.00
	Project Total / Total de projet		\$938,223.00
6934	CANADA COMMUNITY-BUILDING FUND / FONDS POUR LE DÉVELOPPEMENT DES COLLECTIVITÉS DU CANADA		
	6934.201.0105	Environment and Local Government / DSL St. Margarets LSD - Infrastructure / infrastructure	\$4,703.24
	6934.201.0203	Environment and Local Government / LSD Coverdale DSL - Infrastructure / infrastructure	\$58,392.85
	6934.201.0211	Environment and Local Government / DSL Manners Sutton LSD - Infrastructure / infrastructure	\$0.50
	6934.201.0219	Environment and Local Government / DSL Musquash LSD - Infrastructure / infrastructure	\$38,698.08
	6934.204.0801	Environment and Local Government / Regional Service Commission 8 - Infrastructure / infrastructure	\$44,319.52
	6934.220.0801	Environment and Local Government / Chaleur Regional Service Commission - Infrastructure / infrastructure	\$44,819.60

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6934.234.0801	Environment and Local Government / Southwest New Brunswick Regional Service Commission - Infrastructure / infrastructure	\$50,000.00
6934.282.0801	Environment and Local Government / Commission de services régionaux Nord-Ouest - Infrastructure / infrastructure	\$50,000.00
6934.287.0801	Environment and Local Government / Commission de services régionaux Péninsule acadienne - Infrastructure / infrastructure	\$50,000.00
6934.332.0801	Environment and Local Government / Capital Region Service Commission - Infrastructure / infrastructure	\$50,000.00
6934.334.0801	Environment and Local Government / Southeast Regional Service Commission - Infrastructure / infrastructure	\$49,999.99
6934.405.0801	Environment and Local Government / Restigouche Regional Service Commission - Infrastructure / infrastructure	\$47,840.99
6934.406.0801	Environment and Local Government / Greater Miramichi Regional Service Commission - Infrastructure / infrastructure	\$50,000.00
6934.407.0801	Environment and Local Government / Commission de services régionaux de Kent - Infrastructure / infrastructure	\$50,000.00
6934.408.0801	Environment and Local Government / Fundy Regional Service Commission - Infrastructure / infrastructure	\$50,000.00
6934.409.0801	Environment and Local Government / Western Valley Regional Service Commission - Infrastructure / infrastructure	\$42,596.44
6936.008.0000	Environment and Local Government / Bathurst - Infrastructure / infrastructure	\$894,352.00
6936.009.0000	Environment and Local Government / Belledune - Infrastructure / infrastructure	\$106,522.00
6936.014.0000	Environment and Local Government - Infrastructure / infrastructure	\$177,487.00
6936.018.0000	Environment and Local Government / Village of Canterbury - Infrastructure / infrastructure	\$23,471.00
6936.026.0000	Environment and Local Government / Dieppe - Infrastructure / infrastructure	\$1,908,232.00
6936.027.0000	Environment and Local Government / Village of Doaktown - Infrastructure / infrastructure	\$59,538.00
6936.033.0000	Environment and Local Government / The City of Fredericton - Infrastructure / infrastructure	\$4,407,938.00
6936.034.0000	Environment and Local Government / Village of Fredericton Junction - Infrastructure / infrastructure	\$52,923.00
6936.036.0000	Environment and Local Government / Grand Bay-Westfield - Infrastructure / infrastructure	\$373,167.00
6936.037.0000	Environment and Local Government / Grand Manan - Infrastructure / infrastructure	\$177,412.00
6936.040.0000	Environment and Local Government / Hampton - Infrastructure / infrastructure	\$322,424.00
6936.041.0000	Environment and Local Government / Hartland - Infrastructure / infrastructure	\$71,942.00
6936.042.0000	Environment and Local Government / Harvey - Infrastructure / infrastructure	\$26,913.00
6936.044.0000	Environment and Local Government / Communauté rurale de Kedgwick - Infrastructure / infrastructure	\$147,643.00
6936.049.0000	Environment and Local Government / Village of McAdam - Infrastructure / infrastructure	\$86,526.00
6936.051.0000	Environment and Local Government / Memramcook - Infrastructure / infrastructure	\$359,184.00
6936.054.0000	Environment and Local Government / Miramichi - Infrastructure / infrastructure	\$1,318,337.00
6936.055.0000	Environment and Local Government / Moncton - Infrastructure / infrastructure	\$5,404,227.00
6936.057.0000	Environment and Local Government / Neguac - Infrastructure / infrastructure	\$126,594.00
6936.058.0000	Environment and Local Government / New Maryland - Infrastructure / infrastructure	\$313,779.00
6936.061.0000	Environment and Local Government / Oromocto - Infrastructure / infrastructure	\$693,335.00
6936.069.0000	Environment and Local Government / Quispamsis - Infrastructure / infrastructure	\$1,371,561.00
6936.073.0000	Environment and Local Government / The Town of Riverview - Infrastructure / infrastructure	\$1,478,459.00
6936.076.0000	Environment and Local Government / Rothesay - Infrastructure / infrastructure	\$876,461.00
6936.078.0000	Environment and Local Government / The City of Saint John - Infrastructure / infrastructure	\$5,079,924.00
6936.087.0000	Environment and Local Government / Saint-Quentin - Infrastructure / infrastructure	\$164,933.00
6936.090.0000	Environment and Local Government / Salisbury - Infrastructure / infrastructure	\$171,699.00
6936.091.0000	Environment and Local Government / Shediac - Infrastructure / infrastructure	\$500,964.00
6936.094.0000	Environment and Local Government / Town of Saint Andrews - Infrastructure / infrastructure	\$134,262.00
6936.097.0000	Environment and Local Government / Municipal District of St. Stephen - Infrastructure / infrastructure	\$331,896.00
6936.101.0000	Environment and Local Government / Tracadie - Infrastructure / infrastructure	\$1,211,364.00
6936.102.0000	Environment and Local Government / Village of Tracy - Innovation / Innovation	\$45,706.00

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6936.103.0000	Environment and Local Government / Woodstock - Infrastructure / infrastructure	\$393,013.00
6936.105.0000	Environment and Local Government / Rural Community of Campobello Island - Infrastructure / infrastructure	\$65,552.00
6936.107.0000	Environment and Local Government / Hanwell - Infrastructure / infrastructure	\$353,321.00
6936.108.0000	Environment and Local Government / Upper Miramichi - Infrastructure / infrastructure	\$166,737.00
6936.111.0000	Environment and Local Government / Arcadia - Infrastructure / infrastructure	\$95,697.00
6936.112.0000	Environment and Local Government / Beaurivage - Infrastructure / infrastructure	\$159,520.00
6936.113.0000	Environment and Local Government / Beausoleil - Infrastructure / infrastructure	\$199,138.00
6936.114.0000	Environment and Local Government / Belle-Baie - Infrastructure / infrastructure	\$603,953.00
6936.115.0000	Environment and Local Government / Bois-Joli - Infrastructure / infrastructure	\$272,658.00
6936.117.0000	Environment and Local Government / Campbellton - Infrastructure / infrastructure	\$856,314.00
6936.118.0000	Environment and Local Government / Cap-Acadie - Infrastructure / infrastructure	\$661,611.00
6936.119.0000	Environment and Local Government / Caraquet - Infrastructure / infrastructure	\$417,445.00
6936.121.0000	Environment and Local Government / Champdoré - Infrastructure / infrastructure	\$130,278.00
6936.122.0000	Environment and Local Government / District of Carleton North - Infrastructure / infrastructure	\$198,235.00
6936.123.0000	Environment and Local Government / District of Tobique Valley - Infrastructure / infrastructure	\$76,904.00
6936.124.0000	Environment and Local Government / Eastern Charlotte - Infrastructure / infrastructure	\$243,695.00
6936.125.0000	Environment and Local Government / Edmundston - Infrastructure / infrastructure	\$1,300,821.00
6936.126.0000	Environment and Local Government / Five Rivers - Infrastructure / infrastructure	\$62,395.00
6936.127.0000	Environment and Local Government / Fundy Albert - Infrastructure / infrastructure	\$138,321.00
6936.129.0000	Environment and Local Government / Fundy-St. Martins - Infrastructure / infrastructure	\$20,748.00
6936.130.0000	Environment and Local Government / Grand-Sault/Grand Falls - Infrastructure / infrastructure	\$598,691.00
6936.132.0000	Environment and Local Government / Haut-Madawaska - Infrastructure / infrastructure	\$590,503.00
6936.133.0000	Environment and Local Government / Heron Bay/Baie-des-Hérons - Infrastructure / infrastructure	\$333,475.00
6936.134.0000	Environment and Local Government / île-de-Lamèque - Infrastructure / infrastructure	\$162,678.00
6936.136.0000	Environment and Local Government / Miramichi River Valley - Infrastructure / infrastructure	\$72,017.00
6936.137.0000	Environment and Local Government / Municipalité des Hautes-Terres - Infrastructure / infrastructure	\$111,559.00
6936.138.0000	Environment and Local Government / Municipality of Grand Lake - Infrastructure / infrastructure	\$256,270.00
6936.139.0000	Environment and Local Government / Municipality of Lakeland Ridges - Infrastructure / infrastructure	\$41,422.00
6936.140.0000	Environment and Local Government - Infrastructure / infrastructure	\$91,262.00
6936.141.0000	Environment and Local Government / Nashwaak - Infrastructure / infrastructure	\$30,972.00
6936.142.0000	Environment and Local Government / Nouvelle-Arcadie - Infrastructure / infrastructure	\$87,654.00
6936.143.0000	Environment and Local Government / Regional Community of Southern Victoria - Infrastructure / infrastructure	\$142,531.00
6936.144.0000	Environment and Local Government / Rivière-du-Nord - Infrastructure / infrastructure	\$241,085.00
6936.145.0000	Environment and Local Government / Shippagan - Infrastructure / infrastructure	\$253,563.00
6936.146.0000	Environment and Local Government / Strait Shores - Infrastructure / infrastructure	\$30,671.00
6936.148.0000	Environment and Local Government / Sussex - Infrastructure / infrastructure	\$431,728.00
6936.149.0000	Environment and Local Government - Infrastructure / infrastructure	\$483,147.00
6936.150.0000	Environment and Local Government / The Community of Three Rivers - Infrastructure / infrastructure	\$103,966.00
6936.151.0000	Environment and Local Government / Vallée-des-Rivières - Infrastructure / infrastructure	\$169,669.00
6936.152.0000	Environment and Local Government / Valley Waters - Infrastructure / infrastructure	\$103,891.00
6936.201.0501	Environment and Local Government - Infrastructure / infrastructure	\$33,097.58
6936.201.0801	Environment and Local Government - Infrastructure / infrastructure	\$16,090.00
6936.201.1404	Environment and Local Government - Infrastructure / infrastructure	\$43,197.22
6936.201.1406	Environment and Local Government - Infrastructure / infrastructure	\$85,623.40
6936.201.1407	Environment and Local Government - Infrastructure / infrastructure	\$11,500.00

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6936.201.2002	Environment and Local Government - Infrastructure / infrastructure	\$495,138.44
6936.201.2003	Environment and Local Government - Infrastructure / infrastructure	\$129,564.64
6936.201.2005	Environment and Local Government - Infrastructure / infrastructure	\$782,979.75
6936.201.2008	Environment and Local Government - Infrastructure / infrastructure	\$561,292.06
6936.201.2010	Environment and Local Government - Infrastructure / infrastructure	\$3,349.86
6936.201.2012	Environment and Local Government - Infrastructure / infrastructure	\$7,157.08
6936.201.2014	Environment and Local Government - Infrastructure / infrastructure	\$31,830.00
6936.201.2015	Environment and Local Government - Infrastructure / infrastructure	\$32,752.00
6936.201.2017	Environment and Local Government - Infrastructure / infrastructure	\$5,000.00
6936.201.9901	Environment and Local Government - Administration / Administration	\$639,784.39
6936.203.1301	Environment and Local Government / Department of Education and Early Childhood Development - Infrastructure / infrastructure	\$526,906.22
6936.205.1301	Environment and Local Government / Eastern Charlotte - Infrastructure / infrastructure	\$109,515.00
6936.205.1402	Environment and Local Government / Town of St. George - Infrastructure / infrastructure	\$115,256.00
6936.206.1401	Environment and Local Government / White Head Recreation Council Inc. - Infrastructure / infrastructure	\$44,060.47
6936.208.1401	Environment and Local Government / TARGETTVILLE RECREATION CENTER INC. - Infrastructure / infrastructure	\$27,968.80
6936.211.1401	Environment and Local Government / Club VTT Acadien - Infrastructure / infrastructure	\$93,083.00
6936.212.1401	Environment and Local Government / Club VTT Chaleur - Infrastructure / infrastructure	\$79,999.87
6936.214.1401	Environment and Local Government / La cooperative des services communautaires d'Acadieville Ltée - Infrastructure / infrastructure	\$16,207.04
6936.214.1402	Environment and Local Government / La Coopérative des services communautaires d'Acadieville Ltée - Infrastructure / infrastructure	\$14,673.21
6936.215.1401	Environment and Local Government / Club A.T.V. Baie-Pointe Inc. - Infrastructure / infrastructure	\$299,916.43
6936.216.1401	Environment and Local Government / UNITED ATV CLUB INC. - Infrastructure / infrastructure	\$181,684.08
6936.217.0601	Environment and Local Government / Tourism, Heritage and Culture - Infrastructure / infrastructure	(\$240,626.92)
6936.217.1203	Environment and Local Government / Tourism, Heritage and Culture - Infrastructure / infrastructure	\$110,000.00
6936.217.1213	Environment and Local Government / Tourism, Heritage and Culture - Infrastructure / infrastructure	(\$2,937.68)
6936.217.1302	Environment and Local Government / Tourism, Heritage and Culture - Infrastructure / infrastructure	(\$50,256.32)
6936.217.1303	Environment and Local Government / Tourism, Heritage and Culture - Infrastructure / infrastructure	\$66,000.00
6936.217.1401	Environment and Local Government / Tourism, Heritage and Culture - Infrastructure / infrastructure	(\$289,115.11)
6936.217.1402	Environment and Local Government / Tourism, Heritage and Culture - Infrastructure / infrastructure	\$11,214.05
6936.221.1101	Environment and Local Government / Greenwood Lodge Community Centre Inc. - Infrastructure / infrastructure	\$20,428.00
6936.224.1402	Environment and Local Government / Miramichi Outback Trail Runners ATV Club Inc. - Infrastructure / infrastructure	\$472,442.20
6936.225.1401	Environment and Local Government / River Valley ATV Club Inc. - Infrastructure / infrastructure	\$14,339.70
6936.228.1301	Environment and Local Government / ASSOCIATION SPORTS & LOISIRS DUGUAYVILLE - Infrastructure / infrastructure	\$13,171.99
6936.229.1401	Environment and Local Government / Club VTT Alnwick - Infrastructure / infrastructure	\$60,289.02
6936.231.1401	Environment and Local Government / RIVERVIEW BOYS & GIRLS CLUB INC. - Infrastructure / infrastructure	\$18,057.88
6936.232.1402	Environment and Local Government / ESTEY'S BRIDGE RECREATION ASSOCIATION INC. - Infrastructure / infrastructure	\$17,900.00
6936.232.1403	Environment and Local Government / ESTEY'S BRIDGE RECREATION ASSOCIATION INC. - Infrastructure / infrastructure	\$109,308.79
6936.233.1401	Environment and Local Government / OROMOCTO WATERSHED ASSOCIATION INC. - Infrastructure / infrastructure	\$105,257.03

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6936.242.1201	Environment and Local Government / Véloroute de la Péninsule acadienne Inc. - Infrastructure / infrastructure	\$22,553.26
6936.244.0602	Environment and Local Government / Shippagan - Infrastructure / infrastructure	\$150,462.00
6936.246.1102	Environment and Local Government / Trillium Heritage Society - Infrastructure / infrastructure	\$17,643.00
6936.248.1103	Environment and Local Government / BASS RIVER PUBLIC HALL INC. - Infrastructure / infrastructure	\$19,286.23
6936.250.1401	Environment and Local Government / COMITE DE LOISIRS DE MADRAN, INC. - Infrastructure / infrastructure	\$43,110.45
6936.251.0201	Environment and Local Government / Greater Shediac Sewerage Commission - Infrastructure / infrastructure	\$131,828.66
6936.252.0501	Environment and Local Government / Royal Canadian Legion Branch #75 - Infrastructure / infrastructure	\$24,762.19
6936.253.1401	Environment and Local Government / Slo Poke ATV Club - Infrastructure / infrastructure	\$49,500.00
6936.254.1401	Environment and Local Government / THE NATURE TRUST OF NEW BRUNSWICK INC. - Infrastructure / infrastructure	\$47,225.11
6936.257.1301	Environment and Local Government / CLUB DE CURLING TRACADIE-SHEILA INC. - Infrastructure / infrastructure	\$139,704.11
6936.258.1401	Environment and Local Government / Le Centre Communautaire de Collette Incorporée - Infrastructure / infrastructure	\$8,522.07
6936.258.1402	Environment and Local Government / Le Centre Communautaire de Collette Incorporée - Infrastructure / infrastructure	\$79,897.61
6936.269.1401	Environment and Local Government / DEBEC RECREATION COUNCIL INC. - Infrastructure / infrastructure	\$11,294.34
6936.276.0601	Environment and Local Government / Fundy Trail Development Authority Inc. - Infrastructure / infrastructure	\$238,772.31
6936.277.1401	Environment and Local Government / THE ST. JOHN RIVER SOCIETY INC./LA SOCIETE DU FLEUVE SAINT-J - Infrastructure / infrastructure	\$43,669.00
6936.278.1703	Environment and Local Government / Transportation and Infrastructure - Infrastructure / infrastructure	\$82,065.75
6936.278.1705	Environment and Local Government / Transportation and Infrastructure - Infrastructure / infrastructure	\$1,206,397.91
6936.278.1708	Environment and Local Government / Transportation and Infrastructure - Infrastructure / infrastructure	\$557,707.55
6936.282.0402	Environment and Local Government / Commission de services régionaux Nord-Ouest - Infrastructure / infrastructure	\$38,895.36
6936.282.1401	Environment and Local Government / Commission de services régionaux Nord-Ouest - Infrastructure / infrastructure	\$240,770.40
6936.285.1401	Environment and Local Government / River Valley Cycling Inc. - Infrastructure / infrastructure	\$145,760.78
6936.288.1301	Environment and Local Government / KESWICK VALLEY REGIONAL COMPLEX INC. - Infrastructure / infrastructure	\$1,089,202.66
6936.294.1402	Environment and Local Government / IRISHTOWN COMMUNITY CENTRE INC. - Infrastructure / infrastructure	\$2,816,684.34
6936.296.1402	Environment and Local Government / Grand-Bouctouche - Infrastructure / infrastructure	\$100,000.00
6936.298.1402	Environment and Local Government / Natural Resources and Energy Development - Infrastructure / infrastructure	\$9,608.00
6936.298.1403	Environment and Local Government / Natural Resources and Energy Development - Infrastructure / infrastructure	\$481,000.00
6936.298.1405	Environment and Local Government / Natural Resources and Energy Development - Infrastructure / infrastructure	\$391,775.50
6936.298.1406	Environment and Local Government / Natural Resources and Energy Development - Infrastructure / infrastructure	\$209,170.00
6936.298.1407	Environment and Local Government - Infrastructure / infrastructure	\$133,182.97
6936.298.1409	Environment and Local Government - Infrastructure / infrastructure	\$354,532.77
6936.298.1411	Environment and Local Government / Natural Resources and Energy Development - Infrastructure / infrastructure	\$572,250.41
6936.298.1414	Environment and Local Government / Natural Resources and Energy Development - Infrastructure / infrastructure	\$8,124.86
6936.301.1401	Environment and Local Government / Central Kings Recreation Center - Infrastructure / infrastructure	\$252,256.18
6936.302.1401	Environment and Local Government / THE GREENWICH RECREATION ASSOCIATION INC. - Infrastructure / infrastructure	\$71,761.63

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6936.303.1301	Environment and Local Government / Royal Canadian Legion, Peninsula Br. # 62 - Infrastructure / infrastructure	\$450.84
6936.303.1401	Environment and Local Government / Royal Canadian Legion, Peninsula Br. # 62 - Infrastructure / infrastructure	\$60,000.00
6936.304.0601	Environment and Local Government / Place Babineau Place - Infrastructure / infrastructure	\$50,238.68
6936.309.1201	Environment and Local Government / Le club de Golf Pokemouche Inc. - Infrastructure / infrastructure	\$4,791.55
6936.314.1401	Environment and Local Government / CLUB ATHLETIQUE DE NOTRE DAME, INC. - Infrastructure / infrastructure	\$181,994.63
6936.316.1101	Environment and Local Government / Carrefour Coop Ltée - Infrastructure / infrastructure	\$250,000.00
6936.318.1701	Environment and Local Government / Marina Lac Aldouane Inc. - Infrastructure / infrastructure	\$288,814.73
6936.319.1404	Environment and Local Government / Village de St-Isidore Inc. - Infrastructure / infrastructure	\$350,000.00
6936.322.1201	Environment and Local Government / Dieppe - Infrastructure / infrastructure	\$192,000.00
6936.324.1301	Environment and Local Government / THE WELSFORD COMMUNITY ASSOCIATION, LIMITED - Infrastructure / infrastructure	\$396,194.74
6936.335.0501	Environment and Local Government / Village Historique Acadien - Infrastructure / infrastructure	\$35,094.00
6936.336.1401	Environment and Local Government / Village de Saint-Louis-de-Kent - Infrastructure / infrastructure	\$896,420.07
6936.337.1401	Environment and Local Government / DEER ISLAND RECREATIONAL COUNCIL INC. - Infrastructure / infrastructure	\$136,286.00
6936.338.1401	Environment and Local Government / Club de Golf Régional Tabusintac Regional Golf &Country Club - Infrastructure / infrastructure	\$422,066.39
6936.347.1401	Environment and Local Government / MAUGERVILLE DEVELOPMENT COUNCIL INC. - Infrastructure / infrastructure	\$157,353.28
6936.349.1401	Environment and Local Government / NAUWIGEWAWUK COMMUNITY CLUB, INC. - Infrastructure / infrastructure	\$95,006.68
6936.351.1401	Environment and Local Government / Mountain Bike Minto Inc. - Infrastructure / infrastructure	\$47,958.91
6936.353.1401	Environment and Local Government / CONSEIL RECREATIF D'INKERMAN INC. - Infrastructure / infrastructure	\$298,269.74
6936.357.1101	Environment and Local Government / SCOTTISH HERITAGE ASSOCIATION (MIRAMICHI) INC. - Infrastructure / infrastructure	\$98,057.11
6936.359.1201	Environment and Local Government / ST. CROIX ESTUARY PROJECT INC. - Infrastructure / infrastructure	\$7,353.77
6936.361.1401	Environment and Local Government / LORNE RECREATIONAL DEVELOPMENT COUNCIL INC. - Infrastructure / infrastructure	\$9,201.60
6936.364.1401	Environment and Local Government / LE CLUB DE LOISIRS DE ST-IGNACE INC. - Infrastructure / infrastructure	\$8,438.32
6936.366.0602	Environment and Local Government / Caraquet - Infrastructure / infrastructure	\$119,600.00
6936.367.1301	Environment and Local Government / UPPER NASHWAAK AGRENA ASSOCIATION INC. - Infrastructure / infrastructure	\$122,529.08
6936.368.1401	Environment and Local Government / ALBERT COUNTY TRAIL BLAZERS INC. - Infrastructure / infrastructure	\$269,398.62
6936.369.1401	Environment and Local Government / Club VTT Memramcook ATV Club Inc. - Infrastructure / infrastructure	\$264,306.89
6936.370.1401	Environment and Local Government / Progressive Club of Old Ridge - Infrastructure / infrastructure	\$59,880.14
6936.373.1401	Environment and Local Government / MOUNTAINVIEW TRAILMAKERS SNOWMOBILE CLUB INC. - Infrastructure / infrastructure	\$109,783.00
6936.374.1301	Environment and Local Government / CAMPBELLTON CURLING CLUB, LIMITED - Infrastructure / infrastructure	\$42,610.33
6936.375.1401	Environment and Local Government / LE CLUB D'AGE D'OR DE SAINT-PAUL DE KENT INC. - Infrastructure / infrastructure	\$93,572.99
6936.379.1101	Environment and Local Government / NAPAN AGRICULTURAL SHOW INC. - Infrastructure / infrastructure	\$35,398.90
6936.380.1301	Environment and Local Government / Village de Grande-Anse - Infrastructure / infrastructure	\$59,060.15
6936.381.1301	Environment and Local Government / Village de Saint-Antoine Inc. - Infrastructure / infrastructure	\$157,375.36
6936.387.1401	Environment and Local Government / Village of Millville - Infrastructure / infrastructure	\$201,424.45
6936.391.1101	Environment and Local Government / NEW DENMARK RECREATION COUNCIL INC. - Infrastructure / infrastructure	\$103,500.00

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6936.392.1402	Environment and Local Government / Village of Blacks Harbour - Infrastructure / infrastructure	\$136,190.39
6936.393.1401	Environment and Local Government / TUADOOK VILLAGE COMMUNITY CENTRE INC. - Infrastructure / infrastructure	\$104,158.97
6936.400.1401	Environment and Local Government / Domaine Brookridge Estates Inc. - Infrastructure / infrastructure	\$467,993.21
6936.403.1301	Environment and Local Government / ARENA ADE THERIAULT INC - Infrastructure / infrastructure	\$100,695.49
6936.404.1401	Environment and Local Government / WOODSTOCK TRAIL MAKERS - SNOWMOBILE ASSOCIATION INC. - Infrastructure / infrastructure	\$27,440.66
6936.412.1401	Environment and Local Government / Comité de Développement Économique de Rivière-Verte - Infrastructure / infrastructure	\$60,122.00
6936.413.1401	Environment and Local Government / CAMP JEUNESSE RICHELIEU INC. - Infrastructure / infrastructure	\$113,735.64
6936.416.0501	Environment and Local Government / EASTERN CHARLOTTE WATERWAYS INC. - Infrastructure / infrastructure	\$220,000.00
6936.421.1701	Environment and Local Government / DUCKS UNLIMITED CANADA - Atlantic Operations - Infrastructure / infrastructure	\$496,058.55
6936.422.0401	Environment and Local Government / ATELIER SECONDE CHANCE INC. / SECOND CHANCE WORKSHOP INC. - Infrastructure / infrastructure	\$112,790.45
6936.500.0501	Environment and Local Government / Alnwick - Infrastructure / infrastructure	\$21,343.17
6936.500.0801	Environment and Local Government / Alnwick - Infrastructure / infrastructure	\$22,108.53
6936.500.1401	Environment and Local Government / Alnwick - Infrastructure / infrastructure	\$51,406.87
6936.500.1402	Environment and Local Government / Alnwick - Infrastructure / infrastructure	\$31,347.00
6936.500.1403	Environment and Local Government / Alnwick - Infrastructure / infrastructure	\$12,560.00
6936.504.1401	Environment and Local Government / Beausoleil - Infrastructure / infrastructure	\$195,906.00
6936.508.1401	Environment and Local Government / Butternut Valley - Infrastructure / infrastructure	\$40,973.53
6936.509.1403	Environment and Local Government / Campbellton - Infrastructure / infrastructure	\$22,139.00
6936.515.1401	Environment and Local Government / Dieppe - Infrastructure / infrastructure	\$25,710.00
6936.517.0201	Environment and Local Government / District of Tobique Valley - Infrastructure / infrastructure	\$73,371.00
6936.520.1401	Environment and Local Government / Five Rivers - Infrastructure / infrastructure	\$5,665.22
6936.523.1301	Environment and Local Government / Fundy-St. Martins - Infrastructure / infrastructure	\$35,400.00
6936.523.1302	Environment and Local Government / Fundy-St. Martins - Infrastructure / infrastructure	\$146,861.00
6936.524.0602	Environment and Local Government / Grand Bay-Westfield - Infrastructure / infrastructure	\$31,348.00
6936.528.0401	Environment and Local Government / Hampton - Infrastructure / infrastructure	\$173,954.00
6936.529.1405	Environment and Local Government / Hanwell - Infrastructure / infrastructure	\$77,698.52
6936.530.1101	Environment and Local Government / Hartland - Infrastructure / infrastructure	\$10,117.76
6936.530.1403	Environment and Local Government / Hartland - Infrastructure / infrastructure	\$90,967.97
6936.531.2001	Environment and Local Government / Harvey - Infrastructure / infrastructure	\$25,659.45
6936.536.1401	Environment and Local Government / Maple Hills - Infrastructure / infrastructure	\$299,158.00
6936.543.0801	Environment and Local Government / Municipality of Grand Lake - Infrastructure / infrastructure	\$31,722.96
6936.543.1301	Environment and Local Government / Municipality of Grand Lake - Infrastructure / infrastructure	\$59,464.04
6936.545.1401	Environment and Local Government / Nackawic-Millville - Infrastructure / infrastructure	\$18,025.00
6936.545.1402	Environment and Local Government / Nackawic-Millville - Infrastructure / infrastructure	\$26,264.09
6936.545.1403	Environment and Local Government / Nackawic-Millville - Infrastructure / infrastructure	\$29,805.70
6936.557.1401	Environment and Local Government / Shediac - Infrastructure / infrastructure	\$104,944.00
6936.558.1401	Environment and Local Government / Shippagan - Infrastructure / infrastructure	\$20,354.00
6936.558.1402	Environment and Local Government / Shippagan - Infrastructure / infrastructure	\$11,627.83
6936.559.0601	Environment and Local Government / Strait Shores - Infrastructure / infrastructure	\$52,434.00
6936.563.1401	Environment and Local Government / The City of Fredericton - Infrastructure / infrastructure	\$99,054.12
6936.571.0501	Environment and Local Government / Valley Waters - Infrastructure / infrastructure	\$5,975.53
6936.571.1201	Environment and Local Government / Valley Waters - Infrastructure / infrastructure	\$13,602.65

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	6936.571.1301	Environment and Local Government / Valley Waters - Infrastructure / infrastructure	\$7,323.72
	6936.571.1401	Environment and Local Government / Valley Waters - Infrastructure / infrastructure	\$46,122.49
	6936.571.1402	Environment and Local Government / Valley Waters - Infrastructure / infrastructure	\$31,801.28
	Project Total / Total de projet		\$63,881,965.53
9160	SMALL COMMUNITIES FUND / FONDS DES PETITES COLLECTIVITÉS		
	6920.1000	Environment and Local Government - Administration / Administration	\$61,000.00
	6920.1017	Environment and Local Government / Campbellton - Infrastructure / infrastructure	\$193,488.00
	6920.1020	Environment and Local Government / Rothesay - Infrastructure / infrastructure	\$261,076.00
	6920.1039	Environment and Local Government / Village de Clair - Infrastructure / infrastructure	\$1,512,772.00
	6920.1045	Environment and Local Government / Communauté Rurale de Saint-André - Infrastructure / infrastructure	\$2,780.00
	6920.1074	Environment and Local Government / Moncton - Infrastructure / infrastructure	\$88,170.00
	6920.1098	Environment and Local Government / Tracadie - Infrastructure / infrastructure	\$191,056.00
	6920.2077	Environment and Local Government / Village of Fredericton Junction - Infrastructure / infrastructure	\$80,814.00
	Project Total / Total de projet		\$2,391,156.00
9180	INTEGRATED BILATERAL AGREEMENT / ENTENTE BILATÉRALE INTÉGRÉE		
	11177	Regional Development Corporation - Administration / Administration	\$643,328.03
	Project Total / Total de projet		\$643,328.03
9181	IBA – PUBLIC TRANSIT / EBI - TRANSPORT EN COMMUN		
	14833	Moncton - Community Development / développement communautaire	\$295,970.00
	Project Total / Total de projet		\$295,970.00
9182	IBA – GREEN INFRASTRUCTURE / EBI – INFRASTRUCTURES VERTES		
	11304-2	Campbellton - Infrastructure / infrastructure	\$47,140.00
	11906	Edmundston - Infrastructure / infrastructure	\$695,240.00
	11908	Edmundston - Infrastructure / infrastructure	\$434,269.00
	11918	Fundy Albert - Infrastructure / infrastructure	\$207,659.00
	11933	Bathurst - Infrastructure / infrastructure	\$313,472.00
	11936	Bathurst - Infrastructure / infrastructure	\$54,000.00
	11954	The City of Fredericton - Infrastructure / infrastructure	\$1,116,962.00
	11956-2	Campbellton - Infrastructure / infrastructure	\$82,091.00
	11957	Shediac - Infrastructure / infrastructure	\$718,686.00
	11968	Sussex - Infrastructure / infrastructure	\$179,069.00
	11973	Kedgwick - Infrastructure / infrastructure	\$1,137,244.00
	11994	Municipal District of St. Stephen - Infrastructure / infrastructure	\$547,182.00
	11997	Municipal District of St. Stephen - Infrastructure / infrastructure	\$533,923.00
	12006	Champdoré - Infrastructure / infrastructure	\$1,139,050.00
	12037	Moncton - Infrastructure / infrastructure	\$388,725.00
	12038	Tantramar - Infrastructure / infrastructure	\$1,609,985.00
	12052	Belle-Baie - Infrastructure / infrastructure	\$410,969.00
	12055-2	Five Rivers - Infrastructure / infrastructure	\$512,335.00
	13180	University of New Brunswick - Infrastructure / infrastructure	\$1,584,888.00
	13859	Île-de-Lamèque - Infrastructure / infrastructure	\$1,073,484.00
	13913-2	Belle-Baie - Infrastructure / infrastructure	\$199,261.00
	13922	Caraquet - Infrastructure / infrastructure	\$605,242.00
	14085	The City of Saint John - Infrastructure / infrastructure	\$12,918.00
	14129	Tracadie - Infrastructure / infrastructure	\$986,637.00
	14130-2	Nackawic-Millville - Infrastructure / infrastructure	\$137,590.00

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	14160	Campbellton - Infrastructure / infrastructure	\$573,472.00
	14281	Vallée-des-Rivières - Infrastructure / infrastructure	\$234,993.00
	14389	Bathurst - Infrastructure / infrastructure	\$492,197.00
	14478	Haut-Madawaska - Infrastructure / infrastructure	\$9,069.00
	14601	The City of Fredericton - Infrastructure / infrastructure	\$1,856,987.00
	14832	Moncton - Infrastructure / infrastructure	\$666,600.00
	14885	Moncton - Infrastructure / infrastructure	\$882,729.00
	15181	NEW BRUNSWICK MUSEUM - Infrastructure / infrastructure	\$985,807.00
	15666	Tantramar - Infrastructure / infrastructure	\$23,610.00
	15667	The City of Saint John - Infrastructure / infrastructure	\$2,518.00
	15733	Tracadie - Infrastructure / infrastructure	\$269,836.00
	15937	Bathurst - Infrastructure / infrastructure	\$11,426.00
	Project Total / Total de projet		\$20,737,265.00
9183	IBA – COMMUNITY, CULTURE AND RECREATION / EBI – INFRASTRUCTURES COMMUNAUTAIRES, CULTURELLES ET RÉCRÉATIVES		
	11858	Hartland - Infrastructure / infrastructure	\$1,066,328.00
	15028	LE PAYS DE LA SAGUINE INC. - Infrastructure / infrastructure	\$1,600,177.00
	15761	Capital Region Service Commission - Infrastructure / infrastructure	\$84,145.00
	Project Total / Total de projet		\$2,750,650.00
9184	IBA – RURAL AND NORTHERN COMMUNITIES / EBI – INFRASTRUCTURES DES COLLECTIVITÉS RURALES ET NORDIQUES		
	11800-2	Fundy Albert - Study / Étude	\$67,765.00
	11876	New Maryland - Infrastructure / infrastructure	\$1,610,121.00
	11909-2	Beaurivage - Infrastructure / infrastructure	\$444,705.00
	11917	The Greater Shediac Sewerage Commission - Infrastructure / infrastructure	\$72,845.00
	11975	Heron Bay/Baie-des-Hérons - Infrastructure / infrastructure	\$69,779.00
	12013	Strait Shores - Infrastructure / infrastructure	\$3,128.00
	12030	Memramcook - Infrastructure / infrastructure	\$242,274.00
	12060	Village of Doaktown - Infrastructure / infrastructure	\$264,160.00
	13391	Grand Manan - Infrastructure / infrastructure	\$1,624,035.00
	13876	The Town of Riverview - Infrastructure / infrastructure	\$1,597,792.00
	13880	The Town of Riverview - Infrastructure / infrastructure	\$256,569.00
	14798	Eastern Charlotte - Study / Étude	\$14,946.00
	14829	Eastern Charlotte - Study / Étude	\$19,798.00
	15437	Arcadia - Infrastructure / infrastructure	\$3,949.00
	15738	Belle-Baie - Infrastructure / infrastructure	\$47,078.00
	15741	The Greater Shediac Sewerage Commission - Infrastructure / infrastructure	\$37,544.00
	15935	Village of McAdam - Infrastructure / infrastructure	\$42,445.00
	Project Total / Total de projet		\$6,418,933.00
9185	IBA - COVID19 / EBI - COVID19		
	16075	NEW BRUNSWICK RESEARCH AND PRODUCTIVITY COUNCIL - Infrastructure / infrastructure	\$106,732.00
	Project Total / Total de projet		\$106,732.00
9191	IBA – PUBLIC TRANSIT (FEDERAL) / EBI - TRANSPORT EN COMMUN (FÉDÉRAL)		
	13900	The City of Fredericton - Infrastructure / infrastructure	\$452,827.00
	14157	Miramichi - Equipment Purchase / achat d'équipement	\$47,652.00
	14811	Dieppe - Improvements / améliorations	\$250,214.00
	14833	Moncton - Community Development / développement communautaire	\$355,200.00

Regional Development Corporation \ Société de développement régional
PROGRAM EXPENDITURES / DÉPENSES DE PROGRAMME
FOR THE YEAR ENDED 31 MARCH 2024 / POUR L'ANNÉE TERMINÉE LE 31 MARS 2024

	Project Total / Total de projet		\$1,105,893.00
9192	IBA – GREEN INFRASTRUCTURE (FEDERAL) / EBI – INFRASTRUCTURES VERTES (FÉDÉRAL)		
	11304-2	Campbellton - Infrastructure / infrastructure	\$56,574.00
	11906	Edmundston - Infrastructure / infrastructure	\$834,371.00
	11908	Edmundston - Infrastructure / infrastructure	\$521,176.00
	11918	Fundy Albert - Infrastructure / infrastructure	\$249,217.00
	11933	Bathurst - Infrastructure / infrastructure	\$376,205.00
	11936	Bathurst - Infrastructure / infrastructure	\$64,806.00
	11954	The City of Fredericton - Infrastructure / infrastructure	\$1,340,489.00
	11956-2	Campbellton - Infrastructure / infrastructure	\$98,519.00
	11957	Shediac - Infrastructure / infrastructure	\$862,510.00
	11968	Sussex - Infrastructure / infrastructure	\$214,905.00
	11971	The City of Saint John - Infrastructure / infrastructure	\$1,819,869.00
	11973	Kedgwick - Infrastructure / infrastructure	\$1,364,830.00
	11994	Municipal District of St. Stephen - Infrastructure / infrastructure	\$656,688.00
	11997	Municipal District of St. Stephen - Infrastructure / infrastructure	\$640,771.00
	12006	Champdoré - Infrastructure / infrastructure	\$1,366,995.00
	12010	SAINT JOHN AIRPORT INC. - Improvements / améliorations	\$64,989.00
	12036	Moncton - Improvements / améliorations	\$189,763.00
	12037	Moncton - Infrastructure / infrastructure	\$466,517.00
	12038	Tantramar - Infrastructure / infrastructure	\$1,932,174.00
	12052	Belle-Baie - Infrastructure / infrastructure	\$493,214.00
	12055-2	Five Rivers - Infrastructure / infrastructure	\$614,865.00
	12600	Oromocto First Nation - Infrastructure / infrastructure	\$360,055.00
	13180	University of New Brunswick - Infrastructure / infrastructure	\$2,007,457.00
	13859	île-de-Lamèque - Infrastructure / infrastructure	\$1,288,309.00
	13913-2	Belle-Baie - Infrastructure / infrastructure	\$239,137.00
	13922	Caraquet - Infrastructure / infrastructure	\$726,362.00
	14085	The City of Saint John - Infrastructure / infrastructure	\$15,504.00
	14129	Tracadie - Infrastructure / infrastructure	\$1,184,085.00
	14130-2	Nackawic-Millville - Infrastructure / infrastructure	\$165,123.00
	14146	Bilijk - Infrastructure / infrastructure	\$558,529.00
	14160	Campbellton - Infrastructure / infrastructure	\$688,234.00
	14281	Vallée-des-Rivières - Infrastructure / infrastructure	\$282,019.00
	14389	Bathurst - Infrastructure / infrastructure	\$590,696.00
	14478	Haut-Madawaska - Infrastructure / infrastructure	\$10,883.00
	14601	The City of Fredericton - Infrastructure / infrastructure	\$2,228,606.00
	14832	Moncton - Infrastructure / infrastructure	\$800,000.00
	14853	Mount Allison University - Infrastructure / infrastructure	\$6,114.00
	14885	Moncton - Infrastructure / infrastructure	\$1,059,382.00
	15181	NEW BRUNSWICK MUSEUM - Infrastructure / infrastructure	\$929,121.00
	15602	The City of Fredericton - Infrastructure / infrastructure	\$817,601.00
	15666	Tantramar - Infrastructure / infrastructure	\$28,334.00
	15667	The City of Saint John - Infrastructure / infrastructure	\$3,022.00
	15732	New Brunswick Community College - Infrastructure / infrastructure	\$236,249.00
	15733	Tracadie - Infrastructure / infrastructure	\$323,833.00
	15754	The City of Fredericton - Infrastructure / infrastructure	\$7,014.00
	15937	Bathurst - Infrastructure / infrastructure	\$13,713.00

Regional Development Corporation \ Société de développement régional
PROGRAM EXPENDITURES / DÉPENSES DE PROGRAMME
FOR THE YEAR ENDED 31 MARCH 2024 / POUR L'ANNÉE TERMINÉE LE 31 MARS 2024

	Project Total / Total de projet		\$28,798,829.00
9193	IBA – COMMUNITY, CULTURE AND RECREATION (FEDERAL) / EBI – INFRASTRUCTURES COMMUNAUTAIRES, CULTURELLES ET RÉCRÉATIVES (FÉDÉRAL)		
	11858	Hartland - Infrastructure / infrastructure	\$2,098,045.00
	12019	Tobique - Infrastructure / infrastructure	\$1,452,191.00
	12158	The Native Women's Association of Canada - Infrastructure / infrastructure	\$457,283.00
	13823	The City of Saint John - Infrastructure / infrastructure	\$501,699.00
	15028	LE PAYS DE LA SAGUINE INC. - Infrastructure / infrastructure	\$2,400,269.00
	15761	Capital Region Service Commission - Infrastructure / infrastructure	\$100,984.00
	15913	Cap-Acadie - Infrastructure / infrastructure	\$486,956.00
	16096	The Native Women's Association of Canada - Infrastructure / infrastructure	\$1,051,089.00
	Project Total / Total de projet		\$8,548,516.00
9194	IBA – RURAL AND NORTHERN COMMUNITIES (FEDERAL) / EBI – INFRASTRUCTURES DES COLLECTIVITÉS RURALES ET NORDIQUES (FÉDÉRAL)		
	11772	Xplore Inc. - Infrastructure / infrastructure	\$7,415,845.00
	11800-2	Fundy Albert - Study / Étude	\$121,988.00
	11876	New Maryland - Infrastructure / infrastructure	\$2,898,509.00
	11909-2	Beaurivage - Infrastructure / infrastructure	\$800,552.00
	11917	The Greater Shediac Sewerage Commission - Infrastructure / infrastructure	\$109,280.00
	11975	Heron Bay/Baie-des-Hérons - Infrastructure / infrastructure	\$125,615.00
	12013	Strait Shores - Infrastructure / infrastructure	\$5,632.00
	12030	Memramcook - Infrastructure / infrastructure	\$436,138.00
	12060	Village of Doaktown - Infrastructure / infrastructure	\$475,536.00
	12686	Dieppe - Infrastructure / infrastructure	\$45,851.00
	13391	Grand Manan - Infrastructure / infrastructure	\$2,923,556.00
	13876	The Town of Riverview - Infrastructure / infrastructure	\$2,396,928.00
	13880	The Town of Riverview - Infrastructure / infrastructure	\$854,661.00
	14798	Eastern Charlotte - Study / Étude	\$26,906.00
	14829	Eastern Charlotte - Study / Étude	\$35,640.00
	15437	Arcadia - Infrastructure / infrastructure	\$7,109.00
	15738	Belle-Baie - Infrastructure / infrastructure	\$84,748.00
	15741	The Greater Shediac Sewerage Commission - Infrastructure / infrastructure	\$23,287.00
	15869	Caraquet - Infrastructure / infrastructure	\$4,492,323.00
	15935	Village of McAdam - Infrastructure / infrastructure	\$76,410.00
	Project Total / Total de projet		\$23,356,514.00
9195	IBA - COVID19 (FEDERAL) / EBI - COVID19 (FÉDÉRAL)		
	11828	Village of McAdam - Infrastructure / infrastructure	\$179,063.00
	11914-2	Shippagan - Infrastructure / infrastructure	\$92,807.00
	11952-2	Bois-Joli - Infrastructure / infrastructure	\$369,908.00
	11958-2	Vallée-des-Rivières - Infrastructure / infrastructure	\$113,167.00
	11992	Arcadia - Infrastructure / infrastructure	\$36,048.00
	12008	Grand-Bouctouche - Infrastructure / infrastructure	\$216,875.00
	12057	Town of Saint Andrews - Infrastructure / infrastructure	\$23,082.00
	12667	Boissonnault McGraw "In Trust" / Eel River Bar First Nation - Infrastructure / infrastructure	\$562,144.00
	13347	The City of Saint John - Infrastructure / infrastructure	\$5,014,066.00
	14168	Moncton - Infrastructure / infrastructure	\$78,714.00
	14169	Moncton - Infrastructure / infrastructure	\$245,200.00
	16075	NEW BRUNSWICK RESEARCH AND PRODUCTIVITY COUNCIL - Infrastructure / infrastructure	\$426,930.00

Regional Development Corporation \ Société de développement régional

PROGRAM EXPENDITURES / DÉPENSES DE PROGRAMME

FOR THE YEAR ENDED 31 MARCH 2024 / POUR L'ANNÉE TERMINÉE LE 31 MARS 2024

	16128	The City of Fredericton - Infrastructure / infrastructure	\$130,655.00
	Project Total / Total de projet		\$7,488,659.00
9272	LOW CARBON ECONOMY LEADERSHIP FUND / FONDS DU LEADERSHIP POUR UNE ÉCONOMIE À FAIBLE ÉMISSION DE CARBONE		
	10657	Énergie NB Power - Agreement / Entente	\$11,724,117.00
	Project Total / Total de projet		\$11,724,117.00
	Report Total / Total de rapport		\$231,216,856.84

Financial Statements of

Provincial Holdings Ltd.

March 31, 2024

PROVINCIAL HOLDINGS LTD.

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Year Ended March 31, 2024

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INDEPENDENT AUDITOR'S REPORT

To the Members of Provincial Holdings Ltd.

Opinion

We have audited the financial statements of Provincial Holdings Ltd. (the Company), which comprise the statement of financial position as at March 31, 2024, and the statements of change in net debt and accumulated surplus, operations and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Company as at March 31, 2024, and the results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with those requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Company's financial reporting process.

(continues)

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Teed Saunders Doyle

Fredericton, New Brunswick
February 24, 2025

CHARTERED PROFESSIONAL ACCOUNTANTS

PROVINCIAL HOLDINGS LTD.

Statement of Financial Position

As at March 31

	2024	2023
Financial Assets		
Cash and cash equivalents	\$ 136,667	\$ 3,294,910
HST receivable	31,340	9,218
Accounts receivable (Note 3)	5,330	778,310
Total Financial Assets	173,337	4,082,438
Liabilities		
Accounts payable & accrued liabilities	10,500	871,682
Environmental liabilities (Note 4)	-	858,000
Due to Province of New Brunswick (Note 5)	-	8,000,000
Total Liabilities	10,500	9,729,682
Net Debt	162,837	(5,647,244)
Equity		
Authorized		
599 Common shares par value of \$10 each		
Issued		
500 Common shares	5,000	5,000
Non-Financial Assets		
Tangible capital assets (Note 6)	-	1,423,828
Prepaid expenses	-	598
Total Non-Financial Assets	-	1,424,426
Accumulated Surplus/(Deficit)	\$ 157,837	\$ (4,227,818)
Contingent Liabilities (Note 7)		
Contractual Rights (Note 12)		

The accompanying notes are an integral part of these Financial Statements.

Approved on behalf of the Board:



Director



Director

PROVINCIAL HOLDINGS LTD.

Statement of Operations

For The Year Ended March 31

	2024 Budget (Note 13)	2024 Actual	2023 Actual
Revenues			
Provincial contribution	\$ 816,000	\$ (60,359)	\$ 753,882
Miscellaneous revenue	-	8,049	7,137
Rental income	-	-	14,635
Boat and vessel services	-	-	128,078
Lease	-	-	670,802
Gain on transfer of capital assets	(1,376,000)	3,633,534	5,605,797
Gain on sale of capital assets	-	3,000	-
Interest income	-	170,687	106,930
Total Revenues	(560,000)	3,754,911	7,287,261
Expenses			
Operating expenses (Note 8)	199,000	206,417	490,331
Environmental remediation	816,000	(918,358)	111,882
Amortization	48,000	57,362	438,977
Professional fees	-	22,213	79,975
Interest on loan	-	-	381,831
Other	-	1,622	2,482
Total Expenses	1,063,000	(630,744)	1,505,478
Annual (Deficit)/Surplus	\$ (1,623,000)	\$ 4,385,655	\$ 5,781,783

The accompanying notes are an integral part of these Financial Statements.

Provincial Holdings Ltd.

Statement of Cash Flow

For The Year Ended March 31

	2024	2023
Operating Activities		
Annual surplus	\$ 4,385,655	\$ 5,781,783
Items not requiring an outlay of cash		
Gain on sale of capital assets	(3,636,534)	(5,605,797)
Changes in non-cash		
Amortization of tangible capital assets	57,362	438,977
Working capital (Note 9)	(967,726)	(765,573)
	(161,243)	(150,610)
Capital Activities		
Transfer of capital asset	1,366,465	11,413,355
Proceeds from sale of asset	3,000	1,000
	1,369,465	11,414,355
Financing Activities		
Loan advances	-	-
Loan repayments	-	(11,702,326)
Repayment of Due to Province of New Brunswick	(8,000,000)	-
Reduction of amount of Due to Province of New Brunswick	3,633,535	-
	(4,366,465)	(11,702,326)
Net decrease in Cash and cash equivalents during the year	(3,158,243)	(438,581)
Cash and cash equivalents - beginning of year	3,294,910	3,733,491
Cash and cash equivalents - End of Year	\$ 136,667	\$ 3,294,910

The accompanying notes are an integral part of these Financial Statements.

PROVINCIAL HOLDINGS LTD.**Statement of Change in Net Debt**

For The Year Ended March 31

	2024 Budget (Note 13)	2024	2023
Net Debt - Beginning of Year	\$ (5,647,244)	\$ (5,647,244)	\$ (17,676,495)
Annual (deficit)/surplus	(1,623,000)	4,385,655	5,781,783
Disposal of tangible capital assets	-	1,366,466	5,808,558
Amortization of tangible capital assets	-	57,362	438,977
Net changes in prepaid expenses	-	598	(67)
Decrease in Net Debt	(1,623,000)	5,810,081	12,029,251
Net Debt - End of Year	\$ (7,270,244)	\$ 162,837	\$ (5,647,244)

PROVINCIAL HOLDINGS LTD.**Statement of Change in Accumulated Deficit**

For The Year Ended March 31

	2024	2023
Accumulated (Deficit) - Beginning of Year	\$ (4,227,818)	\$ (10,009,601)
Annual surplus	4,385,655	5,781,783
Accumulated Surplus/(Deficit) - End of Year	\$ 157,837	\$ (4,227,818)

The accompanying notes are an integral part of these Financial Statements.

PROVINCIAL HOLDINGS LTD.

Notes to the financial statements.

March 31, 2024

1. Description of Operations

Provincial Holdings Ltd. (the "Company" "PHL") was established in 1973 under the *Companies Act* of the Province of New Brunswick and has subsequently registered under the *Business Corporations Act*. The Company is wholly owned by the Province of New Brunswick (the "Province") and is responsible for administering industrial development project investments. The province provides funding for approved projects and is ultimately responsible for settlement of any guarantees. The administration of the Company's affairs is carried out by employees of the province under the direction of the Company's Board of Directors. The Company is exempt from income taxes under Subsection 149(1)(d) of the *Canadian Income Tax Act*.

2. Summary of Significant Accounting Policies

The financial statements are prepared by management in accordance with the Canadian public sector accounting standards (PSAS). Outlined below are the significant accounting policies.

Asset classification

Assets are classified as either financial or non-financial. Financial assets are assets that could be used to discharge existing liabilities or finance future operations and are not to be consumed in the normal course of operations. Non-financial assets are acquired; constructed or developed assets that do not normally provide resources to discharge existing liabilities but instead are employed to deliver government services may be consumed in normal course of operations and are not for resale. Non-financial assets include prepaid expenses and tangible capital assets.

Cash and cash equivalents

Cash and cash equivalents include cash on hand held at a financial institution.

Tangible capital assets

Tangible capital assets include acquired, built, developed and improved tangible assets, whose useful life extends beyond the fiscal year, and which are intended to be used on an ongoing basis for producing goods or delivering services. Tangible capital assets, while being evaluated for final use, are carried at cost less accumulated depreciation. Tangible capital assets are written down when conditions indicate that they no longer contribute to the Company's ability to provide services, or when the value of future economic benefits associated with such assets are less than their net book value. Any write-downs are accounted for as expenses in the statement of operations.

Tangible capital assets are reported at cost and amortized on a straight-line basis over their estimated useful lives. One-half of the annual amortization is charged in the year of acquisition and in the year of disposal. Certain dollar thresholds for capitalization have been established for practical purposes.

Prepaid Expenses

Prepaid expenses are cash disbursements, other than tangible capital assets, that are expected to yield economic benefit over one or more future periods. Prepaid expenses are recorded as an asset at the time of incurrence and amortized to expense over the periods expected to benefit from it.

PROVINCIAL HOLDINGS LTD.

Notes to the financial statements.

March 31, 2024

Note 2 (Continued)

Revenues

Revenues are reported on the accrual basis of accounting. The accrual basis of accounting recognizes revenues in the period in which the transactions or events occurred that gave rise to the revenues.

Government transfers are recognized as revenues when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Government transfers consist of provincial contributions.

Interest income is recorded on the accrual basis.

Expenses

Expenses are reported on the accrual basis of accounting. Expenses are recognized in the fiscal period that the events giving rise to the expenses are incurred and resources are consumed and measurable.

Government transfers are transfers of money, such as grants, to an organization for which the Company does not receive any goods or services directly in return. Government transfers are recognized in the Company's financial statements as expenses in the period the events underlying the transfer occurred, as long as the transfer is authorized, and eligibility criteria have been met.

Measurement uncertainty

The preparation of financial statements in conformity with Canadian public sector accounting standards requires the Company's management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities as at the date of the financial statements and the reported amounts of revenues and expenses during the reporting periods presented. The most significant areas of estimation relate to the determination of valuation allowances on accounts receivable, the useful lives of tangible capital assets for amortization and the environmental liabilities. Actual results could differ from management's best estimates as additional information becomes available in the future.

Financial Instruments

Financial instruments consist of cash and cash equivalents, accounts receivable, HST receivable, accounts payable and accrued liabilities, and amounts due to Province of New Brunswick.

Financial instruments are recognized when the Company becomes a party to the contractual rights and obligations of the financial instrument.

Financial instruments are derecognized when the contractual rights to the cash flows from the financial asset have expired or have been transferred, and the Company has transferred substantially all risks and rewards of ownership or are derecognized when the contractual obligation has been discharged, cancelled, or has expired.

The Company designates its financial instruments as follows:

- a) Cash and cash equivalents are measured at fair value. Fair value is assumed to represent the carrying value, which is at historical cost.
- b) Accounts receivable, HST receivable, accounts payable and accrued liabilities and amounts due to Province of New Brunswick are measured at cost.

PROVINCIAL HOLDINGS LTD.

Notes to the financial statements.

March 31, 2024

Note 2 (Continued)

Due to the short-term nature of cash and cash equivalents, accounts receivable, HST receivable, accounts payable and accrued liabilities, fair value is assumed to represent the carrying value, which is historical cost.

3. Accounts Receivable

	<u>2024</u>	<u>2023</u>
Provincial entities and agencies of New Brunswick	\$ -	\$ 774,247
Other	<u>5,330</u>	<u>4,063</u>
	\$ 5,330	\$ 778,310

4. Environmental Liabilities

There were two sites owned by PHL in the Miramichi that have environmental remediation issues. One of them is a former Aerated Stabilization Basins and Ash Basins (lagoons). The other is an artificial pond (Moss Pond) in Nelson Miramichi. These two sites are at various points in processes necessary for environmental closure. The liability recognized in the financial statement is subject to measurement uncertainty and the recognized amounts are based on PHL's best information and judgement.

The sites with environmental remediation issues in Miramichi were transferred to the Department of Transportation and Infrastructure. Consequently, the Company no longer has a liability for the remediation of these sites. In 2023, the estimated liability was \$858,000.

5. Due to Province of New Brunswick

Due to Province of New Brunswick represents interest-free advances from the Province of New Brunswick to be repaid from recoveries of amounts invested in industrial development projects in addition to any interest collected. Any losses on investments funded by this debt reduce the amount to be repaid. Provision for losses on the industrial development projects are recorded once the respective loan receivable is deemed uncollectable, and therefore the provision on the Due to Province of New Brunswick is also updated.

	<u>2024</u>	<u>2023</u>
Opening balance	\$ 8,000,000	\$ 8,000,000
Repayments	(3,000,000)	-
Value of assets transferred to Province	(1,366,465)	-
Reduction of amount to be repaid	<u>(3,633,535)</u>	<u>-</u>
Closing balance	\$ -	\$ 8,000,000

PROVINCIAL HOLDINGS LTD.

Notes to the financial statements.

March 31, 2024

6. Tangible Capital Assets

	<u>Land</u>	<u>Buildings</u>	<u>2024</u> <u>Total</u>	<u>2023</u> <u>Total</u>
Cost				
Opening balance	\$ 276,582	\$ 2,830,419	\$ 3,107,001	\$ 10,178,445
Transferred from assets under construction	-	-	-	-
Additions	-	-	-	-
Disposals	(276,582)	(2,830,419)	(3,107,001)	(7,071,443)
Impairment/Write down	-	-	-	-
Closing balance	\$ -	\$ -	\$ -	\$ 3,107,002
Accumulated Amortization				
Opening balance	\$ -	\$ 1,683,174	\$ 1,668,174	\$ 2,507,080
Amortization	-	57,362	57,362	438,977
Disposals	-	(1,740,536)	(1,740,536)	(1,262,883)
Closing balance	-	-	-	1,683,174
Net Book Value	\$ -	\$ -	\$ -	\$ 1,423,828

The office building is amortized on a straight-line basis over 20 years. All assets were disposed of during fiscal 2023-24.

7. Contingent Liabilities

The Company may be subject to litigation in the course of its operations. In management's judgement, no material exposure exists at this time and accordingly management has not recorded a provision for loss in the financial statements.

8. Operating Expenses

Miramichi Payroll Centre	<u>2024</u>	<u>2023</u>
Property taxes	\$ 112,027	\$ 148,679
Utilities	38,808	52,888
Management services	29,890	72,310
Repairs and maintenance	17,847	35,889
Permits, licenses and registrations	500	300
	<u>\$ 199,072</u>	<u>\$ 310,066</u>
Shipyard	<u>2024</u>	<u>2023</u>
Property taxes	\$ -	\$ 57
Utilities	6,356	24,279
Repairs and maintenance and projects	377	109,702
Wages, subcontractors and benefits	-	43,473
Professional fees	-	400
Bad debt	612	-
Other	-	2,354
	<u>\$ 7,345</u>	<u>\$ 180,265</u>
Total	<u>\$ 206,417</u>	<u>\$ 490,331</u>

PROVINCIAL HOLDINGS LTD.

Notes to the financial statements.

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9. Changes in Non-cash Working Capital

	<u>2024</u>	<u>2023</u>
Accounts receivable	\$ 772,980	\$ (429,930)
HST receivable	(22,122)	(9,218)
Prepays	598	(67)
Accounts payable and accrued liabilities	(861,182)	335,923
HST payable	-	(9,701)
Security cards payable	-	(10,580)
Environmental liabilities	(858,000)	(642,000)
	\$ (967,726)	\$ (765,573)

10. Risk Management

An analysis of significant risk from the Company's financial instruments is provided below:

Credit Risk

Credit risk is the risk that one party to a financial instrument will cause financial loss for the other party by failing to discharge an obligation. The Company's maximum exposure to credit risk at March 31, 2024 is equal to the accounts receivable balance of \$5,330. As the majority of the accounts receivable balances consist of a small number of reputable customers, they are considered low risk due to a solid collection history.

Liquidity Risk

Liquidity risk is the risk of not being able to settle or meet an obligation on time or at a reasonable price. The Company manages liquidity risk through its Cash and cash equivalents and Due from Province of New Brunswick to ensure sufficient cash availability to meet operating and capital requirements.

Interest Rate Risk

Interest rate risk is the risk that the market value of the Company's debt will fluctuate due to changes in the market interest rates. Any changes in market interest rates during the period would have no effect on the cash flows of the Company.

Currency Risk

Currency risk arises on financial instruments denominated in a foreign currency. The Company is exposed to currency risk on transactions that are denominated in a currency other than the Company's functional currency. The Company's foreign currency transactions are normally settled in the short term; therefore, management considers exposure to currency risk to be insignificant. No foreign currency transactions in fiscal 2023-24.

11. Related Party Transactions

The Company is related to the Province of New Brunswick and all of its departments, agencies, commissions, and Crown corporations under common control of the Province of New Brunswick.

The Company is economically dependent on the Province of New Brunswick for the funding of approved projects and settlement of guarantees. These financial statements include transactions with related parties.

PROVINCIAL HOLDINGS LTD.

Notes to the financial statements.

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Note 11 (Continued)

During the period the Company received contributions of \$37,611 (2023 - \$753,882) for development projects from the Regional Development Corporation. This amount was offset by the reversal of a prior year receivable of \$97,970. The related party transactions with the Regional Development Corporation have not occurred at a value different from that which have been arrived at if parties were unrelated.

Inter-entity transactions (transactions between commonly controlled entities) are recorded at the exchange amount when they are undertaken on similar terms and conditions as if the entities were dealing at arm's length. Transactions with the Province of New Brunswick and entities under common control of the Province of New Brunswick have occurred and been settled on normal trade terms, with the exception of office space, information technology, human resources, legal, operational and financial administration services which the Company received from the Province of New Brunswick and the Regional Development Corporation at no charge and are not recognized within these financial statements.

Parcels of land were transferred to the Department of Natural Resources and Energy Development for \$1, resulting in a loss of \$110,000. The Company also transferred building and parcels of land to the Department of Transportation and Infrastructure for \$1, resulting in a loss of \$1,256,465.

12. Contractual Rights

At March 31, 2024, the Company has no contractual rights.

13. Budget

The budget figures included in these financial statements have been derived from management's estimates.